

Two of a kind



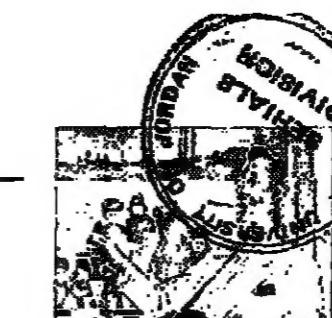
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from the EC
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Not so magic

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is looking goofy
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TOMORROW'S
Weekend FT

Luxury ride through
the ruins of Russia

FINANCIAL TIMES

Europe's Business Newspaper

Microchip makers hit by explosion at Japanese factory

Semiconductor manufacturers are looking for alternative supplies of epoxy resins used in packaging microchips, following an explosion at a Sumitomo Chemical factory in Japan which produces 80 per cent of the world's output. It is likely to be at least three months before the factory resumes production. Page 20

EC backs down on merger vetting: The European Commission has scaled down plans to vet more cross-border takeovers after opposition from Britain, Germany and France. Page 20; No soft touch. Page 19

French franc sinks against D-Mark

The French franc fell sharply against the D-Mark yesterday, dropping by nearly 2 centimes at one stage, after the country's official statistics agency issued a surprisingly gloomy forecast for economic growth. The Bank of France did not intervene to support the currency and dealers said that France's membership of the European exchange rate mechanism was undermining its ability to cut interest rates to levels that would stimulate an economic recovery. Page 20; Lex, Page 20; Currencies, Page 44

Russian region defies Moscow: The Russian far east region declared itself a republic, the second region to do so in 10 days. Page 2

Cummins Engine of the US and India's Tata Engineering and Locomotive (Telco) announced a \$50m joint venture to produce engines for Telco vehicles. Page 24

Yasuda Fire and Marine Insurance, Japanese non-life company, is to take a 10 per cent stake in INA Life Insurance, a Japanese arm of the Cigna group of the US. Page 23

Mexico plans reforms: Mexico is planning political reforms that go a long way to meeting opposition demands for a more independent electoral system. Page 3

Agreement 'close' on UK aid map: Britain and the European Commission are "close to agreement" on proposals to redraw the nine-year-old map of areas eligible for UK government assistance. Page 7

British Aerospace: UK defence-to-cars group, reorganised its debt to increase its flexibility in managing assets and reduce the risk of breaching loan agreements. Page 21; Lex, Page 20

Nike, the US shoe manufacturer, reported an 8.8 per cent rise in fourth-quarter net income to \$78.9m and said volatility in its stock was not consistent with its growth potential. Page 21

Sayer UK, British subsidiary of the German chemicals group, attacked the UK government's plans to control health service drugs costs, which last year reached £3.4bn (£3.1bn) and grew by 11 per cent in the first four months of this year. Page 7

Owners Abroad, UK holiday company which narrowly escaped being taken over by rival Air-tours, said profits this year would be half current market expectations. Page 21; Lex, Page 20

Egypt hangs seven: Seven Islamic militants were hanged in Egypt for attacks on tourist buses and Nile cruises last year. Page 4

City banks defy IRA: Overseas institutions in London's financial district reacted defiantly to a warning from the IRA of more bombing campaigns. Page 8

Enron, the US gas group, is to build a second gas processing plant next year on Teesside in north-east England at a cost of £250m (\$75m). Page 7

Floods kill 20: At least 20 people were feared killed in floods caused by monsoon rains in India's northern Himachal Pradesh state.

Record price for desk: An early 19th century Regency desk made for the Marquess of Anglesey, sold at Christie's in London for £1.76m (\$2.64m), the highest price paid for a piece of English furniture at auction.

Watery grave: The world's first floating swimming pool, built in 1785, sank in the River Seine in central Paris.

STOCK MARKET INDICES

FT-SE 100: 2645.0 (-2.4)
Yield: 4.02

FT-SE Eurofirst 100: 1225.73 (+14.74)

FT-A All-Shares: 1411.46 (-0.07%)

Nikkei: 19,688.67 (-32.00)

New York Stock Exchange: 3516.63 (+40.90)

S&P Composite: 441.38 (+5.55)

S & P Index: 80.8 [Same]

US LUNCHTIME RATES

Federal Funds: 3.1%

3-month T-bills: 3.05%

Long Bond: 7.05%

Yield: 0.674%

LONDON MONEY

3-month Interbank: 5.0% (5.5%)

Long-term gilt futures: Sep 1071/3 (Sep 1071/3)

NORTH SEA OIL [Argus]

Brent 15-day (Avg): \$16.555 (16.52)

Gold

New York Comex (Aug): \$395.6 (397.8)

London: \$395.45 (394.0) Tokyo close Y 107.45

STOCK MARKET INDICES

New York: 2645.0 (-2.4)
London: S 1.4925
London: DM 1.4925 (1.4925)
DM 2.05 (2.05)
FF 0.8575 (0.8575)
SF 2.025 (2.0225)
Y 1.0225 (100.75)
E Index: 80.8 [Same]

DOLLAR

New York: 1.4925
DM: 1.707
SF: 5.801
Y: 1.57635 (1.57635)
E Index: 103.005

LONDON MONEY

3-month Interbank: 5.0% (5.5%)
Long-term gilt futures: Sep 1071/3 (Sep 1071/3)

NORTH SEA OIL [Argus]

Brent 15-day (Avg): \$16.555 (16.52)

Gold

New York Comex (Aug): \$395.6 (397.8)
London: \$395.45 (394.0) Tokyo close Y 107.45

Bonn spending cuts 'killed hopes of upturn'

By Christopher Parkes
in Frankfurt

casts of 1 per cent GDP growth. The DIW is one of the five leading independent economic institutes in western Germany, and was one of the first to warn of the dangers of Chancellor Helmut Kohl's decision to press ahead with early monetary union with the former East Germany.

The report pored cold water on optimism within the government and the Bundesbank that recovery will start at the end of this year. It also heaped scorn on widespread claims that the economy is imperilled by structural crisis.

Prof Lutz Hoffmann, DIW president, yesterday denounced the government's finance policy as "short-term juggling".

Introducing the report, he said suggestions that structural problems could be solved by people working longer hours strongly backed by Mr Kohl - were "tontology of the first order".

The institute, which based its forecast on the assumption of early and "radical" cuts in European short-term interest rates, claimed that thanks in part to planned increases in fuel taxes, west German inflation would

average 3.5 per cent next year. "This does not suggest... there will be great scope for interest rate cuts," it said.

While the government was counting on a DM35bn (\$20.5bn) improvement in its revenues next year - the sum of proposed spending cuts and extra income from fuel taxes - "four-fifths of these measures directly reduce incomes, one fifth increases prices", the report noted.

Bonn's savings, dependent on benefit cuts, would lead to a real fall in private disposable incomes of 2 per cent next year and a drop

of 1.5 per cent in private consumption, it claimed.

Reducing unemployment benefits and payments to the poorest divided the community, it said. "And those who now want to reduce real wages for an extended period with the aim of overcoming a supposed lack of competitiveness are making the burdens of unification bearable, misunderstand the dynamics of

Continued on Page 20

Optimism fuels jump in German markets, Page 2

World stocks, Back, section II

Police in Italy uncover Ferrari fakes trade

By Robert Graham in Rome

COUNTERFEIT trade in brand names is no longer limited to Gucci bags and Cartier watches. Italian police have uncovered fake Ferraris - sports cars so expertly manufactured that enthusiasts in four countries bought them as the real thing.

Raids on three workshops near Modena and Cremona, the heartland of the genuine article, turned up 10 counterfeit cars either finished or being built. One was a copy of a 1954 Testarossa 250 model - an original of which can fetch close to £1m.

"They are extremely good copies right down to the chassis work, numbering and interior finish," a Modena policeman said. "Often there is only a millimetre of difference in the size and parts. Only by looking closely at the metals used was it possible to tell the difference with a genuine Ferrari."

The operation was run by two ex-Ferrari mechanics who had access to original designs. They concentrated on prestige models of the 1950s and 1960s. Two Swiss citizens are wanted for questioning about their alleged role in selling the cars.

Ferrari alerted the police to its suspicions of a sophisticated counterfeiting operation after it received repeated requests for parts to rebuild a car which happened to have an unexplained number of accidents.

Modena police, say the business began legitimately, rebuilding damaged Ferraris. But when the price for period Ferraris rose rapidly, the car-builders decided to cater to this market. Fakes were sold to collectors in Japan, Switzerland, the UK and US.

Police are tracing how many copies have been put on the market. "It could be a good 40 but we don't know - each one worth several hundred million lire."

Ferrari said yesterday it was awaiting developments to see if it should take legal action to prevent its cars being copied.

Mr Robert Brooks, head of the international auction house of the same name, said: "The replica cars have been going on for some years. But usually... they are known to be replicas and priced accordingly."

Compromise \$3bn package aims to aid privatisation and back reform

G7 nations agree Russian fund

By Leyla Boulon and
Jurek Martin in Tokyo

THE WORLD'S leading industrialised nations yesterday provisionally agreed a \$3bn fund to help Russian privatisation as President Boris Yeltsin arrived in Tokyo for the end of their summit.

The fund, to be disbursed over the next 18 months, was put together under US leadership by Group of Seven finance ministers from a mixture of new funds and money already committed to other programmes. It represents a compromise between the original \$4bn proposed by the US and calls by Japan and the European Community for more modest initial help.

The fund was proposed by President Bill Clinton at the US-Russian summit in Vancouver in April as an addition to a \$4bn package of aid, loans and debt restructuring.

The package, intended to help privatise Russia's large communist-era state companies, is an attempt to demonstrate support for Russian reform without digging too deeply into western pockets. Most G7 countries are pleading recession and budget constraints of their own.

The \$3bn includes \$1bn in western credits for Russian enterprises to import western capital equipment, \$500m in technical assistance from G7 countries, and a further \$500m from the World Bank for aiding areas which have been particularly dependent on state-owned enterprises for public services.

A further \$1bn will come from the European Bank for Reconstruction and Development, the World Bank and its private investment arm, the International Finance Corporation.

In response to western and Russian complaints that aid is not being delivered efficiently, the G7 countries plan to set up a system for co-ordinating it through representatives of their embassies in Moscow.

The new fund gives the embat-

tled Russian leader a tangible result to take home, despite the rejection of his request to sign the political communique issued by the G7 leaders yesterday.

In a letter sent to Mr Ichiro Miyazawa, the Japanese prime minister, a week before the summit, Mr Yeltsin said issuing the statement with Russia's signature would be "an important testimony to the co-operative relationship between Russia and the G7 was not stalemate but qualitatively developed". But his request was turned down on the grounds that the G7 was not yet ready to become the G8.

In response to western and Russian complaints that aid is not being delivered efficiently, the G7 countries plan to set up a system for co-ordinating it through representatives of their embassies in Moscow.

The new fund gives the embat-

"including reconstruction aid" would be forthcoming if they persisted in dismembering Bosnia by force.

The statement, strengthened by foreign ministers yesterday morning after a vigorous debate by heads of government over much of the previous 24 hours, stated that "stronger measures" were not excluded.

US and other officials said this

meant that the arms embargo on Bosnia could be lifted if it proved impossible to sustain United Nations relief and peacekeeping operations.

Even Mr Douglas Hurd, the UK foreign secretary who has opposed the lifting of the embargo sought by the US, acknowledged this possibility, but said it would be a "policy of despair".

US and other officials said this

meant that the arms embargo on Bosnia could be lifted if it proved impossible to sustain United Nations relief and peacekeeping operations.

The group is now reassessing its plans for the second phase of EuroDisneyland, originally expected to include a second park and golf course.

Mr Bourguignon said the group had to be "prudent for the short term".

In the meantime, Euro Disney is trying to restructure its debt in a refinancing deal which could include raising new capital. Its net debt has already risen from FF18.5bn to FF21.2bn in the current financial year, thereby raising concern about its future cash-flow position.

Walt Disney, which owns 49 per cent of its equity, has agreed to help finance cashflow requirements until next spring when Euro Disney hopes to have completed its refinancing.

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NEWS: INTERNATIONAL

Attacks on tourists and trying to overthrow government

Seven hanged for terrorism in Egypt

By Mark Nicholson in Cairo

SEVEN Islamic militants were hanged in Egypt yesterday on charges of attacking foreign tourists and seeking to overthrow the government - the greatest number of executions for political crimes in the country's recent history. Five were hanged in 1982 for assassinating President Anwar Sadat.

The seven were convicted by a military court in April of six separate bomb and firearm attacks on tourist buses and Nile cruises last year, in one of which a young Englishwoman was killed.

The men were among 49 tried in the case, including six in absentia, who had proclaimed loyalty to the Gamma al-Islamiya extremist group which has claimed responsibility for attacks on tourism and security forces over the past year.

A total of 22 individuals have been sentenced to death in trials arising from politically-motivated violence since December last year. President Hosni Mubarak has made a point of publicly ratifying each one to signal his government's resolve to crush the threat from Islamic extremists.

Five more men face the scaffold later this month after being convicted in May for their part in four bombings and an attempt on the life of Mr Satwat Sherif, the information minister, who escaped a shooting near his Cairo home with light injuries last April. Two men were hanged in June - the first executions for political crimes in Egypt since 1982 - and the remainder of the 22 sentences were given in absentia.

The government's determination to mete out the

severest penalties possible on Islamic militants comes despite rising opposition from western and domestic human rights groups both to the use of the death penalty and to the conduct of trials by military courts.

President Mubarak shifted authority over such cases to military courts in February to ensure the speediest possible process.

Yesterday's executions come a day after publication of Amnesty International's annual report, in which it repeats opposition to use of the death penalty and reiterates allegations of torture, detention without trial and unfair practices in the military courts.

Just after yesterday's hangings took place in a Cairo prison, in sequence between 7am and 10am, the Arab Organisation of Human Rights condemned in a press conference the use of military courts, which were "outside the normal legal framework", said Mr Mohamed Fayek, its secretary general.

However, no such opposition is at all likely to deter President Mubarak from ratifying further death sentences which may result from trials due before these courts in the next few weeks.

In the biggest of these, a total of 700 alleged members of the Jihad extremist Islamic group are being tried in two concurrent cases, facing charges which include the attempted assassination of public figures and incitement to rebellion.

Moreover, the government has still either to apprehend or to bring charges against those responsible for an apparently random series of nail-bombings in Cairo since mid-May which have killed 16 Egyptians.

By Iain Simpson in Mong Cai, on the Vietnam-China border

FOR A DECADE, the town of Mong Cai was almost deserted. As tensions between Vietnam and China spilled over into a bloody border war in 1979, local people were driven out of their homes and forced to move elsewhere. But since they were allowed to return to their homes in 1989, the town's inhabitants have made up for lost time.

Today, Mong Cai is a boom town, the main centre of rapidly expanding border trade between the two former enemies. Every day, hundreds of traders load their goods into small boats that chug up and down the river between Vietnam and China.

They carry seafood, coconuts, fruit and basic consumer



goods into China. On the return journey, they bring construction materials, machinery and other consumer durables to Vietnam. Local government officials estimate that the two-way trade is worth tens of billions of Dong, or millions of dollars, every month.

At Mong Cai, there's a thriving market selling Vietnamese produce to Chinese traders and Chinese imports to their Vietnamese competitors. Currency dealers, almost all of them women, do a roaring trade, exchanging Vietnamese Dong for Chinese Renminbi. One dealer said she makes a good living now that the government encourages trade and free enterprise.

There's plenty of evidence that the local authorities on either side of the border have good relations. They meet frequently and have regular exchange visits to solve any problems that might hinder the trade on which they are both thriving.

The volume of trade would be significantly larger, though,

if the two countries could get on as well. Until 1978 a small amount of trade and other border traffic went over a bridge across the border, the so-called Friendship Bridge built in the 1960s by Chinese engineers.

The bridge was blown up by Vietnamese Army sappers to stop the Chinese army driving tanks across the border in 1979. Both sides have now reconstructed their halves of the bridge but it hasn't yet been reopened because of an acrimonious dispute over exactly where the precise position of the border, all trade will have to be carried on small and

inefficient boats.

Already, though, Mong Cai is living proof that the economic reform policies being preached in Hanoi are now being practised throughout the country. Every day, dozens of heavily-laden buses and trucks make the journey to the border from Hanoi and other areas of northern Vietnam, as well as from towns along the east coast and as far afield as Saigon, the former capital in the far south.

There's also a major building boom going on. Local inhabitants who have returned to the town and other people who have moved in to profit from the border town are constructing new and more elaborate houses for their families. And there's every sign that the trading boom will continue.

Mr Nguyen Thanh Phong, the vice chairman of the local gov-

ernment, wants to see the area develop as a tourist resort as well as a trading post. Already, he says, his local authority has signed a joint-venture deal with a Hong Kong company to build a hotel overlooking the five-mile beach just outside Mong Cai.

For Mr Phong and his local authority, the main drawback to dreams of expansion is transport. Mong Cai has good beaches and excellent seafood but the nine-hour drive from Hanoi along narrow, potholed roads is enough to deter all but the most determined tourists.

Mr Phong, however, has a solution: luckily Mong Cai has an old airfield, built by the French in the days when they ruled Indo-China.

"Refurbish that," he says, "and people could come here for the weekend."

Nigerian parties to link with military

By Paul Adams in Lagos

NIGERIA'S military regime has gained provisional backing from both the country's political parties to set up a joint interim government of unelected civilians on August 27 instead of the democratically elected government promised by President Ibrahim Babangida.

Yesterday's agreement by the Social Democratic party (SDP) and National Republican Convention (NRC) to take part undermines the dominant position of the armed forces, which annulled last month's presidential elections after it became clear that the SDP had won.

The plan weakens the chances of Mr Moshood Abiola, the successful SDP candidate in the June polls, becoming Nigeria's next president.

A diplomat in Nigeria yesterday described the military's handling of the crisis since they refused to uphold the SDP's victory as "a very good tactical withdrawal".

The people have expressed a view at the ballot box, but the military retain control, leaving Abiola with no cards to play."

The civilian protest against the annulment of last month's polls subsided yesterday, two days earlier than planned. Businesses, government offices and transport resumed normal operation in the commercial capital after a crackdown on security and deployment of troops quelled widespread disorder. Several key members of the Campaign for Democracy, which organised the protest, have been detained by security forces.

On Thursday Mr Abiola said he had no hand in the demonstrations, despite the overwhelming support they showed from his fellow Yorubas in Lagos and other parts of the south-west. He dissociated himself from the violence and destruction arising from the protests, called for order and said: "Justice will prevail."

This is a far cry from Mr Abiola's message last week to defy the military's annulment of the polls and "damn the consequences".

The ruling National Defence and Security Council will meet in Abuja today to discuss the proposals of the two army-created parties, which want to finalise details in a joint committee with the military.

It is understood that the purpose of the interim administration would be to hold democratic presidential elections.



An Israeli soldier wounded in an ambush in southern Lebanon yesterday is rushed to hospital near Haifa. He was injured in a Palestinian roadside bomb and ambush attack in Israel's self-styled security zone on a tank-led patrol, Reuter reports from the area. Two other soldiers were killed and a fourth was also injured. The attack was the bloodiest on Israeli forces in the zone in three months. Israel said its forces killed one guerrilla after a chase and artillery pounded targets north of the zone.

PLA seeks cash for its ploughshares

IN BEATING its swords into ploughshares China's People's Liberation Army has turned to the outside world for assistance - making China the only military power seeking to have its "peace dividend" underwritten by foreign investment.

On show in Hong Kong this week is an exhibition - decked with banners proclaiming "peace, development, co-operation" - of industrial hardware which the PLA's factories across China produce for civilian use.

On hand for the exhibition - the first to be held outside China - are senior officials from the Chinese central government's Commission on Science, Technology, and Industry for National Defence (Costind), which oversees the mainland's massive armaments industry and reports directly to the PLA high command.

One of the most important is Ms Nie Li, vice-director of Costind, wife of General Ding Henggao, Costind's director, and daughter of the late Marshall Nie Rongzhen, father of China's nuclear weapons industry.

A Monday evening's gala opening saw the rubbed shoulders with some of Hong Kong's leading tycoons, including Mr Li Ka-shing, Mr Stanley Ho, Mr T T Tsui, and Mr Larry Yung, the son of Mr Rong Yiren, China's vice-president and head of Citic Pacific, one of Beijing's biggest companies in the colony.

The presence in Hong Kong of the top

executives from China's military-industrial complex selling their wares and trying to raise much-needed foreign capital reflects two developments which have occurred since 1978 when the mainland embarked on economic modernisation.

The first is the encouragement PLA factories were given to switch their production from military hardware to civilian

industry output, by value. The second factor pushing the PLA's factories into the outside world is of more recent origin. In light of Chinese arms failures in the Gulf war, the PLA has had to diversify its sources of foreign revenue to compensate for its declining ability to sell arms abroad.

Also, it has stepped up procurement of superior quality foreign-made military hardware, especially from Russia, spending an estimated \$2bn (£1.3bn) in the past couple of years.

To fund these weapons acquisitions and further modernise the PLA's industrial base, the military needs money and foreign know-how. Although the PLA was one of the few arms of the Chinese government to receive a real, inflation-adjusted, rise in its budget this year (up 13.5 per cent to \$7.3bn), its thirst for investment funds has remained unquenched.

Already two of the PLA's directly-controlled companies have set up in Hong Kong. China Poly group, which is owned by the procurement department of the PLA general staff, has acquired a Hong Kong listed company, Continental Mariner. The other, China Xinxing corporation, which is owned by the PLA's general logistics department, established a representative office last October.

The purpose of these companies, and many more mainland companies like them, is to raise foreign equity for investment on the mainland. Chinese

law defines Hong Kong as "foreign" for the purpose of direct investment; mainland companies get taxed at about half the national rate if foreigners invest in them.

Companies controlled by Xinjing - which owns about 100 factories throughout China making garment, shoes, electronic products and military products - have this week signed contracts with foreign investors worth \$1.25bn. The largest, a Ynbin (240m) property development in Beijing, is a joint venture with the Singapore government-controlled DBS Land, which will take 60 per cent of the project.

Another of the exhibitors, China North Industries Corporation (Norinco), the largest seller of Chinese made weaponry on the world market, is seeking \$2.3bn of foreign investment for 186 joint-venture projects on the mainland. These ranged from a \$14m heavy-duty truck manufacturing venture in Sichuan, to \$10m for a motorcycle parts factory in Henan, to a hotel development in Shanxi requiring investment of \$7.6m - underlining the scope of the Chinese military's enterprises on the mainland.

Separately, the China Association for the Peaceful Use of Military Industrial Technology was offering foreign investors the opportunity to participate in 45 joint ventures - many involving laser technology - which it hopes will raise \$243.3m.

NEWS IN BRIEF

UN team to seal Iraqi missile sites

THE UN last night sent a team of weapons inspectors to Baghdad to seal two missile testing sites at which the Iraqi government has refused to permit the installation of camera monitors. Michael Littlejohns reports from New York.

Announcing the move at a UN press conference, Mr Rolf Ekeroos, head of the inspection programme, said it was a way "to open another door up" for Iraq, and if possible, avert a confrontation.

However, he added, "If Iraq should break these seals we are back in a very serious situation." He also stressed that the measure was an interim one to ensure that Iraq did not carry out testing while the monitoring problem was unresolved.

Mr Ekeroos voiced hope Iraq still would enter high-level technical talks with the UN in New York next Monday to try to sort out many outstanding problems concerning the elimination of its nuclear, chemical and missile capability.

Hyundai peace talks resume

Workers at Hyundai, South Korea's largest conglomerate, resumed partial walkouts yesterday after staging a one-day general strike as negotiations began again between labour and management over a pay agreement, writes John Burton from Seoul.

But the Hyundai trade unions warned industrial action could escalate again if the government intervened with a show of force. The South Korean government indicated it would not prosecute trade union officials for the illegal strike action if they displayed flexibility in negotiating with Hyundai.

Indian N-plant shut down

A Madras nuclear plant will be shut down by the end of the month for an overhaul, the India's Atomic Energy Regulatory Board announced yesterday, Reuter reports from Delhi.



they are bothered by a separate military issue, the rusting army trucks dumped in a plot opposite their home.

The Koizumis are unsure whether the coming election will lead to a clean-up of Japanese politics or of their rubbish

mountain, but they admit to more than the usual excitement. Most interesting, Tadaaki says, is that "you can't be certain" that the LDP will win, as it has since 1955.

Both are certain to vote, but their 20-year-old daughter is

Mr and Mrs Middle Japan make cautious party switch

Robert Thomson takes tea and talks politics with an ordinary family



WITH A slight dent in their white Toyota and a crowded 90-minute train ride to central Tokyo, Tadaaki and Toshie Koizumi are self-consciously middle Japanese. They buy vegetables from a local co-op, have a restless 20-year-old daughter who wants to live abroad, and intend to break the voting habits of a lifetime at the coming election.

Tadaaki is an engineer at East Japan Sugar Industries, linked to the Mitsubishi family of companies, while Toshie works part time at the local school preparing lunches. Kneeling around a coffee table, they take green tea and discuss the candidates in the No. 1 constituency in Chiba, where corruption is an unsurprising

part of political life. "There's not enough talk of policies. People keep talking about reform, but it's not clear what they mean," Tadaaki said. "We don't get clear answers on things like taxation or the defence forces."

Both were raised in households loyal to the ruling Liberal Democratic party, but Tadaaki, 48, and Toshie, 45, have never voted LDP. They are swing voters this year, but the party will not get their support on July 18, when a general election is likely to leave Japan with a coalition government and the expectation of further instability.

"We have always voted for the Socialist party. We realise that they have problems with their policies, but we thought that a strong Socialist party could provide a balance against the LDP. We never really thought they could win an election," Tadaaki said.

In Chiba No. 1, five seats can

be contested by nine candidates, typical of the multi-seat system in Japan. If reforms are introduced after the election, the electoral boundaries would be narrowed and only one representative chosen. Voters would select about half the total of MPs through proportional representation.

All the old and suddenly-surfaced parties are represented. There are two LDP candidates, including one who has been a member of the Tadaaki's soccer club, which inspires a certain affection in him. Another sitting LDP member has rebelled, joining the Japan Renewal party, formed by Mr Tsutomu Hata, the former finance minister. To the Koizumis' eye, the JRP is indistinguishable in personality and policy from the LDP.

Now are they much impressed by Koizumi, the party backed by Soka Gakkai, the Buddhist movement, which tends to do well in times of low voter turnout - the party can

regularly supply Mr Ueno's fringe with fine cuts of Japanese beef.

"I think it's very unfair. I was surprised about the links to golf courses and so on, but he took nothing like the amounts LDP politicians have pulled in," Toshie said.

The absence of Mr Ueno, and his party's inability to reform itself have prompted the Koizumis to look elsewhere for the first time, probably to the Japan New party. The JNP, formed by a popular provincial governor, did surprisingly well at a Tokyo city election last month, and will make or break a new coalition government after the election.

Tadaaki and Toshie Koizumi are still uncertain about the JNP's policies, which are pro-reform but vague. They worry about the dispatch of Japanese troops to the UN peacekeeping operation in Cambodia, fearing that it could be the start of a more aggressive military policy. And

unlikely to bother. "She has absolutely no interest whatever in politics," said Toshie. It is a matter of concern to them that, at the turning point in Japanese politics, their otherwise active daughter has been struck down by apathy.

NEWS: WORLD TRADE

General agreement to end all the talk

Frances Williams on the feeling that this time the new Uruguay Round deadline is for real

THE long-dormant Uruguay Round of global trade talks will get under way again in Geneva on Monday when negotiators from the so-called Quad countries - the US, the European Community, Japan and Canada - brief trading partners on their tariff-cutting deal reached in Tokyo this week.

It is the signal the 100-plus nations taking part in the round have been waiting for since January, when US and EC negotiators failed in a last-ditch effort to come up with a market access package before President George Bush left office. Now trade officials have just five months to conclude the complex and wide-ranging Uruguay Round package before US negotiating authority expires on December 15.

This is the fourth successive end-of-year deadline for the round, which was launched in Uruguay in 1986 - but officials are adamant that it is the last.

"Every indication suggests that this time the deadline is the deadline," Mr Peter Sutherland, new director-general of the General Agreement on Tariffs and Trade, said earlier this week, warning of the many difficulties still ahead.

The key problem areas are:

- **Tariffs:** The four-way accord between the world's biggest traders has to be accepted by all 111 Gatt members. This is because, under Gatt's non-discriminatory most-favoured-nation rule, they are entitled to benefit from the same trading terms. The terms negotiated by the most powerful traders inevitably form the basic platform for the detailed country-by-country bargaining on individual tariff schedules which are part of the final Uruguay Round package.
- **Developing nations** may well feel the US has not done enough to cut its very high tariffs on textiles, where 70 per cent of its trade is with non-Quad countries. For their part, Washington and the EC are



insisting that poorer countries open up their own markets for textiles and other goods.

Elimination of steel tariffs is conditional on concluding a Multilateral Steel Agreement which would outlaw most subsidies to the hard-pressed industry. But the 30-nation negotiations on an MSA, which resumed for two days in Geneva this week, are making little headway and officials say an agreement is unlikely until the present row over US punitive duties on steel imports is resolved.

● **Agriculture:** The Quad agreement did not include a market access deal for agricultural products. These negotiations promise to be stormy. Japan and South Korea are refusing to relax their bans on imported rice, while the US and the 13-strong Cairns Group of farm-product exporting countries are pressing for better access to EC markets. Latin American banana producers have threatened to veto any Uruguay Round accord if the EC does not change its discriminatory banana import regime.

Meanwhile, France has maintained its strong opposition to a deal between US and EC negotiators on overall cuts in farm subsidies and other supports to be written into the Uruguay Round "rulebook".

● **Services:** The Quad countries did not reach any firm agreement on opening markets for foreign services, though trade officials in Geneva say enough progress was made for the broader negotiations to resume in earnest. In financial services, the US and EC will be

pursuing further concessions from Japan and other east Asian nations in bilateral talks to draw up individual schedules of market-opening commitments. In telecommunications, the Quad agreement has paved the way for extended multilateral talks on liberalisation.

However, the US shows little sign of giving way on exempting shipping from multilateral disciplines, while the EC wants to continue restrictions on (mainly American) television programmes, films and videos.

● **Rules package:** Negotiators must finalise the draft package of rules known as the "Final Act" drawn up by Mr Arthur Dunkel, Mr Sutherland's predecessor, in December 1991. Mr Sutherland said this week he was "absolutely committed" to the Dunkel text as a basis for negotiation.

The bulk of the draft, which runs to more than 400 pages, covers 15 subject areas and contains 26 separate agreements, was negotiated between trading partners. But, despite warnings that too many changes could lead to a general unstitching of the carefully-balanced package, the US in particular is pushing for controversial amendments to texts on anti-dumping and subsidies, textiles, intellectual property, environmental standards, and the creation of a strong Multilateral Trade Organisation.

In the minds of many trade diplomats, from both rich and poor countries, the biggest obstacle to a Uruguay Round accord may prove to be US insistence on the primacy of its national trade laws over multilateral agreements, especially in using or threatening unilateral sanctions against "unfair" traders.

Mr Dunkel, with 20 years experience of international trade negotiations, has his own ideas. "Never forget", he mused recently, "that the signing of the Treaty of Rome was held up for four hours because of bananas".

THE TIMETABLE: COUNTDOWN TO A FINAL GATT DEAL

Mon July 12: Negotiators return to Geneva after seven-month lapse. Representatives from 96 countries *not* involved in the quad process receive briefing on what has been agreed bilaterally so far.

July 13-July 31: Gatt signatories meet one-on-one to swap market opening offers. The "most favoured nation" rule means any offer to one country must be extended to all.

End-July: Mr Peter Sutherland, Gatt

director general, is expected to call a full meeting of the Trade Negotiating Committee - the umbrella body under which the Uruguay Round is being negotiated - to summarise progress through July, and to define plans for autumn.

August: Gatt summer break. Valuable time wasted.

September 1 - December 15: Negotiations resume. No structure yet firm. Legal drafters for the final text of the

Uruguay Round final act will work in parallel, ensuring agreement terms are legally watertight.

December 15: President Clinton's "fast track" authority expires. This authority gives him the right to present a Uruguay Round agreement as a single package, to be approved (or rejected) by Congress in a take-it-or-leave-it way.

Without this, it is assumed that a deal as complex and comprehensive as

the Gatt agreement would never get through Congress, since individual paragraphs or chapters could be amended, deleted, or otherwise tinkered with, destroying the balance of compromises that made the deal acceptable to the other 110 Gatt signatories.

January 1 1994: New Gatt agreement comes into effect. Many governments will need to introduce it provisionally, since ratification by national governments could take some time into 1994.

Issues at stake in the negotiations

■ FARM TRADE:

Liberalisation of farm trade is critical to developing countries frustrated by lack of access to US and EC markets. They are upset at the damage done to world food prices by the dumping of farm surpluses onto world markets, particularly by the EC. Politically powerful farm lobbies in the EC and the US will fight to maintain existing protection.

Winners: Developing countries, and the countries of eastern Europe, who would see enhanced export opportunities and higher world prices. The US, Australia and New Zealand, with efficient farm sectors, should also gain.

Losers: The EC, where the Common Agriculture Policy provides secure farm incomes regardless of global competitiveness, and funds the dumping of large farm surpluses onto world markets.

■ COMPREHENSIVE TARIFF-CATION: Gatt wants to get rid of hidden or easily manipulated forms of protection - including quotas, market sharing arrangements, and other non-tariff barriers to trade - and to replace them with tariffs. These are more transparent, and can be reduced progressively. This is also basically a farm issue, focused on Japanese and South Korean refusal to open their markets to rice imports; the EC's banana import regime; and Canada's farm supply management system.

Winners: Developing countries, and leading grain exporters like the US, Latin America and banana exporters.

Losers: Protected Japanese and Korean farmers; banana exporters in the Caribbean and other former colonies with preferential access to the EC market; protected

Canadian dairy farmers.

■ TEXTILES: Exports are critical to many developing countries frustrated by lack of access to US and EC markets. Opening up financial services markets across the developing world has been a high priority for the US and Europe.

Winners: Financial services companies, professionals and consultants in the US and the EC (particularly France).

Losers: Protected and inefficient service providers in east Asia and the developing world.

■ INTELLECTUAL PROPERTY RIGHTS: Protection of copyright and patents is lax in much of the developing world, prompting the US to fight for progress in the Uruguay Round towards enforcement of intellectual property protection - across books and music to videos and computer software.

At the same time, many developing countries resent paying high royalties to western pharmaceutical companies for licences to use drugs they need cheaply for their people.

Winners: Developers outside the US want port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

Winners: Shippers outside the US want port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

Losers: Developers outside the US want port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

■ MARITIME SERVICES: The US wants port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

Winners: Developers outside the US want port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

Losers: Developers outside the US want port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

■ AUDIO-VISUAL SERVICES: Sales of films and TV programmes were second only to aircraft last year as the leading US export. The main market is the EC, where national limits are frustrating export growth.

Winners: Developers outside the US want port, and onshore activities linked with shipping to be opened up; for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

Losers: Poor consumers of medicines and food preparations in the developing world, who may have to pay more; video and computer software pirates; plagiarists of designs or other product innovations.

■ DISPUTE SETTLEMENT: The US says the Gatt dispute settlement procedures are slow and fickle but is reluctant to dilute its sovereign dispute settlement laws by handing authority to a multilateral agency like Gatt. They are anxious to strengthen its authority, since they feel it is the only medium in which they can handle a trade dispute with a big trading power like the US or the EC. They want bilateral weapons in international trade disputes - like the US Section 301

laws - eliminated.

Winners: All developing countries, and many industrial ones subject to bilateral trade pressure from the US.

Losers: The US, which wants Section 301.

■ THE MULTILATERAL TRADE ORGANISATION: The Uruguay Round was meant to achieve what should have been achieved in 1947, when Gatt was born: a trade body with more authority than now, to embrace trade in manufactures, agriculture and textiles, and the new area of services. It would also embrace the Tokyo Round "codes" on subsidies, dumping and procurement.

Winners: All those who subscribe to multilateral settlement of trade problems.

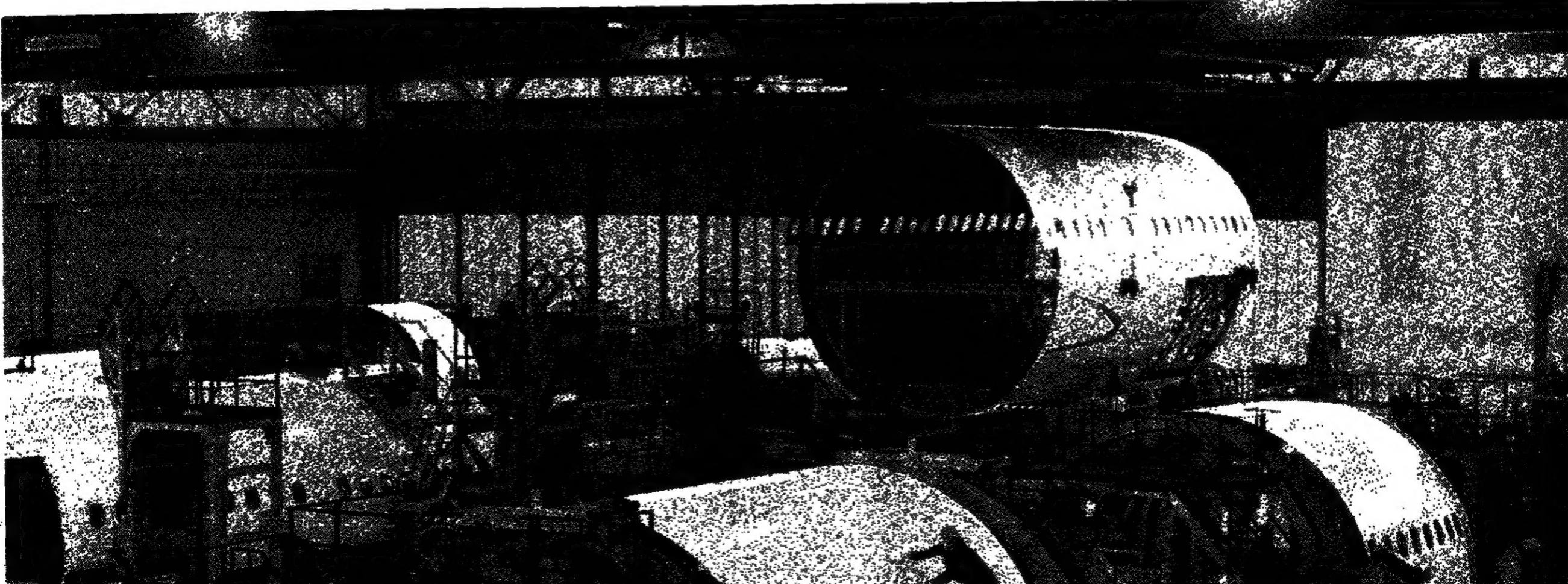
Losers: The US, and those concerned about erosion of sovereign authority, as the WTO would mean some national powers were delegated beyond the courts of the land.

■ SUBSIDIES, DUMPING AND PROCUREMENT: These are contentious in their own right. National policies in these areas have an increasing impact on international trade. They are the subject of special "codes" overseen by Gatt, to which only a minority of countries backing Gatt are signatories. Signatories want more countries to sign up to the disciplines of these codes.

Winners: Developing countries, who can ill afford industrial subsidies, and are often the victim of dumping actions: the US and the EC, by making more countries subject to the disciplines of the codes.

Losers: The US, fearing erosion of its sovereign powers; developing countries, many are not yet disciplined by the codes; the EC, a heavy user of subsidies and a procurement market coveted by the US.

Mechanical engineering + electronics Mannesmann's decisive edge



Assembly of the Airbus in Hamburg-Finkenwerder: The shell components are brought into the assembly bay by means of a radio-controlled suspension monorail system. An overhead travelling crane then takes over, transferring these freely suspended fuselage components to their assembly points.

Airbus assembly system

The Airbus has taken off all over the world and is now locked onto a flightpath to success - thanks to a pioneering design concept backed up by equally advanced manufacturing and logistical techniques.

A production system from Mannesmann Demag controls the fuselage assembly of all the different aircraft types which make up the Airbus family. Load lifting and handling systems transfer the shell

components "on the wing" from the warehousing system to the various workstations. There they are joined together to produce the longest single element of the plane - the body. The electronically driven system monitors all materials flow and step-by-step assembly and coordinates every production stage, executing each move quickly, reliably and with absolute precision.

Mannesmann builds plants and machinery, makes systems and components for the automotive industry, manufactures hydraulic, electric and pneumatic drives and controls, develops and supplies measurement, automation and information technology, provides telecommunication services, produces steel tube and pipe, and trades on a worldwide scale. Income from sales earned by its 137,000 employees lies in the region of DM 28 billion.

Mannesmann AG
D-4000 Düsseldorf 1

mannesmann technology

NEWS: THE G7 SUMMIT

Serbs and Croats 'beyond pale' US looks to Asian trade Yeltsin reassures Japan 23m jobless 'unacceptable'

Summiteers harden rhetoric over Bosnia

But accord a far cry from earlier warnings of military intervention, reports Jurek Martin

PRESIDENT Bill Clinton was "beyond the pale". It was confirmed at a late-night session with Mr John Major at the president's hotel during which the British prime minister echoed Mr Kohl's choice of words, which was duly incorporated into the communiqué.

But in the middle of yesterday morning there appeared to have been a collective realisation by the G7 leaders that there could be no excuse for not finding the right words to use in the Bosnian tragedy.

This was why the summit adjourned temporarily while the foreign ministers were sent off to strengthen the language of the political declaration.

If what was finally agreed was a far cry from the stern warnings of military intervention issued in Munich a year ago - and totally ignored ever since - several leaders were able to claim credit for the fact that the G7 did not completely walk away from the Bosnian tragedy.

The process started over dinner on Wednesday evening with, according to US and other officials, Mr Clinton's strong intervention and the observation of Chancellor Helmut Kohl of Germany that Serbian and, intriguingly, Croatian behaviour was

because it would merely "level the killing fields", concurred. He even used, by his standards, exotic language in a briefing.

The Serbs and Croats, he said, "are still in the excitement of killing each other and gaining hills and villages. They think they have to hate their neighbours from here to kingdom come." But he allowed for the possibility that the relief role now being played by British and other peacekeeping troops might become untenable, in which case nothing could indeed be excluded.

But another senior UK official speaking after the foreign secretary had left for China, appeared to distance himself from Mr Hurd's "stand alone" comments.

An equally significant concession may have come from Germany, sponsor of the European Community's recognition of Croatia last year. For the first time, the political declaration raised the threat of sanctions against Croatia if, along with Serbia, it continued to push for the dismemberment by force of Bosnia.

This meant, as US officials were slow to point out, that Europe's most influential leaders had committed themselves to withdrawing whatever preferential arrangements Croatia now enjoys with the EC.

None of this, nor the other last-minute insertion vowing support, including US air cover, for UN resolution 836 covering "safe areas", amounts to a girding of the international loans to stop Serbian and Croatian aggression.

cott of Israel was issued without conditions referring to Israeli settlements policy in the occupied territories. This may help ease some of the latest tensions between Washington and Jerusalem over the course of the Middle East peace negotiations.

More significant was the sentence on Iran's behaviour. A senior official, noting the extensive commercial relations between several G7 countries and Iran, including the sale of dual-use technology, described the regime in Tehran as "an international outlaw" and "a serious threat to stability" because of its support of terrorism and its determination to disrupt the Middle East peace process.

He then put US concerns very bluntly: "We don't want to look back in five years' time and find we have made the same mistake with Iran that we made with Iraq." He noted that previous summits had refused to single out Iran and Libya for specific criticism because of the risk to trade with both countries.

All the officials representing their national leaders have claimed credit for toughening the language of the political declaration, while Mr Clinton's men generously allowed that the process was "collegial". In reality, most of it was drafted months ago, with the exception of the Bosnian segment, left until last because of the fluidity of the situation there.

But Mr Clinton's summit agenda seems at least as well served as anybody's, and probably better than most. On Bosnia, the Middle East, nuclear non-proliferation and aid to Russia, all areas of prime US concern but not ones on which there has always been unanimity among the G7, the president has received endorsements appropriate for his status as still the most powerful individual member of the club.

They come only in the form of words, many of which have proved empty enough in the past, never more than last year in Munich.

But, as the ubiquitous Mr Gergen put it, they were at least the result, for once, of "productive and free-wheeling" exchanges between the summiteers.

And hopes that future summits will be more informal and focused, like this one, have some chance of being realised.

Major's slimline tonic loses sparkle

By Peter Norman in Tokyo

MR JOHN MAJOR, the UK prime minister, made limited headway in his attempt to cut the annual G7 summits down to size.

British officials yesterday admitted that Mr Major's proposal to limit future summits to heads of government had not won sufficient support. The US, Canada and Italy backed the plan but it was strongly resisted by France and Germany.

Both countries have coalition governments and the inclusion of finance and foreign ministers in the talks enables the different parties in government to be represented.

The UK prime minister had more success with his plans to strip the summit of the pomp and bureaucracy that has grown over the years.

Mr Kenneth Clarke, the UK chancellor, said he expected next year's summit in Italy would have "fewer people, less formality... more free-flowing discussion and a little less structure".

According to a senior Canadian official, Mrs Kim Campbell, the Canadian prime minister and another summit novice, was "in favour of anything" which could make summits more informal.

"People were very firm that we have got to cut down the ceremonial and the 36,000 cops out there," the Canadian official said.

UK officials said future summits would end with either a press briefing or chairman's statement rather than a long-winded communiqué.

The role of the sherpas, the officials who prepare the summits, would be radically cut to reflect the reduced workload of a meeting without a final prepared statement.

A UK plan to limit the summit to two days gained partial acceptance. In future, talks among the seven will be limited to two days, but additional talks such as today's "G7 plus one" meeting with President Yeltsin will run into a third day.

German economic recession 'at bottom'

By Peter Norman in Tokyo

THE GERMAN economy seems to have reached the bottom of its recession, German ministers said in Tokyo yesterday.

Mr Theo Rexrodt, the economy minister, said the economy appeared to be in the "bottom of the valley", and Mr Günter Rexrodt, economics minister, indicated it could be at a turning point.

"I do not want to give the impression that recovery is beginning in Germany," Mr Rexrodt said. But said recent indicators had been either "positive or at least not more negative".

Mr Rexrodt said business expectations in industry had improved, the consumer climate had not deteriorated for the past two months and the inflow of foreign orders had improved.

Mr Rexrodt said the G7 finance ministers had expressed satisfaction with last week's interest rate cuts in Germany and there was no explicit criticism of the Bundesbank's interest rate policy.

By contrast, there had been heavy pressure on Japan to expand domestic demand.

Antique dealer fetches £1

US eyes potential for trade with Asia

By Jurek Martin

THE US is considering proposals that could amount to a new Asian trade round and that could be discussed with other regional leaders in Seattle later this year.

Mr Mickey Kantor, the US trade representative, yesterday said that the US had in mind "a framework around Apec [the Asia Pacific Economic Co-operation group] which would engage the US and the Pacific rim countries to build a regime that would regularise trade in the region."

Mr Kantor offered no further details but noted that the US had "a natural alliance in Asia to which we have not paid enough attention in the past."

More than 40 per cent of US trade, he said, was now with Asia, and the region's economies were growing faster than anywhere else in the world. The US remained a "stabilising force" in economic, political and security affairs.

President Bill Clinton will be attending the Apec meeting in Seattle in November. He has devoted substantial segments of two big speeches this week to highlighting the importance of the Asian dimension to US foreign and economic policy.

US officials insist this new focus should not be translated as an adverse reflection on the state of trans-Atlantic relations, but naturally reflected economic and geopolitical realities.

Contrasts were also drawn with the initial Asian policies of President Jimmy Carter, who sought to reduce the US military presence in the region, particularly Korea.

Mr Clinton goes to Seoul tomorrow with a very different message.

Meanwhile, Mr Clinton and Mr Kiichi Miyazawa, the Japanese prime minister, agreed to have dinner tonight, raising some hopes that the US and Japan might reach agreement on a negotiating framework designed to reduce bilateral trade friction.

Mr Kantor, still savoring the breakthrough achieved in the market access agreement, refused to predict if an agreement was imminent.

Mr Lloyd Bentsen, the treasury secretary, was equally non-committal though perhaps marginally more optimistic.

Mr Kantor said it mattered less if it was reached "this week or next month" than that it was a solid agreement, with quantifiable targets, that made possible greater import penetration of Japan.

But he conceded that a pact with Japan would greatly increase the chances of approval by Congress of the North American Free Trade Agreement with Canada and Mexico "because it shows your policies are working."

There were many interconnections in trade negotiations, he said. Congressional approval last week extending the president's "fast track" negotiating authority until December 15 had helped get the market access agreement in Tokyo.

He hoped that the "side" agreements to Nafta - covering the environment, labour standards and trade "surges" - would be completed by the end of this month.

Russian leader shrugs off earlier slights to Japanese sentiment over Kurile Islands dispute

Yeltsin turns up with a smile and apologies

By Layla Bouton and Robert Thomson in Tokyo

TO THE RELIEF of his Japanese hosts who must have been wondering if he would ever touch tarmac in Tokyo, Russia's President Boris Yeltsin yesterday arrived for the Group of Seven summit with a wry smile and an expression of regret for previous appointments he was unable to keep.

Twice in the past year, Mr Yeltsin has cancelled bilateral visits. But the Russian leader was confident that in attending a multilateral conference he would not be forced to make concessions on the territorial dispute with Tokyo over the Kurile Islands, off northern Japan.

On landing, Mr Yeltsin said he "regretted" having been unable to pay an official visit last September and expressed gratitude to the Japanese government and people for their "understanding of the circumstances" which had forced him to cancel.

That visit was called off under combined pressure from conservative opponents who accused him of planning to sell off Russian territory, and

from Japanese expectations of real progress in retrieving the Kuriles in return for economic aid.

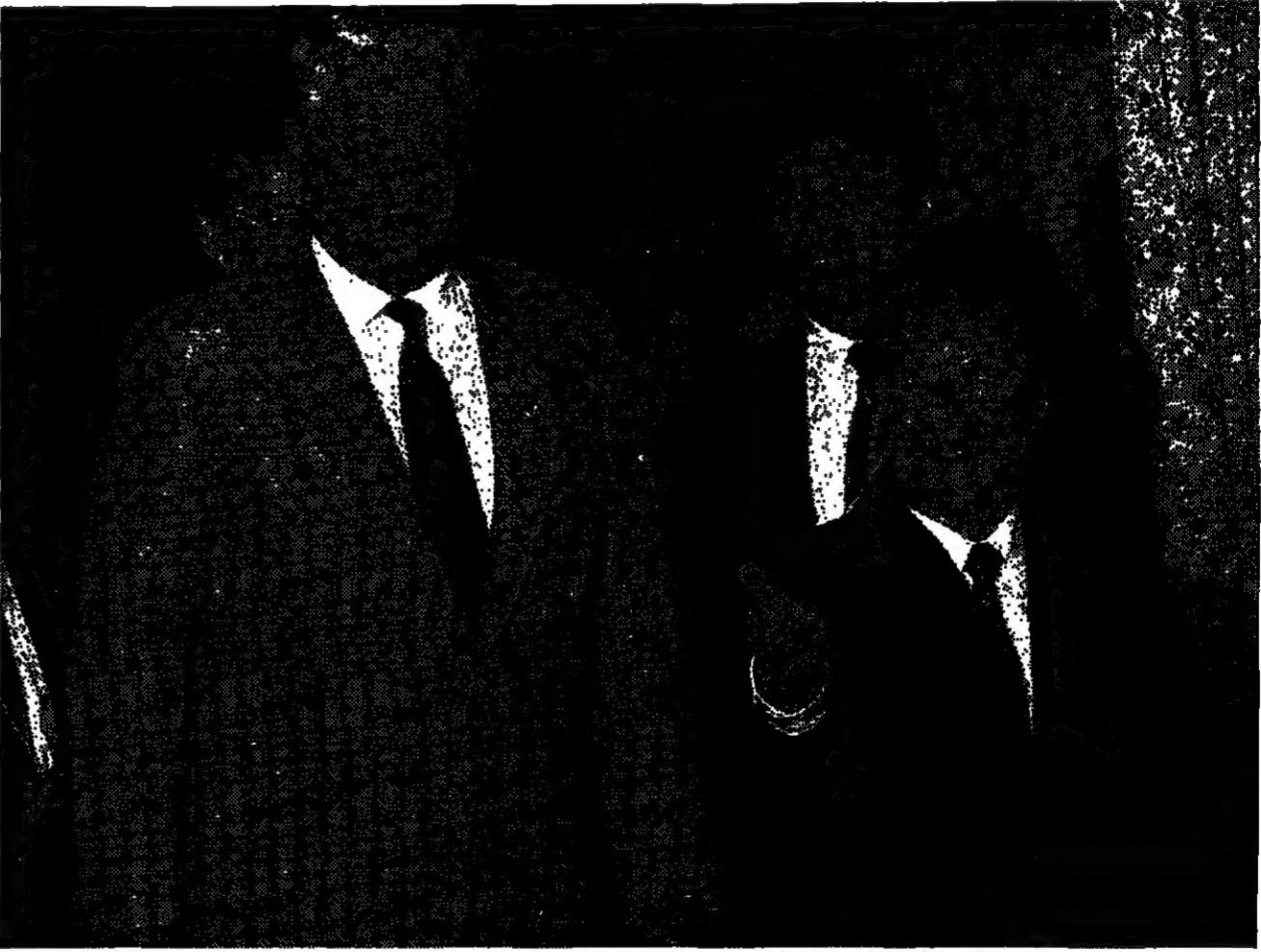
Yesterday Mr Yeltsin assured his Japanese hosts that they would "always find in the new Russia an honest and constant partner".

Mr Kiichi Miyazawa, the Japanese prime minister, later said the Russian leader's statement was appreciated by the Japanese people. In Japan Mr Yeltsin is almost as unpopular as Mr Miyazawa's cabinet, which has an approval rating under 10 per cent.

A Japanese foreign ministry official said the two countries agreed that preparations would begin for the much-postponed bilateral visit to take place in mid-October.

But the Japanese appeared to be setting themselves up for a new disappointment when a foreign ministry official said Mr Yeltsin had to expect substantive negotiations on the territorial issue.

In talking about improving relations, we take a position that the improvement will come with the settlement of this dispute," a foreign ministry official said. "He [Mr Yeltsin] also has some understand-



THERE AT LAST: President Yeltsin with Japanese premier Kiichi Miyazawa after finally making it to Tokyo

ing that this is the issue."

Although strengthened by his victory in the April constitutional referendum, Mr Yeltsin still faces considerable domestic opposition to any territorial concessions, particu-

larly now that Russia itself is in danger of breaking up. Only

yesterday, the Far Eastern region centred on the key port of Vladivostok declared itself to be a republic within Russia.

The four Kurile Islands were

occupied by Soviet troops in the final days of the second world war, and the two countries have been unable to sign a peace treaty because of the dispute over their ownership.

Mr Miyazawa told the Russian leader that Japan understood his domestic difficulties, but that their differences must be settled on the principles of "law and justice" - a formula also used by Mr Yeltsin but with a different meaning.

Clarke highlights G7's failure to create jobs

By Peter Norman, Economics Editor, in Tokyo

REDUCING unemployment requires prudent macroeconomic policies to promote non-inflationary growth and structural reforms to improve the efficiency of markets, especially labour markets, it says.

Mr Clarke said Britain was "ahead of the game" compared with some G7 partners in deregulating and tackling the problems of its economy.

He welcomed US President Bill Clinton's proposal for a further meeting of G7 finance, economic and labour ministers this autumn.

The meeting would consider whether labour markets were sufficiently flexible, if benefit and training systems gave the unemployed incentives to take jobs, and would study the phenomenon of unemployment ris-

ing in good as well as bad periods in the economic cycle.

The draft communiqué commits Europe to implementing tough budgetary policies with the aim of lowering interest rates. Mr Clarke said Britain was committed to tackling its public sector deficit. That was why it had signed up to the Maastricht treaty convergence criteria which envisage reducing the deficit to 3 per cent of gross domestic product by late in this decade from around 8 per cent now.

The chancellor made clear that the government was preparing difficult spending decisions in the forthcoming public spending round. Although he insisted that the government was not planning to abolish the welfare state, every devel-

oped country had to ensure that its welfare system operated in a cost effective way.

Mr Clarke was careful to draw a distinction between the US and Europe, with their high unemployment and fiscal deficits, and Japan, with its low jobless rate and fiscal surplus.

However, he urged Japan to increase its domestic demand to improve the living standards of its people and increase imports. In spite of Japan's greater national wealth, the living standards of the average Japanese are not the living standards of the average Brit.

But he was also willing to learn from Japan. Its education and training system seemed not to produce the underclass

of underachievers as found in Britain.

Mr Clarke disclosed that Britain had pushed its G7 partners to be more generous in writing off the debt of the poorest developing nations that are enacting economic reforms.

However, a UK attempt to obtain agreement for countries to write off 80 per cent of poorest nations' stock of debt fountained largely on opposition from Japan.

Mr Clarke said the enhancement of the so-called Trinidad Terms had been referred to the Paris Club of creditor nations.

This, he said, indicated that the G7 were "quite close to agreement".

• Robert Thomson adds:

Japan proposed yesterday that the G7 establish a panel to

study the "stabilisation" of international commodity prices in an attempt to assist developing countries reliant on commodity exports.

The proposal by Mr Kabun Muto, Japan's foreign minister, at a meeting of G7 foreign ministers was an attempt to be seen to be representing the interests of developing countries, which have complained that industrialised nations have neglected their interests.

"I do not want to give the impression that recovery is beginning in Germany," Mr Rexrodt said. But said recent indicators had been either "positive or at least not more negative".

Mr Rexrodt said business expectations in industry had improved, the consumer climate had not deteriorated for the past two months and the inflow of foreign orders had improved.

Mr Rexrodt said the G7 finance ministers had expressed satisfaction with last week's interest rate cuts in Germany and there was no explicit criticism of the Bundesbank's interest rate policy.

By contrast, there had been heavy pressure on Japan to expand domestic demand.

nia must be increased.

Deeply concerned about the situation in Kosovo, we call on the Serbian government to reverse its decision to expel the CSCE monitors from Kosovo and elsewhere in Serbia and to agree to a significant increase in their numbers.

WE FULLY support the efforts to achieve a comprehensive, lasting peace settlement in the Middle East, and call on Israel and the Arab states to take further steps for confidence-building. We reiterate that the Arab boycott should end. We call on Israel to respect its obligations with regard to the occupied territories. We support the efforts of reconstruction in Lebanon.

We are determined to keep up the pressure on Iraq and Libya to implement all relevant UN Security Council Resolutions in full.

Leaders spotlight migrants, nuclear arms and local conflicts

Extracts from the text of the Group of Seven political declaration adopted yesterday at the Tokyo Summit:

THE PROTECTION of human rights is the obligation of all nations, as affirmed at the World Conference on Human Rights in Vienna.

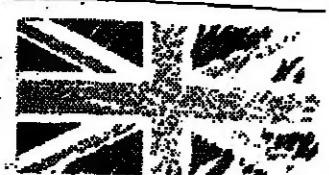
The increased number of refugees and displaced persons as well as the problem of uncontrolled migration and difficulties confronted by national minorities require urgent attention by the international community, and should be tackled taking account of their root causes.

Terrorism, particularly when sponsored by states, poses a grave danger which we will oppose energetically.

ENHANCED co-operation is necessary in combating the danger of proliferation of weapons of mass destruction and missiles. In particular we:

• Urge North Korea to retract immediately

Britain in brief



Cypriot bank wins apology on Polly Peck

The administrators to Polly Peck International have apologised to the Central Bank of the Turkish Republic of Northern Cyprus, in a move which may boost co-operation with the authorities in realising assets in the region.

Mr Christopher Morris, a partner at Touche Ross who is one of the joint administrators, has written to the bank withdrawing allegations made during litigation against the bank launched in October 1991 to recover up to £45m.

The statement said: "Christopher Morris... accordingly apologises to the governor and the board of the Central Bank for the allegations of fraud and money laundering which were made in the course of the proceedings."

The apology is likely to ease relations with the authorities of northern Cyprus whose co-operation is essential in allowing the administrators to negotiate sales on local PPI subsidiaries.

British Coal cuts 3,000 jobs

Three thousand clerical jobs are to go as British Coal as the state-owned corporation struggles to cut costs.

Mr Neil Clarke, the chairman, said the cuts were essential if collieries which had escaped the recent round of pit closures were to win orders for coal.

Under a restructuring plan, British Coal's five operational sectors will be reduced to just two, and opencast mining operations will be streamlined. Changes are also proposed in the organisation of marketing, finance, operations, information, technology and other activities. Many in-house services are to be put out to contractors.

Tough rules for power prices

Tougher controls on electricity prices will be announced today by Professor Stephen Littlechild, the electricity regulator.

The controls will apply to the electricity supply business, which accounts for up to 20 per cent of the profits of the regional electricity companies. The controls form the first part of a two-year review which will eventually cover the whole electricity supply and distribution business.

Antique desk fetches £1.7m



The Anglesey desk, commissioned in 1812 by the 2nd Earl of Uxbridge, has been sold at Christie's for £1.76m, an auction record for an item of English furniture. In 1945 the Anglesey family sold it for 700 guineas.

The mahogany desk is monumental in size and highly crafted with bronze enrichments and ebony and brass inlay (pictured). It was sold by the executors of the late Sir John Musker, and attracted competitive bidding, which pushed its price way ahead of Christie's £600,000 estimate.

New rules on accounting

New accounting, auditing and corporate governance reporting requirements are to be more closely co-ordinated between the different standards-setting bodies, according to a statement from the Financial Reporting Council.

This will lead to delays in guidelines being developed by the accountancy profession on directors' comments in annual reports on the state of their internal controls and whether their company is a "going concern". There will also be a deferral for "a significant degree of consultation and field testing" on guidelines for interim financial statements.

Bid for drug agency boosted

The government's campaign to locate the European Medicines Evaluation Agency (EMEA) in London received a boost when the UK's Medicines Control Agency revealed that a third of all new applications for drug licences through European Community procedures are being handled in the UK.

Ms Virginia Bottomley, Secretary of State for Health, said the strength of the UK medicines regulatory system - its scientific excellence, speedy and efficient licensing and commitment to protecting public health - were evident.

"These results will put the UK in a strong position to shape and play an active part in future EC licensing arrangements," she said.

Clowes loses fraud appeal

Mr Peter Clowes, the former financier jailed for stealing investors' funds from his Barlow Clowes Investment empire, has lost his appeal against his 10 convictions for fraud.

The Court of Appeal also rejected Mr Clowes's appeal against the length of his 10 year sentence.

Three appeal court judges rejected Mr Clowes's argument that he was not guilty of theft because investors had signed a mandate giving Gibraltar-based Barlow Clowes International absolute discretion over his handling of their money.

Lord Justice Wilkins said BCI had taken the money to invest in gifts and could not act as a "mini-merchant bank".

Mr Clowes is now considering whether to ask for leave to appeal to the House of Lords.

George Walker drops action

Mr George Walker, the former chairman of the Brent Walker group now facing criminal charges alleging he stole over £12m from the company, yesterday gave up his fight against bankruptcy.

Mr Walker had intended to appeal against the bankruptcy ruling, won by Mr Ray Hocking of accountants Stoy Hayward, the supervisor of his previous voluntary arrangement, in the High Court in April this year. However, at a later hearing, Mr Walker was ordered to pay £18,000 into court as part security for Mr Hocking's costs should the appeal fail.

Confusion over UK recovery

Companies in northern England are confused about economic recovery, with no consistent pattern of improvement yet apparent, the Yorkshire and Humberside regional council of the Confederation of British Industry reported.

"Order books are better than they were three, six and nine months ago, but it seems to half a step back for every step forward. Companies have a good month, then a bad one. People are very confused," Mr Brian Bigley, CBI regional director said. There is growing concern about construction and housebuilding markets, which have turned down again after picking up slightly in the spring. Exporters are also increasingly worried about European markets, which are now going into recession, although worldwide sales are still strong.

Tourist shot dead

A man was shot dead and three others injured near the Scottish ferry port of Cairnryan. The dead man is believed to be a German tourist and the three injured thought to be members of his family. It is understood they had been camping overnight.

Two of those injured are in a serious condition and police immediately blocked the road, causing traffic jams as holidaymakers tried to reach the ports of Cairnryan and Stranraer, from where ferries serve Northern Ireland.

Soap down the plughole

Eldorado, the BBC's £10m soap opera launched last year after the corporation built an entire holiday village in southern Spain, has been scrapped following a plunge in audience rating. The last episode will be screened tonight.

Hailed as a flagship series after its launch, audience viewing figures fell from 7.3m last July to 2.8m recently. The cast and crew have left, and the set, unable to be sold off as holiday flats for lack of proper sanitation, has been opened up as a tourist attraction.

Bayer attacks moves to cut state drug bill

By Paul Abrahams

BAYER UK, British subsidiary of the German chemicals group, yesterday attacked the government's recently proposed system to control the growing National Health Service drugs bill.

Mr Klaus Behrendt, director of UK pharmaceuticals at Bayer, said the system was worse than anything on the European continent. "The British have a reputation for fair play, but this system is not transparent. We have no idea what the rules are," he said.

The NHS drugs bill last year was £3.4bn. UK spending increased by 11 per cent during the first four months this year - well above the rate of inflation - compared with the same period in 1992, according to IMS International, the market research specialists.

Mr Behrendt specifically criticised the decision to extend the blacklists of products which the NHS will no longer provide.

The extension, announced last November, involves 10 categories of medicines, including hypnotics and anxiolytics, contraceptives, topical anti-rheumatics, as well as treatments

for vaginal and vulval conditions, and skin diseases. About 625 products could be affected.

A committee of experts set up to decide which treatments should go on the lists is presently making its first recommendations known to drugs companies.

Mr Behrendt said the cheapest rather than most effective or safe remedies were being recommended by the committee. However, companies were being told their more expensive products would be used by the NHS if prices were cut to the same level as the cheapest product. "The government has, in effect, introduced a system of reference pricing [only paying for a drug at the price of the cheapest product in its therapeutic area] through the back-door," said Mr Behrendt.

This is very unfair. If innovative products can no longer create a premium, there is little point launching new products on the market," he said.

The department of health said yesterday that limited lists were introduced to make sure effective and cost-effective medicines were used by the NHS. However, it is understood that sections of the department are in favour of reference pricing systems.

Mr Behrendt said: "Most companies in the UK are not complaining because they aren't affected. But once the system is in place it could be extended to cover all medicines. The industry, which is highly fragmented, must tackle the issue. The whole sector could be affected if there are further extensions in the future."

Up to 18 per cent of Bayer UK's pharmaceuticals turnover is generated by Canestan, a product for skin and vulval complaints which could be included on the blacklist.

Miami-based Steibel, which operates from High Wycombe, north of London, could lose up to 75 per cent of NHS sales if its skin treatments are included on the blacklists. The UK subsidiary of US group Schering-Plough could lose 70 per cent of its sales.

Mr Behrendt's comparison of the UK system with those on the continent is in spite of sweeping reforms introduced in Italy and Germany this year. The markets in these countries have fallen by 0.6 per cent and 11.8 per cent during the first four months, according to IMS International.

US gas group opens plant in north-east

ENRON, the US gas group, is to start construction of a second gas processing plant next year on Teesside, north-east England, costing £50m, writes Chris Tighe.

The investment was confirmed on Wednesday at the official opening of the company's first Teesside gas processing plant at Seal Sands.

The newly-opened installation and its adjacent sister plant will process North Sea gas fed to Teesside through the 254 mile long Cats (Central Area Transmission System) pipeline, a recently completed £1bn project by a consortium including Amoco, British Gas and Amerada Hess.

The £70m plant which opened on Wednesday can process 300m cubic feet of gas a day and is receiving supplies from the Everest field. Amoco expects gas from the Lomond field to come on stream next week. The second plant, due to begin operation in 1996, will process up to 300m cu ft of gas a day from the new Judy-Joanne North Sea complex.

Enron is a 50 per cent partner in Teesside Power, the joint venture which owns the new combined heat and power Teesside power station. It is supplied by gas from the new processing plant.

Agreement 'close' on regional aid map

By Andrew Hill in Brussels

BRITAIN and the European Commission are "close to agreement" on proposals to redraw the map of areas eligible for UK government assistance, following high-level talks in Brussels yesterday.

Mr Tim Sainsbury, the British trade minister, met Mr Karel Van Miert, EC competition commissioner, to discuss British regional aid plans. He also put pressure on the Commission to allow Swan Hunter, the Tyneside shipbuilder, to receive state subsidies.

Mr Sainsbury came to Brussels with a controversial new draft map of British regional aid, which it is understood would transfer some aid from the north-west of England, Wales and Scotland towards traditionally more prosperous southern areas.

The Commission said there were still some problems with Britain's regional aid plans, but officials said afterwards that Mr Van Miert hoped there would be an agreement, once a redrafted map was submitted. A new plan could be tabled as early as today or the beginning of next week.

Mr Sainsbury refused to comment on the shape of the draft map, but officials said it was clear the rates of unemployability across the UK had changed since the aid map was last redrawn in 1984. He also hoped a compromise could be reached on the eligibility of the Swan Hunter yard for state aid.

Under normal EC rules, shipyards are entitled to subsidies amounting to 9 per cent of the value of contracts, although even that aid is to be phased out. Swan Hunter, now in receivership, cannot receive any subsidies because it is classified as a warship yard.

UK officials will hold further talks with their Commission counterparts about redesignating Swan Hunter as a mixed yard, eligible for subsidies. They described Mr Van Miert's attitude yesterday as "neutral".

• Around 200 redundancies are expected to be announced today at Swan Hunter by Price Waterhouse, the receivers running the Tyneside shipbuilder, writes Chris Tighe.

The job cuts, to take effect later this month, are likely to be among boilermakers and steel fabricators for whom work is running out as outfitting progresses on the three Type 23 frigates which are the company's main workload.

In May, 420 Swans employees were made redundant, reducing the workforce to 1,600. The Commission said there were still some problems with Britain's regional aid plans, but officials said afterwards that Mr Van Miert hoped there would be an agreement, once a redrafted map was submitted. A new plan could be tabled as early as today or the beginning of next week.

Mr Sainsbury refused to comment on the shape of the draft map, but officials said it was clear the rates of unemployability across the UK had changed since the aid map was last redrawn in 1984. He also hoped a compromise could be reached on the eligibility of the Swan Hunter yard for state aid.

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THE BIG FOUR BANKS OF TYNE AND WEAR



Irish foreign minister 'rebuked' by Mayhew over article on future of Ulster

Ministers clash on Northern Ireland

By Ralph Atkins

BRITISH and Irish ministers clashed publicly over the future of Northern Ireland last night after the Irish government incensed Unionist leaders with ideas floated for the province's future.

In a scarcely disguised rebuke, Sir Patrick Mayhew, Northern Ireland secretary, said he had been "surprised" by comments made in a newspaper interview by Mr Dick Spring, the Irish foreign minister.

Speaking after a meeting of the Anglo-Irish conference in London, Sir Patrick said Mr Spring had apparently gone beyond the "cardinal principle" that the constitutional future of Northern Ireland would have to be agreed across the two communities in the province.

But Mr Spring said that it would be wrong for any option for Northern Ireland to be ruled out.

"If we are not allowed to put forward provocative ideas then we may as well all give up," he added. "That if 'round-table' talks on the province's future failed, then 'ultimately responsibility lies with governments and I think that the governments have to make that quite clear."

The row reflected growing frustration in London and Dublin at the failure of the two government's to restart talks involving Northern Ireland's main political leaders that col-



Northern Ireland secretary Sir Patrick Mayhew (left) with Irish foreign minister Dick Spring before their talks in London yesterday

lapsed last November. Unionists continue to protest that they will not re-enter until the Irish republic modifies its constitutional claim on the north.

Sir Patrick again refused to give up, saying: "I don't visualise this process failing and I'm certainly not planning for it failing or a course of action if

it does." But Mr Spring has raised the possibility of the two governments going over the heads of local politicians and agreeing a new political framework for the province, possibly being put to referenda in north and south Ireland. Options could include joint sovereignty of the province.

Mr John Major and Sir Patrick have firmly rejected such proposals and yesterday Mr James Molyneaux, leader of the Ulster Unionist party, said Mr Spring's comments amounted to an "incitement to take the paramilitary road."

Sir Patrick and Mr Spring also clashed over the exclusion

order served on Mr John Mathews, who was cleared in court of an attempted bomb attack on Downing Street. In spite of attempts by Mr Michael Howard, the home secretary, to defend the order, Mr Spring said he believed Britain should review its powers of the Prevention of Terrorism Act.

terrorist measures such as road checkpoints.

Mr Ian McKay, secretary of the association which represents 160 overseas institutions, said: "Our members will not be swayed by this attempt to destabilise London."

However, concern at the threat of a City bombing campaign yesterday prompted a Scandinavian securities house, which asked not to be named, to draw up contingency plans to leave the Square Mile.

No copies of the letter are thought to have been sent to US-owned institutions as the IRA is anxious not to alienate any republican sympathy in North America.

Overseas institutions defiant over IRA letter

By Tim Coone, Roland Rudd, Tim Burt and Cathy Milton

OVERSEAS financial institutions in the City of London reacted defiantly to yesterday's warning from the IRA of more bombing campaigns despite the creation of the new security zone designed to deter such attacks.

In a letter, which the IRA sent to some foreign-owned financial institutions in the City and which was published in Republican News, sympathetic to its cause, the IRA says: "No one should be misled into underestimating the seriousness of the IRA's intention to mount future planned attacks in the political and finan-

cial heart of the British state." An official from the Hongkong & Shanghai Bank, which confirmed that a copy of the letter was sent to its Bishopsgate offices that were devastated by a terrorist bomb earlier this year, said: "Our record shows we will not be influenced by this sort of propaganda. We've been in Lebanon since 1982 - something like this will not make us move out of London."

Mr Paul Hofer, regional head of Credit Suisse's northern Europe operations, said: "We have total trust in the UK authorities. We were back one day after the last bomb." Mr David Prosser, deputy managing director of Daiwa Bank (Capital Mar-

kets), said: "We got bombed out of the Commercial Union building in the first bomb. It didn't stop us then and another one or maybe two bombs would not stop us now."

Deutsche Bank yesterday confirmed it had received a letter but declined to comment further.

The City of London Police, which said a number of overseas banks had received the letters, urged institutions to hand them over for forensic examination.

Responding to the continued threat to the City, the Foreign Banks and Securities Houses Association said its members were putting more emphasis on security and welcomed tougher anti-

Recovery hampered by rising personal debt

By Emma Tucker, Economics Staff

THE PROPORTION of consumers getting into debt rose in the second quarter, with households in the south-east suffering the sharpest deterioration in personal finances, a survey published today shows.

The latest Gallup-Business Strategies regional consumer survey suggests that spending is still constrained by poor consumer finances.

Mrs Bridget Rosewell, joint managing director of BSL, said: "With debt increasing and finances worsening in the south of the country, which is such a large part of the whole economy, it is hard to imagine how spending will be able to take off."

Cautions among consumers is bad news for the recovery. BSL says, since "the ability and willingness of individuals to buy goods and services is a key element in producing demand for UK businesses".

A quarter of respondents said their financial situation had deteriorated over the last year, a worse result than in the previous quarter and weaker than a year ago.

Only households in the north, Yorkshire and Humber-side, East Anglia and the west Midlands said their financial situation deteriorated less than it did in the last three months. Greater London, the north-west and Scotland showed the biggest declines.

BSL said although spending was held back by financial problems, "there is little doubt that consumers recognise the improvements to the economy that are taking place".

The south-west, the east Midlands and the south-east excluding London are considerably more optimistic about the next 12 months, while Yorkshire and Humber-side and Wales are less so, reports BSL.

Results from a Dun & Bradstreet survey of business confidence showed a similar variation. The business information company concludes that confidence is continuing to improve slowly.

Welsh agency had 'serious breaches' of accountability

By Roland Adburgham, Wales and West Correspondent

A SHAKE-UP of the management of the Welsh Development Agency (WDA) is expected after yesterday's swinging criticism by the Commons public accounts committee of the way it has been run.

The MPs say in a report that

Mr David Rowe-Beddoe, who took over last week as WDA chairman, said yesterday: "We take this report very seriously and we will see that appropriate remedial action is taken in every aspect." While he would not comment on whether there would be any resignations, he said: "Clearly personnel have to be part and is to be part of any investigation."

Some procedures, he said, had already been changed and he would investigate whether they were the correct changes.

Mr John Redwood, recently appointed as Welsh secretary, said he took the criticisms very seriously and the charges would be investigated. If they were fair, he would explain to parliament what action had been taken and, if necessary, what action would be taken to discipline the people involved.

The WDA, which was set up

in 1976 and has a £171m annual budget, partly self-funded, was chaired until the end of last month by Dr Gwyn Jones, appointed in October 1988 by Lord Peter Walker when Welsh secretary. Among his other interests, he is now the BBC governor for Wales and a non-executive director of Tesco.

Government unveils Scottish reforms

By James Buxton, Scottish Correspondent

run by the regional and island councils. Mr Lang proposes creating three "public water authorities" which will own and operate "the current water and sewerage assets".

The new council maps means that, as expected, Strathclyde region, which includes nearly half the Scottish population, will disappear and be broken up into 10 councils.

Some 25 unitary authorities are to be created in place of the nine regions and 53 districts of mainland Scotland, while the three unitary island councils will remain unchanged.

Mr Lang said that savings of about £200m over five years could be expected from the new structure. Transitional costs depended on the new authorities but were estimated at between £120m and £150m.

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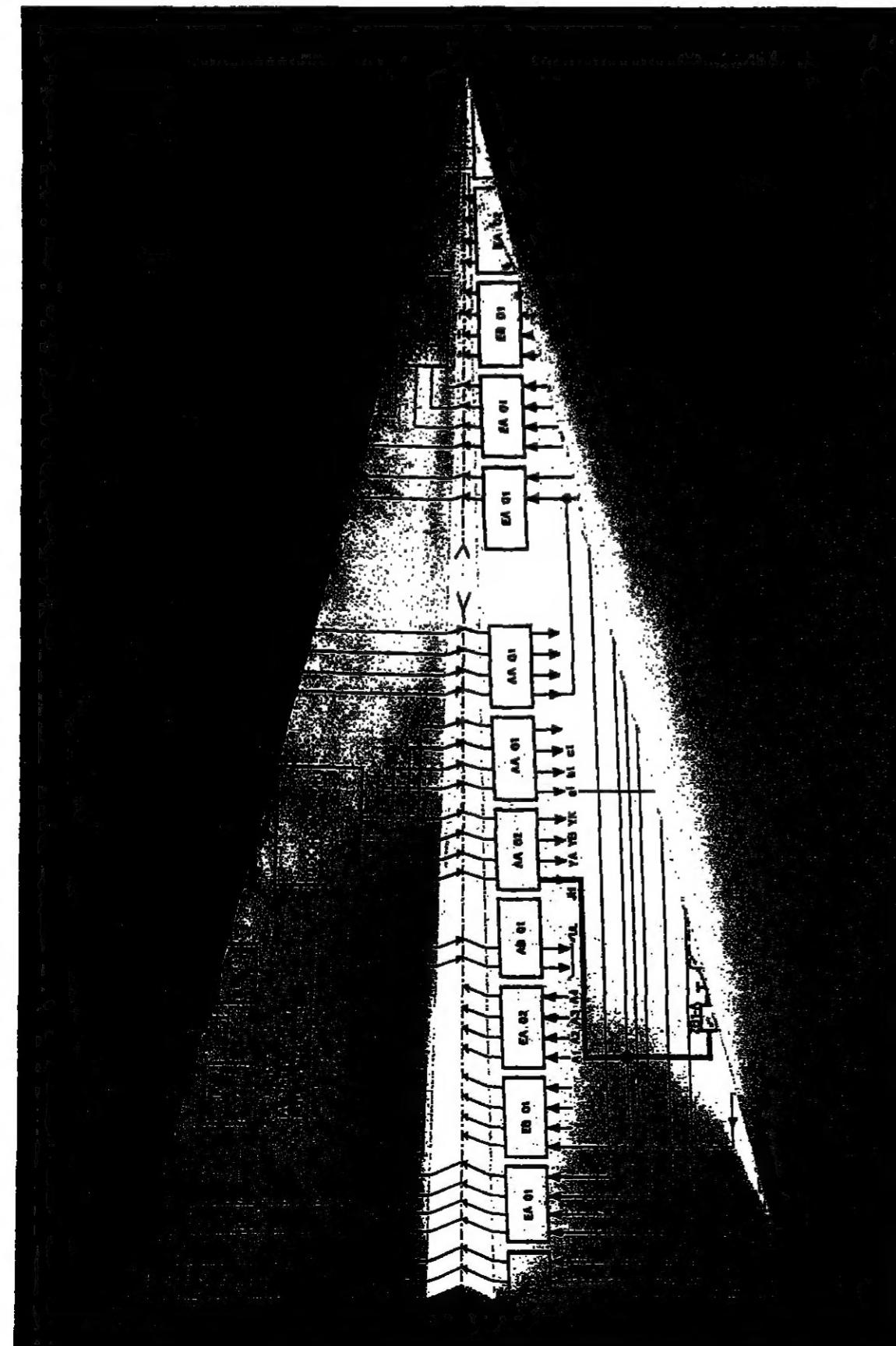
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have the know-how. ABB's worldwide power distribution group reacted with a swift hands-on transfer of technology. A "Tiger Team" of technicians flew in from Scandinavia and Saudi Arabia, teaming up with Thai engineers to share skills and experience. Together they handled the first project, for the Thai Plastic Company. Next, ABB started local assembly and manufacture of switchgear, creating a whole new industry. Local firms now supply parts and plant - steel structures and cables - previously imported.

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A notice giving details of the exercise appeared in the Official Journal of the European Communities (OJEC) on 26th June 1993. Requests to participate must be made in accordance with the notice by 22 July 1993. A copy of the contents of the notice can be obtained by telephoning 0253 332230 during normal office hours.

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Holdingen N.V.				
Koopvaarbank N.V.				
Kerkengraacht 674				
1017 ET Amsterdam				
Amsterdam, 22nd June 1992				
Stichting Gouvernements Beleggingsfonds Management : Hollandse Koopvaarbank N.V.	33.07%	23.07%	33.07%	33.07%
Amsterdam, 20th June 1992				

LEGAL NOTICES**MICROSOFT LIMITED (In Administration)****NOTICE OF PROPOSED VOLUNTARY ARRANGEMENT**

The Joint Administrators of Microsoft Limited (In Administration) ("The Company") are proposing a voluntary arrangement to be considered by the creditors of the Company. Notice is hereby given that any person considering themselves a creditor of the Company, not previously contacted by the Joint Administrators, should contact them at the following address:

The Joint Administrators of Microsoft Properties Limited
1 St Mary Axe
London EC3A 8EP

Company No. 189327

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.
For further information or to advertise in this section
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or Melanie Miles on 071 873 3308

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REPUBLIC OF POLAND MINISTRY OF PRIVATISATION INVITATION TO NEGOTIATE

The Polish Ministry of Privatisation, acting on behalf of the State Treasury in accordance with Article 23 of the Act on Privatisation of State Enterprises dated 13th of June 1990 (Journal of Law No 51/1990 item 298, No 75/1991 item 329, No 101/1991 item 444 and 107/1991 item 464) ("the Privatisation Act"), issues an invitation to negotiate to all suitably qualified parties interested in the purchase of no less than 10% of shares in KRAKOW POWER STATION S.A.

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On offer is the total share capital of the

company, less shares offered to the employees of the Power Station. Up to 20% of shares of the Company shall be offered to the employees on a preferential basis in accordance with Article 24 of the Privatisation Act. Investors are invited to negotiate for all or part of the remaining share capital, but offers must be for more than 10% of the total share capital.

Interested parties should record their interest in writing by 30 July 1993. The Ministry of Privatisation reserves the right to extend this deadline, but is under no obligation to consider expressions of interest or requests for an Information Memorandum after that date.

Upon receipt of a written expression of interest and subject to the signing of a Confidentiality Agreement, an Information Memorandum will be issued to interested parties. The Information Memorandum will provide the guidelines and timetable for

preparing and submitting a proposal for the purchase of shares in the Company.

Information Memorandum may be obtained from Pro-Invest International Ltd, who is an advisor to the Minister of Privatisation in these transactions. All expressions of interest or inquiries regarding this invitation should be addressed to the advisor at the address below:

Pro-Invest International, Ltd.
Attn: Paweł Jagiełło, President
14, Chocimskia street
00-751 Warsaw, Poland
tel: (22) 48-95-32 or (22) 49-34-58
fax: (22) 49-58-69 or 3912-11-23

Minister of Privatisation reserves the right not to accept any of the received offers and to make changes in privatisation programmes of the Company according to the interest of the State Treasury or other important circumstances.

BRITISH COAL CORPORATION**Licensing of Closed Collieries**

British Coal invites offers for licensing the working of coal and the use of associated facilities at each of the collieries named below. Decisions by British Coal to grant a licence in respect of each such colliery will be made on a colliery by colliery basis and separate offers are invited. Specific proposals for non-mining uses will also be given due consideration.

The collieries for which offers are invited are Taff Merthyr, Treherib, Mid Glamorgan; Shirebrook, near Mansfield, Nottinghamshire; Coventry, Keresley, near Coventry, West Midlands; Sherston, Wakefield, West Yorkshire; and Parkside, Newton-le-Willows, Merseyside.

Expressions of interest must be received by July 30, 1993, either in writing to:

**British Coal Corporation,
Licensing of Closed Collieries,
Eastwood Hall, Eastwood,
Nottinghamshire NG16 3EE.**
Fax No: 0773 532709

or by telephone on the following numbers:

Shirebrook Colliery 0773 532710

Taff Merthyr Colliery 0773 532710

Coventry Colliery 0773 532711

Parkside Colliery 0773 532711

Sherston Colliery 0773 532712

and subsequently confirmed in writing.

British Coal reserves the right not to consider expressions of interest received after July 30, 1993. Parties who have expressed an interest in making an offer in respect of a particular colliery will be provided with a Preliminary Information Pack containing outline information on the colliery, an application form, a letter of undertaking and the terms of a £10,000 security deposit/bond, together with details of the licensing process and timetable.

Detailed information on the relevant colliery and draft tender documentation will subsequently be provided to any party which satisfies the requirements specified in the Preliminary Information Pack, which include entering into the letter of undertaking and the provision of the security deposit/bond.

The receipt of an offer will not create any obligation or commitment on the part of British Coal to enter into any negotiations or to grant a licence.

Enquiries about the procedures set out in this advertisement should be made in writing to the above address or by telephone on the numbers listed opposite.

**INVITATION TO TENDER FOR THE HIGHEST BID for the Purchase of the Assets of "SPINNING & WEAVING MILLS DEM. LEVENTAKIS S.A." of Athens, Greece**

"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" of 1, Skouleniou Street, Athens, Greece, in its capacity as Liquidator of "SPINNING & WEAVING MILLS DEM. LEVENTAKIS S.A.", a company having its registered office in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990 [as supplemented by article 14 of Law 2000/1991].

ANNOUNCES A CALL FOR TENDERS

for the highest bid by submission of sealed binding offers for the purchase by public auction [the "Auction"] of the assets of the Company, as a single whole.

BRIEF INFORMATION:

The Company was established in 1950 and was incorporated as an S.A. in 1973. Its activity included manufacturing of yarns and fabrics (made of cotton and blends) cotton blankets and towels, dyeing and finishing of fabrics. In 1984, the company went bankrupt; following a bankruptcy settlement, it was re-started in 1986 by the Athens First Instance Court's decision No. 1593/7/1986, and was still under liquidation. No personnel is currently employed. The Company's Assets include: (1) An Industrial Complex at the 12th km of the Athens-Lamia National Road (Metamorphosis-Antikitsa) consisting of Basement of a total area of 7,500m² and total volume of 33,750 m³, Ground Floor of a total area of 11,100 m² and total volume of 49,950 m³ and First Floor of a total area of 12,000 m² and total volume of 27,900 m³ approx, as well as adjoining building of a total area of 500 m². Above buildings are built on land of an initially total area of 18,665 m² approx, which, minus the expropriated land, are presently 15,442 m² approx. Relative data on the expropriation are included in the offering memorandum.

(2) mechanical equipment consisting of Spinning and Weaving Units, Dyeing and Finishing Units, (3) various other assets such as technical installations, office equipment, trade marks etc and (4) various other lots of land situated in Kifissia area (Metamorphosis) of a total area of 17,500 m² approx.**OFFERING MEMORANDUM - FURTHER INFORMATION:**

Interested parties may obtain an Offering Memorandum in respect of the Company and the assets thereof and any further information, upon execution of a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION

1. The Auction shall take place in accordance with the provision of article 46a of Law 1892/1990, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions. Submission of offers in favour of third parties to be appointed at a later stage shall be accepted under the condition that express mention is made in this respect upon the submission and that the offer shall give a personal guarantee in favour of such third party.

2. Binding Offers: For the participation in the Auction interested parties are hereby invited to submit binding offers, not later than the 2nd of August 1993, 11:00 hours, to the office of the Athens Notary Public Mr. Evangelos Drakopoulos, 19, Voukourestiou Str. Athens Greece.

Offers should expressly state the offered price and the detailed terms of payment (in cash or in instalments, mentioning the number of instalments, the dates thereof and the proposed annual interest rate), in the event of no determination of a) the way of payment, b) whether the instalments bear interest and c) the interest rate, then it shall be deemed that a) the offered price is payable immediately in cash, b) the instalments shall bear no interest and c) the interest rate shall be the legal rate from time to time in force (presently 33% yearly). Binding offers submitted later than the prescribed time limit, as referred to hereabove, shall neither be accepted nor considered. The offer shall be binding until the adjudication.

3. Letters of Guarantee: Binding offers must be accompanied by Letters of Guarantee, for an amount of drs. Two Hundred and Fifty Million (250,000,000), issued, in accordance with the draft form of Letter of Guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to be valid until the adjudication. Letters of Guarantee shall be returned after the adjudication. In the event of non-compliance with the provisions and other terms and conditions referred to in paragraph 1 hereof, the Letters of Guarantee shall be forfeited as a penalty.

4. Submissions: Binding offers together with the Letters of Guarantee shall be submitted in sealed envelopes. Submissions shall be made in person or through a duly authorized agent.

5. Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in his office, on the 2nd of August 1993, at 14:00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting the unsealing of the binding offers.

6. As highest bidder shall be considered the participant whose offer will be judged, by the 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interests of all the credit of the Company. Mention is made that for the purposes of evaluating an offer proposed to be paid in instalments, the present value thereof shall be taken into account, which shall be calculated on the basis of a discount interest at an annual rate of 23% compounded yearly.

7. The liquidator

THE PROPERTY MARKET

A battle to win credit

Bernard Simon on turbulence at Trizec, North America's biggest developer

All the signals coming from Trizec's head office in Calgary, Alberta, suggest that North America's biggest publicly-traded property developer is fending for the struggle of its life.

From beefing up the number of independent directors on its board to bringing in a joint chief executive skilled in public relations, Trizec is working to win the confidence of employees, shareholders and, most of all, creditors.

The company is due to lift the veil within the next few weeks on long-awaited proposals to lighten its C\$8.3bn (£2.75bn) debt burden. At about the same time, it expects to outline a new business plan, spelling out how resources will be deployed over the next few years in its three main businesses: shopping centres, office buildings and retirement communities.

Trizec owns more than 180 properties in the US and Canada covering 7m square feet of space. Its portfolio is almost double the North American holdings of Olympia & York, whose collapse last year deepened the chill in real estate markets across the US and Canada. Trizec's assets include many prime office blocks in cities stretching from Los Angeles to Atlanta; a large portfolio of modern shopping centres; and an exposure to the fast-growing retirement-home market.

The stakes for Trizec are high. "If it doesn't go through with the restructuring, it's toast," says one Toronto real estate financing specialist.

The recent confidence-building steps are a measure of the turbulence which has buffeted Trizec. Besides the challenge of finding tenants for its own properties, it has been caught in the wake of crises at

its two biggest shareholders and its largest subsidiary.

The business empire controlled by the Toronto branch of the Bronfman family has a 63 per cent voting interest in Trizec through Carena Developments and other Bronfman holding companies.

Trizec's recent appointment of four new independent directors, combined with a reduction in the board's size, appears designed to reassure outsiders who have been concerned about its links with the tangled Bronfman group. "It's both a dressing up and represents real change," says one analyst.

Meanwhile, uncertainty hangs over the 25 per cent equity stake (equal to 8 per cent of the votes) in Trizec normally held by Olympia & York, the Toronto-based developer which emerged from court protection earlier this year a shadow of its former self. O&Y's shares are now controlled by Citibank and six Japanese banks, to which they were pledged as collateral for a loan. The bank shareholders are currently examining their options.

Trizec has been called on several times to support Bramalea, a debt-laden subsidiary which overextended itself in the California and Ontario housing markets.

Bramalea earlier this year completed a restructuring of its C\$4.5bn debt. The conversion of a sizeable chunk of the debt to equity has cut Trizec's interest from 72 per cent to 20 per cent, allowing it to stop con-

solidating Bramalea in its books. A writedown of the Bramalea investment comprised the bulk of Trizec's C\$44m loss in 1992.

Trizec is now giving top priority to its own looming cash crunch. Without a vigorous revival in property markets, its cash flow is inadequate to meet debt repayments and a C\$149m preferred-share redemption due over the next two years.

Ms Melanie Ward, analyst at RBC Dominion Securities in Toronto, estimated in a report last December

The stakes are high. 'If Trizec doesn't go through with the restructuring, it's toast,' says one Toronto financier

that the company faces a cash shortfall of C\$89m in 1994, even after fully drawing down its bank operating lines.

Since then, Ms Ward has cut her cash-flow forecasts further by 24 per cent for 1993 and 18 per cent next year. (Dominion Securities and Goldman Sachs are acting as financial advisers to Trizec during the restructuring.)

Trizec is being forced to accept lower rents on many office leases, totalling 2.2m sq ft, which expire this year. Its latest financial state-

ments noted that, provided the economy picks up, "rents should stabilise in the months ahead, but it will take some time before they are restored to normal levels".

One example of the pressures on Trizec is its Bay-Adelaide Centre in downtown Toronto. The 57-storey office tower was conceived as a flagship project but is turning out to be a heavy millstone. The property slump has brought construction to a halt on the 1.6m sq ft centre. Ms Ward estimates that Trizec has already spent C\$250m on its 50 per cent interest in the project. But more funds are required to re-start work on the tower. In addition, the biggest tenant signed up so far is in the process of being taken over, and is likely to require less office space.

Equally problematic for Trizec is its limited options in the forthcoming debt talks. With its share price languishing at little more than C\$1 (down from a peak of C\$29 in 1989), raising new equity is out of the question. Existing shareholders are unlikely to take kindly to another share issue on the heels of a big private placement in mid-1992 which expanded the number of Trizec shares by 22 per cent.

Trizec's main bankers, Royal Bank of Canada and Canadian Imperial Bank of Commerce, are also nervously watching the company's every move. With property financing in North America still in the doldrums, prospects for rolling over loans or raising

new debt are uncertain.

Nor can Trizec expect gentle treatment from holders of its C\$1bn-plus senior debentures, which observers expect will be at the centre of the restructuring.

Many of the securities originally placed with public investors are now held by US "vulture funds". These funds and other holders demonstrated their tenacity earlier this year by extracting big concessions in negotiations with Bramalea, Trizec's debt-laden subsidiary.

When he unveils the debt plan later this month, Mr Kevin Benson, Trizec's chairman and joint chief executive officer, is expected to warn debenture and preferred-share holders that they risk losing everything if they refuse to extend maturities and accept other sacrifices. The collapse of the restructuring effort could ripple further afield.

Despite its problems, analysts agree that Trizec's situation is not as precarious as either O&Y or Bramalea's. Trizec has already made several moves to improve liquidity, including the elimination of common-share dividends and the sale of almost all its 25 per cent stake in House Company, the US shopping-mall developer.

Trizec's assets are not as heavily leveraged as O&Y's. Several hundred million dollars could still be raised by spinning off part of its wholly-owned Hahn Company, another US shopping centre subsidiary which is widely regarded as

A towering strangle: Trizec's Bankers Hall in Calgary, Alberta

to prospective buyers.

"There probably is sufficient value in the assets to cover the liabilities," says one Toronto analyst. He predicts that, unlike O&Y, creditors will eventually accept the argument that Trizec is worth more alive than dead.

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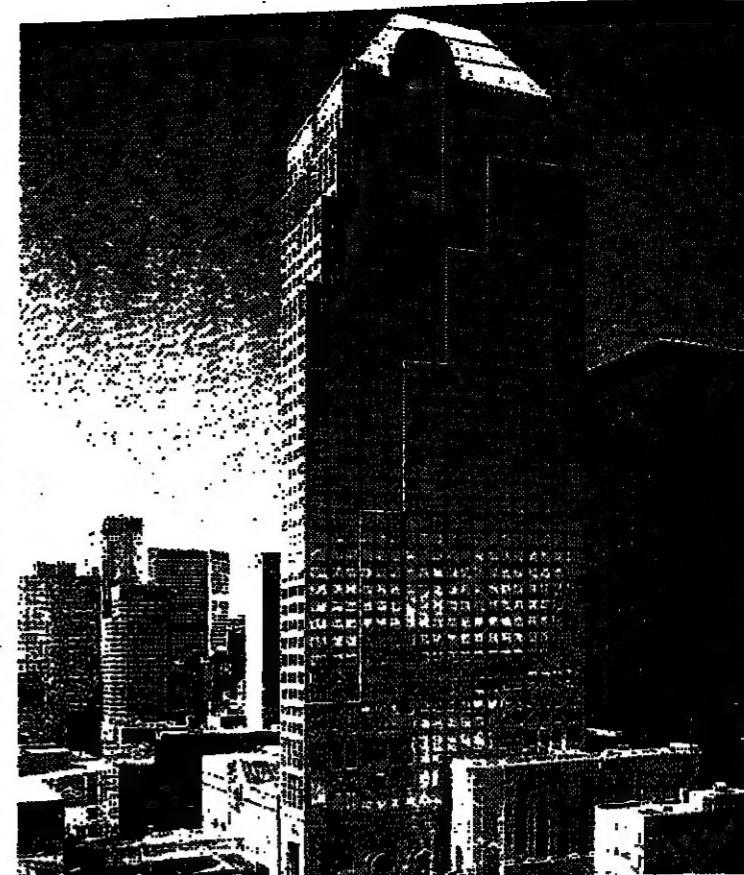
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Notice is hereby given pursuant to Section 51(5)(a) of the above Act that the Secretary of State has approved a transfer of certain general business from Allianz Comhill International Insurance plc to Comhill Insurance Plc.

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July 9 1993

LEBANON

Friday July 9 1993

From the sewers upwards; up goes the pound; the end of Christian hegemony PAGE 2

Reduced to rubble by 17 years of civil wars and invasion, the former "Switzerland" of the Middle East is trying to embark on a process of reconstruction and national healing. Roger Matthews weighs the chances for Lebanon's blueprint for renewal

Long road from hell

LEBANON is making a brave attempt to rise from the structural and political rubble left by 17 years of war. Few countries in the Middle East, including Iraq and Iran, have suffered quite so comprehensively during the past two decades.

It is also worth recalling that only a few years ago Lebanon was being written off as a nation. The prognosis then was much like the one for Bosnia today: fragmentation into a series of mini-states or cantons, each susceptible to manipulation by an external power, and carrying a legacy of bitterness that could explode again into conflict at any moment. The parallel is far from exact, but the efforts being made to reverse the results of the earlier descent into the chilling process of "ethnic cleansing" offer hope that some of the ugliest lessons of the civil war have been learned.

But that hope has yet to be translated into confidence. The fault lines between Lebanon's religious minorities remain all too visible, the gulf between the affluent and the mass of the poor is huge, and the central government's ability to shape the country's future is severely constrained by the attitudes of neighbouring countries and by developments elsewhere in the Middle East.

On the credit side, Lebanon again has a functioning central



Before the civil war (above), Beirut's heaviest traffic used to revolve around the elegant Place des Martyrs

government, a legitimately elected if not fully representative parliament, and a reconstructed army which, under the command of the impressive General Emile Lahoud, has extended its authority over a large part of the country. The militias have, with one notable exception, been disbanded and security on the streets of Beirut is now better than in some large western cities.

Mr Rafik al-Hariri, prime minister for the past seven months, can claim a large measure of responsibility. His behind the scenes efforts contributed substantially to the 1989 Taif Agreement which laid the groundwork for the country's political rehabilitation, and his background as a highly successful businessman in the Gulf has brought an entrepreneurial drive to the process of reconstruction.

It is a measure of the hopes resting on him that the currency has appreciated by 20 per cent against the dollar since he took office and that over \$1bn has been committed from overseas towards the reconstruction programme.

The cabinet, while still suffering from the inefficiencies imposed by the need to keep a confessional balance, has generally benefited from the injection of technocrats with private sector experience. The central bank, with the arrival soon of a top management team with extensive interna-

tional contacts, will provide additional expertise in the handling of the economy and the revival of a capital market.

Vital work to repair the basic infrastructure, especially electricity, water and waste disposal, is getting underway. A regular power supply, presently limited in many areas to six to eight hours a day, will have an immediate impact on public morale and is fundamental to the more ambitious reconstruction schemes such as the rebuilding of Beirut's city centre.

The management of the rebuilding programme and its level of priority offer their own political challenges. Creating a new city centre fit for bankers to work in has to be balanced against the needs of the poorest section of society, heavily represented among the 900,000 people uprooted during the war, many of whom remain without jobs.

Reports that apartments are changing hands in the more fashionable parts of Beirut for well over \$1m are unlikely to be well received among those squatting in the bombed out

ruins of buildings and getting the minimum wage of \$90 a month.

Such disparities provide ready ammunition for those domestic and foreign interests still engaged in the battle over the future political direction of Lebanon. The most basic shift in influence since the eruption of the civil war in 1975 has taken place between the Christian and Moslem communities. Many Christians find it difficult to accept that the demographic changes of the past 50 years are now reflected in the new constitutional arrangements in the Taif Agreement.

Mr Hariri, a Sunni Moslem, whose selection as prime minister was vigorously backed by President Elias Hrawi, the Maronite Christian head of state, insists that the country can only be governed effectively through the agreement of the leaders of all the religious minorities.

He hopes that by the time of the next parliamentary elections, in just over three years time, a new generation of post-war leaders will have emerged to make reconciliation easier,



□ Morris Carpenter's picture (above) shows the Place des Martyrs as it appears today

The intentions of Hezbollah are the subject of even more intense debate. As a radical Islamic organisation which draws its funds and inspiration from Iran, and is notorious in the west for its involvement in bombings and kidnappings, Hezbollah appears to be opposed to most things that the Beirut government is trying to achieve.

Above all, it wants to see an Islamic state imposed in Lebanon, but must surely understand that the rest of the country, including part of the Shia community, would literally fight to prevent it. However, Hezbollah, like Iran, would be emboldened by political successes for radical Islam elsewhere in the region and is well placed to take advantage of any breakdown in central authority.

It is a measure of Lebanon's continuing confessional rivalries that there is as yet little sign of a concerted effort to close ranks and plan how best to meet the Hezbollah challenge. Many members of the Maronite community are still more obsessed with getting

Syria out of Lebanon, an attitude which has cost them dear in the past and has simultaneously given Hezbollah the opportunity to widen its own role.

Given that Syria and Iran still find a common purpose in their hostility towards Iraq, and Israel has presumably abandoned any thought of again interfering more fundamentally in Lebanese politics, the options for the Maronites are few. It is Mr Hariri's hope that eventually they will recognise that by working within the revised political system their future prosperity will be better assured.

Part of the problem is that so much of Lebanon's political debate still takes place behind closed doors and continues to be fed by rumour and speculation.

The press generally enjoys greater freedom than elsewhere in the Arab world, but tends to reflect a particular view, while Parliament never discusses the great issues affecting the country such as the peace process, the treaty with Syria and the implemen-

tation of the Taif Agreement. These institutions have to be further strengthened in the years ahead if the country is to lessen its dangerous dependence on individual leaders.

Most Lebanese agree that without the continuing presence of Mr Hariri the political outlook for Lebanon would be much different, and for most of them much worse.

He first came to prominence in Saudi Arabia by outbidding international competition to build the Intercontinental hotel in Taif, and completed the project in an extraordinary eight months and 15 days. Lebanese are keeping their fingers crossed that he can perform similar miracles on his home territory.

□ MORRIS CARPENTER, two of whose photographs appear in this survey, is one of the first two recipients of the FT/BT Alan Harper Bursary, set up in memory of Alan Harper, a Financial Times photographer killed in Kuwait in 1991

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LEBANON 2

MR RAFIK HARIRI'S masterplan to rebuild Lebanon, dubbed Horizon 2000, was unveiled on March 17, 1993, less than 18 months after the last shell of the civil war added its part to 17 years of destruction.

By that time the country's infrastructure was in a severe state of disrepair: Beirut's city centre was a wasteland of prime real estate, only 30 per cent of the country's telephone lines were in order, electricity supplies were minimal, water was in short supply and often polluted, and the country's other public services were on the verge of total collapse. The announcement of the plan was greeted with euphoria.

Nearly four months on and visibly very little has altered. The initial excitement has given way to cautious optimism. Lebanese are slowly realising that the formidable scheme will take time, considerable external aid, and a sustained turnaround in the political and economic situation.

While most wait impatiently for the government's promises to materialise, the Council of Development and Reconstruction (CDR), which is the powerhouse behind Horizon 2000, has been preparing the ground.

The CDR, originally set up in 1972, was resuscitated by Mr Hariri in 1981, before he took power, to oversee the reconstruction programme. It is a dynamic and fairly semi-autonomous administrative body which aims to sidestep government bureaucracy. This has led to some friction between the CDR and various ministries, but overall it has been highly successful.

Essential infrastructure - electricity, telecommunications, water, sewerage, schools, hospitals - and the reform of government institutions have been given priority. The rehabilitation and development of Beirut's international airport, the ports, and lavish plans for the downtown city centre are still either on the drawing

board or waiting to overcome bureaucratic hurdles.

The total cost of Horizon 2000 is estimated at \$15bn at current prices over 10 years (\$10bn at constant prices). So far the CDR has managed to raise \$1.2bn in grants, soft and commercial loans. Of this, in spite of Mr Hariri's excellent Gulf credentials, only \$250m has come from Arab funds. Italy is the foremost foreign donor having signed protocols worth \$450m. The EC and European Investment Bank (EIB) have committed \$235m and the World Bank \$175m.

According to Mr Nohad Baroudi, the CDR's secretary-general, the government expects to raise a total of 36 per cent of the nominal capital, less than \$4bn, in loans and aid. The rest will be financed by internal borrowing and government revenue.

For an economy that registered a GDP of only \$3.5bn-\$4bn last year, such sums will be difficult to deliver.

The CDR and government firmly believe that private investment and foreign aid will flow as a result of increased business confidence in Lebanon. But until the country rehabilitates its basic infrastructure, and political stability appears more assured, investors and donors are bound to remain circumspect.

■ THE CENTRE OF BEIRUT

The jewel in the crown of Horizon 2000 is the reconstruction of Beirut's central district. The area, which covers 734,600 square metres of real land, was previously the zone which bridged the east and west sides of the divided city during the war. Its collapsed buildings, riddled with shell holes, suffered the brunt of the fighting and over 60 per cent of the area has to be completely demolished and cleared.

A masterplan for its reconstruction has been prepared by the Lebanese consultancy company Dar al Handasah. It aims to resemble the Beirut of pre-



A million new phone lines, costing \$30m, will be installed in the next 18 months (picture: Morris Carpenter)

■ BLUEPRINT FOR RECONSTRUCTION

It's going to take time and money

1975, with its lively souks and residential areas, while at the same time creating an international business and banking centre.

Before major reconstruction could begin, a solution had to be found to the myriad ownership and leases' rights to the land and buildings. With an estimated 50,000 possible claims of ownership the government responded by passing an ingenious, although controversial, law in November 1991 to facilitate the setting up of a real estate company. Solidere, the company which is due to be formalised soon, will represent the property owners while also raising capital needed to fulfil the area's rebirth.

Its creation will follow a final judgment by a govern-

ment committee on the value of the real estate, currently put at \$1.073bn (averaging \$1,400 per square metre). Property owners will then have the choice of either exchanging their land rights for shares in the company or reclaiming property, for a fee, and carrying the expenses of reconstruction which has to be completed within two years.

Shares will also be sold to private investors at a total value equal to that of the area's land value. This should raise over \$1bn in cash for construction work. Priority will be given to the property owners, the Lebanese government, and then other Arab nationals. Individual holdings will be limited to 10 per cent.

Construction companies will be invited to bid for the work and Mr Nasser Chamaa, secretary general of the Board of Founders charged with establishing Solidere, predicts that extensive reconstruction will begin in earnest by the end of this year and will continue in the next century.

■ RESTORING ELECTRICITY

In the power sector, work is underway to increase electricity generating capacity from 400 MegaWatts to 1,000 MW by the end of the year, and eventually 1,500 MW, at the cost of about \$300m.

As most people in Beirut receive only around six hours of government supplied electricity a day, and far less outside the city, the sector is a priority for the CDR.

■ TRANSPORTATION

Beirut International Airport is set for substantial expansion over the next four years.

Plans include a new runway, 16km of runway approaches, the rehabilitation and expansion of terminal buildings to handle 6m passengers a year, and a new air traffic control tower, along with a hotel, conference centre and an extensive duty free shopping area. The \$350m package goes for

tender later this year. Mr Hariri has boasted that the airport will be one of the most modern in the world when completed in 1997, although it is not yet clear how it will be financed.

Beirut's main port is also to be upgraded with a new container terminal and a 280m breakwater extension to be added to the fourth basin. The first two basins need to be cleared of vessels hit by shells during the war, and loading equipment and the port's technology will be modernised.

The total package will cost around \$150m and finance is

through leakages. The CDR is pre-qualifying contractors to upgrade the water and waste water systems, and provide solid waste disposal equipment and compact trucks.

New landfill areas are also to be developed to prevent further dumping of waste along the coastline. This is of particular concern in Beirut where there is a vast rubbish tip on the sea shore.

The total nominal cost of work is expected to be around \$300m and completion is scheduled within 18 months. Finance will come from the World Bank, EIB and Arab funds.

■ SCHOOLS, HOSPITALS

The war severely disrupted state education at all levels and 1,270 schools throughout the country are in need of rehabilitation at an estimated cost of \$35m.

Contracts are at the pre-qualification stage and work is expected to begin later this year, as is a \$20m rehabilitation programme for the country's only state university, L'Université Libanaise. Money will come from the World Bank and the EEC.

Horizon 2000 also entails a long term \$800m restructuring of the state school system which will close some of the smaller classrooms in rural areas and provide transport to larger schools with more facilities.

As in education, the scarcity of adequate facilities in health care was compensated for by the private sector. According to the Minister of Health, there are currently 700 public sector beds against 7,000-8,000 private beds.

Mr Whittington

There are some good economic indicators, says Roger Matthews

Up goes the Lebanese pound

get deficit, a severely damaged infrastructure, and only sketchy public services.

Deciding on priorities and linking them to the \$18bn reconstruction programme outlined in the Horizon 2000 document is currently taking much of the government's time.

Mr Fouad Siniora, the finance minister, has no doubt that the budget deficit must be tackled first. Considerable progress, he says, is already being made. During the first five months of this year, the deficit fell by 30 per cent to about \$360m. If debt servicing is excluded, the improvement will be closer to 70 per cent, he says.

The main reason for the change has been an increase in revenues, achieved in large part by improved collection. An important element has been customs dues which have soared since the government resumed control of most ports.

Getting a larger number of people to pay realistic prices for essential services, such as electricity, may be more problematical. At the moment some hundreds of thousands are believed to tap into the

erratic power system without authorisation. And with many others earning less than the equivalent of \$180 a month the government has to be very sensitive to the pace at which it demands payments for its services.

Mr Siniora claims success in sharply reducing inflation this year, an achievement greeted with scepticism by many Lebanese. Given that Lebanon imports 70 to 80 per cent of its requirements, the improvement in the exchange rate over the past seven months should have fed through into lower consumer prices. However the dominance of a few importers means that the laws of supply and demand do not

fully apply. While some prices have fallen, it is suspected that other profit margins have increased. Officials hope that this distortion should eventually disappear as the market in Lebanon develops.

It is unlikely, however, to ease the increasing demands from all employees, particularly those in the public sector, for an improvement in pay levels. The government recognises the need to answer the need, but is wary of its effect on budget finances and on inflation. With Horizon 2000 demanding an increased government contribution by the middle of the decade, the political pressure on the budget will remain intense. Preliminary

work is already underway in reviewing, reorganising and re-equipping the bureaucracy.

Incentives have been offered for government employees to leave their jobs before an element of compulsion is introduced.

Capital expenditure

will grow as ministries intro-

duce computer systems and

try to streamline their

operations.

A new Central Bank team, already recognised as one of the best qualified in the region, is also due to be in place by August. This will signal an extensive reorganisation and modernisation of the bank's activities, an improvement in economic statistics and a start on planning a proper capital market, including a stock exchange.

These facilities are urgently needed if Lebanon is to absorb and channel effectively the heavy capital expenditure forecast in Horizon 2000.

Mr Siniora goes to great lengths to emphasise that in his view the most effective answer to the dangers of Islamic fundamentalism has to be a steady improvement in economic and social conditions.

Once Arab and western friends fully understand this,

the minister expects them to respond with more generous contributions to the reconstruction effort.

But ensuring a balanced and equitable distribution of income during the most intensive part of the rebuilding operation will not be achieved without closer studies of the population, workforce, education and skill levels that are available.

Without that information, and a sensible response to it, some economists worry that rapid economic development could create additional political tensions rather than easing those that already exist.

■ POLITICS

Christians lose their dominance

Lebanon of a Palestinian military presence and ultimately force out the Syrians. The Israelis succeeded in pushing out the Palestinian fighters, but could not break the Syrian grip.

Bashir Gemayel, who had violently tried to unite the Christian forces, was himself assassinated soon after being elected president and the Israeli-Maronite dream was effectively at an end.

Since then the Maronites have tried, mostly in vain, to stem the ebbing tide of influence, often exacerbating the trend through their own miscalculations.

The latest and most serious error was the partial boycott of the general elections called last year under the terms of the Taif Agreement, which was hampered by surrogates (the so-called South Lebanon Army) along the southern border.

Hizbullah is the only militia not to have been ordered by the restructured Lebanese Army to hand in its heavy weapons in the wake of the Taif agreement. Although other militias are assumed still to have retained some fighting capacity, including mortars and rocket-propelled grenades, Hizbullah is by far the most potent of the irregular forces. At the same time it has established a presence in the newly-evolving political structure, while developing grassroots support through an extensive social welfare programme involving hospitals, schools, medicare and food shops for the poorest sections of society.

particularly from the Amal, the faction led by Mr Nabih Berri, the speaker of Parliament who is closely allied to Syria; by almost the entire Christian community; and by many Sunnis and Druze.

The success of the Hariri government in alleviating the worst of the country's economic ills would also in time work against Hizbullah, by undercutting many of the social services currently provided with financing from Iran. The extent to which Hizbullah tries to undermine the government by seeking to stir popular feeling against individual policies, such as the plan for the redevelopment around the airports and southern suburbs where many Shia live, could provide an early test of its intentions.

Hizbullah is not, however, without its own internal divisions and almost certainly mirrors the political structure of Iran where competing groups vie for influence. Optimists in Lebanon like to believe that ultimately the Shia community, and the Hizbullah leadership, are Lebanese nationalists at heart. They suggest that, given a sustained period of stability, Hizbullah's supporters, and the affluent members of the community, will come to feel part of the reformed political system. Pessimists, however, insist that Hizbullah is intent on the creation of an Islamic state.

These elements of Hizbullah may not be alone. There are also a plethora of other radical and fundamentalist groups, Shia and Sunni, some of which may be allied to Hizbullah, others in competition, but which all are opposed to the return of what they see as government by a narrow, wealthy elite.

The cabinet itself is composed of three distinct groups: first, the technocratic associates of Mr Hariri; second, those who were chosen primarily to reflect Syrian interests; and third, leaders of the former militias (except Hizbullah and the Lebanese Forces). Some of them have to work together on the enormous task of avoiding any widening of the political stresses within the country, while pushing ahead rapidly with their ambitious but potentially divisive economic programme.

What they need above all is swift progress towards a Middle East peace settlement and the enthusiastic and generous support of allies in the Arab and Western worlds. Mr Hariri is aware that time is a critical factor. The longer his government takes to produce a tangible improvement in living standards, the greater the risk of his political opponents resorting to violence.

Roger Matthews

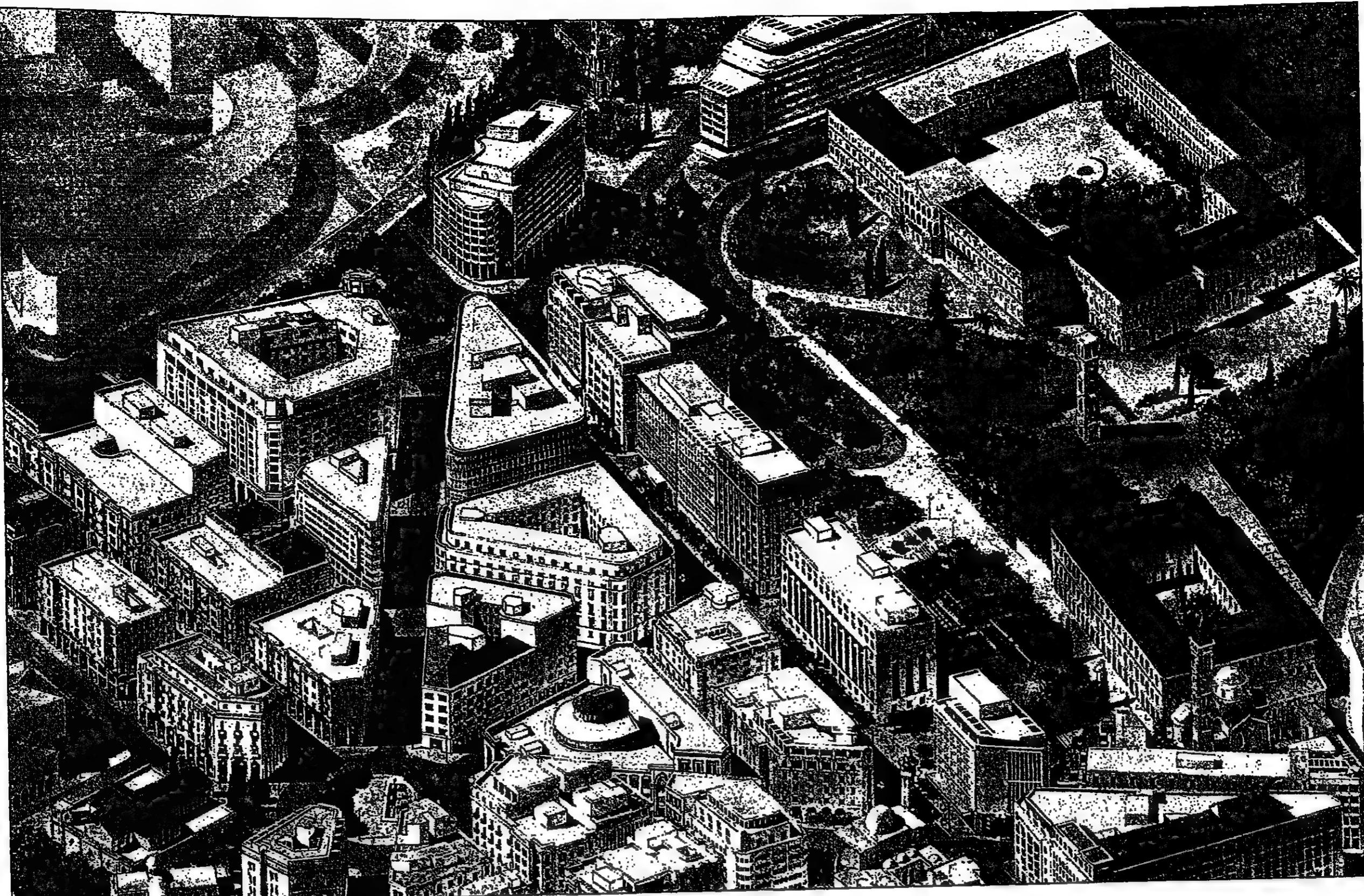
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■ INTERVIEW: Prime minister Rafik al-Hariri shares his ambitions with Roger Matthews

I hope I can make a difference

THE LEBANESE PRIME MINISTER discussed his programme of national reconstruction with the FT. Excerpts follow:

■ The search for foreign funding: I am not at all disappointed by the response. We have over \$1bn committed. Part of it from the Italian government, from the World Bank, the Kuwaiti Fund, the Arab Fund and the EC. We are also discussing bilateral protocols with several countries. Things are going well.

■ Exchange rate policy: The most important thing is stability. I am not trying to fix the rate. We are trying to stabilise it, and that is what I have been doing since I took over. We are not now using our foreign exchange reserves to defend the currency. Earlier this year some people did try to play with the exchange rate. They have paid the price. They lost money. There is no law to stop people speculating. It is a free market.

■ The Christians and the government: Maybe some Christian leaders do not feel

comfortable with the present situation. But I am as committed to the Christians as I am to all the Lebanese. We have Christian ministers in the Cabinet and they are representative. The whole Lebanese political situation is in a transition period. The war is finished. During the war not all the normal Lebanese leaders, the conservatives who led the country during the first 40-50 years, played an important role.

Once Israel agrees to withdraw from our land, Hizbullah and others will no longer need arms

During the war period a new leadership emerged some of which became popular, others failed.

In a few years we will see a new leadership emerging from the post-war era. The next elections in just under three and a half years will give a new leadership to the country.

I believe that Lebanon cannot be governed by a person, by a sect, by a religion or by a party. Lebanon was, and always

will be, ruled by the agreement of most of the Lebanese leadership.

■ Why Hizbullah is still armed: It is a militia only in the south. It relates to the occupied territory. It is like any other Lebanese resistance force, but perhaps has more publicity. You will not find Hizbullah acting as a militia in Beirut or anywhere else, except in the south.

Every country has its own political situation. You cannot now disarm the Lebanese who are fighting the occupation [by Israel]. The Israelis say they are not occupiers. This is not true. Once we reach an agreement with Israel to withdraw and we have our land back, Hizbullah and any other resistance forces will have no need to keep fighting. And because they are not fighting, they will not need their arms.

■ The Middle East peace process: Our position is very clear. We entered the negotiations on the basis of UN resolution 425 which includes the withdrawal of Israeli troops from all Lebanon. We are following the negotiations with the other

Arab countries very closely. You will not see us or any country sign a separate agreement with Israel.

■ The Syrian and Israeli presence:

You cannot call the Israeli occupation a "presence". It is an occupation. Syria is playing a completely different role. The Syrians have been trying, since I came to office, to give all the help they can to the Lebanese government. They are not interfering in our internal development as a country - not with me anyway.

The Israeli occupation is not linked to the Syrian presence. The country is now peaceful and the Syrians are playing a very important role in keeping it peaceful.

The Lebanese army and security forces are improving every day. The more we strengthen them, the less we will need Syria. Lebanon and Syria are looking forward to the day when we are satisfied with the security situation and they will not want to stay any more.

■ The 1991 treaty with Syria: The relationship between the two coun-

■ On the reconstruction of Beirut: I am the man behind the idea to rebuild central Beirut. In 1975 I was just a small, poor guy, working in Saudi Arabia, so I did not really know how Beirut was then.

We do not want to rebuild Beirut as it was. We are not satisfied with it as it was. It lacked a lot of things in 1975. Communications, roads, electricity and other things were not that good.

Instead we want Beirut to be a city of the 21st century. We might see an agreement with Israel coming out of the negotiations. We should be prepared for it. But we cannot be prepared with the capital as it is now.

■ Why he became prime minister: Even my wife does not understand that. But I felt that I could make a change, and that for the country I must take the job. I had been trying to help from behind the scenes for a long time before I became prime minister, in a humanitarian and philanthropic way, and politically through ceasfires and the Taif Agreement.

So far I do not think my decision was wrong. But there is a big difference with what I did before. In business you control your work and your decisions. In politics you must work harder and consider a lot of other elements. You can never say you have succeeded. I have made a difference that is the best I can say.

■ FOREIGN POLICY

Little steps in self-assertion



President Hafez al-Assad: insisting on Syria's predominance in Lebanon

capacity influence that outcome is severely limited. The principal result of 17 years of fighting has been to leave Syria as the dominant external force. The regularity with which ministers travel to Damascus illustrates the extent to which important decisions depend on the approval of Syria.

Whether Damascus views Lebanon as part of a greater Syria, or principally as a strategic buffer against Israeli attack, makes little difference. The one clear, consistent aim of Syria under President Hafez al-Assad has been to ensure that no other external force exercises greater influence in Beirut.

It has succeeded, to the chagrin of many Lebanese. But many more have come to accept the necessity of accommodating Syria, as the lesser of many evils, in the longer term, however, the desire of most Lebanese is for Syria to withdraw its troops in conjunction with an Israeli pull-back from the southern strip in the south which it has held

since 1978. Mr Rafik Hariri believes that once the security situation in the country is assured Syria itself will not wish to remain.

The key difference between the two foreign presences is that there is a UN Security

Council resolution (425) demanding the withdrawal of Israel, but there are agreements signed by the Beirut government accepting the Syrian presence. These are enshrined in the 1983 Taif agreement and the subsequent 1991 Treaty of Brotherhood, Co-operation and Co-ordination.

The latter document sets out a scheme for extensive political, economic and military links between the two countries, including the creation of a supreme council on which the presidents of the two countries would sit. The council, which has yet to be officially formed, is supplemented by a series of sub-committees covering issues such as foreign relations, defence and the economy that would meet every two months, together with a general secretariat to follow up the implementation of agreements.

The third, rather more indirect presence in Lebanon, is that of Iran. Through its funding of Hizbullah, the regime in Tehran can influence develop-

ments, at least for so long as Israel's troops and its local allies remain in a southern strip of Lebanese territory.

The arrangement currently suits Syria, insofar as it is linked to the Middle East peace process. Syria was also the only Arab country to ally itself with Iran during Tehran's eight year war with Iraq, a policy largely dictated by Hafez al-Assad's fierce rivalry with Saddam Hussein.

However, Syria has been careful to ensure that it remains the only conduit between Iran and its Lebanese allies. Despite the return of

Accommodating Syria is seen by many Lebanese as the lesser of many evils

many international airlines to Beirut, there seems to be little possibility of Iran being allowed to reopen direct flights to Lebanon.

The assumption among many diplomats in Beirut is that there will be no significant dimunition of Hizbullah military activity while the peace talks show little sign of progress. Equally, Syria will not pull its forces out of Beirut for fear it would be seen as a concession to Israel.

Any changes in this intricate network of Middle East relations are bound to have an impact on Lebanon which the government in Beirut is largely powerless to influence.

It will be watching with particular concern the evolution of American Middle East policy in the wake of the missile attack on Iraqi intelligence headquarters in Baghdad. The US determination to respond vigorously to Iraqi provocation, while also urging its allies "to contain" Iran - which it describes as foremost sponsor of international terrorism - seems likely to increase tension between those countries and the regional governments they identify as American supporters.

While the US is making a modest contribution to rebuilding the Lebanese army and the civil administration, it is maintaining its ban on Americans travelling to the country without the express permission of the State Department. It argues that those responsible for the earlier devastating attacks on US personnel and facilities are still alive and well, and living in Lebanon. Mr Hariri's immediate refusal last December to accept the 415 Palestinians expelled by Israel from the West Bank and Gaza offered the first indication in years that Beirut had the confidence



to act unilaterally. But for it to ever to adopt a more consistently independent foreign policy will require a lasting solution of the region's most durable conflicts.

Roger Matthews

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MANAGEMENT

Rolling out the contract

Controversy has raged over the British practice of giving many company directors three-year rolling service contracts since the UK's largest pension fund declared war on them a month ago. But few people have stopped to question the difference between rolling contracts and three-year fixed-term ones.

It is not always as great as it seems.

Alastair Ross Goobey, chief executive of Postel, who is leading the campaign, says that "a fixed [and renewable] contract of up to three years gives us no quarks".

Why not, when quite a number of three-year "fixed" contracts are actually renewed every year?

This makes them, in effect, rolling contracts of between two and three years, depending how much time has elapsed.

The practice of such annual renewals is well-known to the highly-respected Monks Partnership, which specialises in boardroom pay.

In a study undertaken a year ago, two-thirds of the chairmen and chief executives of a sizeable sample of large companies said they were on notice periods of exactly three years. Less than a fifth were on one year and three, 7 per cent were on less than a year, and almost a tenth were on three years plus.

There has been little change since 1992, says Monks, although a few companies have cut notice periods from three years to two. Most of the 36-month notice periods are of the truly rolling variety, but some seem to be "fixed", the firm adds.

With the emergence of this further quirk in British executive feather-bedding, one can only admire last week's action of one large company, GEC, in replacing three-year rolling contracts by a three-year fixed term for new appointees; thereafter, they now get only a one-year rolling contract.

Other companies should follow suit.

Christopher Lorenz

Culinary contacts can help you influence policymakers. Peter Marsh offers a user's guide

Lunch your way to the top

In the realm of economics, there has rarely been a better time to eat your way to the centre of UK policymaking.

The pound's disastrous exit last year from the European exchange rate mechanism, coupled with the need to rebuild business confidence after the recession, has spawned a series of efforts by policymakers in Whitehall to step up contacts over lunch or dinner.

That applies particularly to the Treasury, which is increasing its meetings with outside economists and business people in an effort to make its policies more sympathetic to wealth creation.

The following is a user's guide to how the culinary contacts can help you to win friends and influence people at the centre of the mandarins.

As a start, you could do worse than to target Alan Budd, the amiable and thoughtful chief economic adviser at the Treasury.

Appointed just under two years ago as a successor to Sir Terry Burns, now Treasury permanent secretary, Budd has told associates he wants to make the department much closer to people in industry and in the City. His lunch diary is booked up months ahead.

If you are a manufacturer, and want to entertain a top Treasury official to lunch plus a day's visit at your factory, you could talk to Duncan Wilson, of the department's industry division.

Under an edict at the end of last year from Sir Terry, all the department's top 100 officials are to make at least one industrial visit a year. So far the programme is going well, with about 50 visits completed or arranged, but more contacts are needed.

If you fancy a few hours inside the Treasury's immensely gloomy building close to parliament, you could always try to get on to the Treasury's industrial prospects committee, which Budd set up last year. Every four months about 15 planners and economists from companies talk to Budd and fellow Treasury officials about how they see economic activity.

At these gatherings, some of the more revealing comments are made over lunch at the Chancery Lane, the Treasury's private dining room where menus have been greatly improved over the past two years. The food is now quite decent, the

sort you might expect at the City, with reasonable wine as well," according to one participant.

If you can't get on to the industrial prospects committee but are economically qualified, you could try your luck as one of the Treasury's seven wise men of economic advisers. The group - set up in January - is showing every sign of working cohesively. However a vacancy may arise soon, either because of the pending retirement from Cambridge University of Professor Wynne Godley, one of its members, or because one of the other wise men becomes disillusioned with the results of their six meetings a year.

Assuming you have an interest in good food as well as economics, you could contact Walter Eltis, chief economic adviser to Michael Heseltine, trade and industry secretary.

Until his heart attack, Heseltine had been showing an increasing interest in talking to top industrialists about how they see the economy, leaving it to Eltis to arrange meetings with lesser lights in big companies at the level of senior

economist or finance director. Although the future status of a "round table" of industrialists set up by Heseltine and which met for the first time recently is unclear, the lunch was described as "fantastic" by one of the people attending, Sir Christopher Lewington, chairman of engineering group TI.

May you hanker after something slightly less formal? Top civil servants, many from the Treasury, meet industry leaders 10 times a year under the auspices of the Open Dining Club. The gatherings are normally held in a London club or hotel, the food is good and the conversation relaxed. Membership is by invitation only but if you are feeling confident, why not talk to the man in charge, David Kendall, chairman of paper company Bunzl.

If you have a penchant for finance, then another dining club, White City, may be for you. The members are mainly from the Treasury, banks and finance houses and the gatherings are organised by David Anderson of Lazard Brothers. At a slightly lower level, regular luncheon meetings involving civil servants and industry managers are

held under the auspices of the Institute of Management. If interested contact Alex Beattie of engineering company Hadrian Young. The Department of Employment normally hosts the sessions, but the food is nothing special.

The Confederation of British Industry has been finding more of a voice recently on economic policy and the best way to influence this is to join its economic affairs committee, which meets monthly in the afternoon. Although occasionally luminaries such as Treasury officials turn up to give a presentation, one drawback is that the only food or drink on offer is a cup of tea.

Probably the grandest place to have lunch while discussing matters of economic import is at the Bank of England court or directors' council. No one quite knows how people are invited on to this but the current crop of non-executive directors contains a fair sprinkling of well-known names from industry who are brought in to advise the Bank's full-time executives.

Meetings are every Thursday, when matters discussed can include monetary policy and how the pound

is faring outside the ERM. The lunch is described by one insider as "plain cooking, the kind one would find on a weekday in a country house". Soup followed by veal cullen is often on the menu and the dessert is nearly always rice pudding.

Finally, who from the business community has the best record in getting to grips with government on economic policies? A strong candidate is Sir David Lees, chairman of GKN, who is on good terms with the Treasury as chairman of the CBI committee and also a court member at the Bank.

Others on anyone's list of outsiders with an inside track include Ross Buckland, chief executive of Unigate, Roger Hurn, chairman of Smiths Industries, Nigel Whitaker, Kingfisher director, Ian Gibson, head of Nissan's UK manufacturing arm, Richard Freeman, ICI's chief economist, and Howard Davies, the ex-Treasury man who is CBI director general and who meets his old colleagues roughly once a month.

However, this list is not exhaustive. With enough imagination and persistence - plus a decent appetite - you could find yourself on it, too.

Bonus for quality

Toshiba's UK copier salesmen will not necessarily get bonus payments for hitting their sales targets. Dealers must also conform to the company's quality programme to gain their sales incentives.

Two years ago Toshiba launched a campaign to persuade its complete UK dealer network to register for BS5750, the widely used but increasingly controversial quality systems standard. It recently decided to provide an additional encouragement by linking incentive payments to adherence to its quality programme.

Number three in the UK copier market after Xerox and Canon, Toshiba has focused on its quality programme to boost customer satisfaction, says Angus Drever, general manager. Thirteen of the company's 80 UK dealers have qualified for BS5750 and another 20 have applied for registration. Toshiba hopes to have its entire network registered within the next two years.

BS5750 has attracted criticism because it is not a guarantee of product or service quality but a measure of the consistency of a company's internal procedures. In theory it could be obtained by providing a poor but consistent level of service.

To flesh out the standard Toshiba insists that its dealers agree to implement its code of practice, provide an eight-hour response time and regularly monitor customer satisfaction. "We could have set a 16-hour response time but nobody wants to wait two days for a repair," comments Drever.

Under the second stage of its quality programme, Toshiba has tied dealer-incentive payments into a 10-point quality programme.

It is too early to say whether the incentive scheme will provide an additional boost to customer satisfaction. But it does indicate that quality systems require an attention to detail that goes well beyond buying a certificate off the shelf.

Charles Batchelor

PEOPLE

Shirai takes the wheel at Nissan Europe

Japanese carmaker Nissan's European operations have a new man at the helm. He is Tadahiro Shirai, until recently the parent company's board director in charge of the marine division, as well as the industrial and textile machinery divisions.

Shirai, a law graduate who joined Nissan in 1960, becomes president of Amsterdam-headquartered Nissan Europe in succession to Yoshihiko Kawana, who has been directing Nissan's affairs in the UK and on the Continent for the past four years.

A keen golfer and music lover, Shirai also becomes chairman of Nissan Motor



■ Paul Bartley, chief financial officer of the US division, has been appointed a director of EVERED BARDON.

■ Kevin Austin, group financial controller of specialist publisher Harrington Kilburn since last year, has been promoted to the position of finance director. He replaces Jeremy North, who has resigned for personal reasons.

■ William Zlatev, formerly vice-president marketing of IFP's flavour division, has been appointed chief executive of Globe Extracts Inc, the US operation of BORTHWICKS. He succeeds Kirk Veal who returns to the UK to become group marketing director and md of Barnett & Foster.

Kawana himself has been promoted to executive managing director of Nissan Motor Company responsible for the overseas operations and parts groups.



■ Bob Harrison, head of group operations, has been appointed to the Next board.

■ Jim Grant, a former director of Gateway Foodmarkets, has been appointed acting chief executive at HAMPDEN GROUP, following the resignation of Frank Bratt who is returning to England for family reasons.

■ David Wilson has been appointed company secretary of BAT in place of Peter Godby.

■ Dennis Oliver, president of Ireland Alloys Inc, has been promoted to group chief executive of IRELAND ALLOYS (HOLDINGS) Ltd.

■ Harry Tuley (below left) is to become chairman of SCAPA GROUP on the retirement in October of Bill Goodall. David Dunn (below right) takes Tuley's place as group md and Derek Walker, formerly finance director of Steelite before its takeover by Redland, has joined the company to take over from Dunn the role of finance director.



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TECHNOLOGY

Virtual reality is set to spark a revolution in drug design, reports Della Bradshaw

Grabbing the elusive protein



Floating ribbon: wearing a virtual reality helmet chemists will be able to understand and manipulate protein molecules

that the molecules could be interrogated.

The computer industry's response in the 1980s was to produce "stereo" computers. In today's stereo systems two pictures alternate rapidly on the screen up to 60 times a second. By donning a pair of special spectacles - sophisticated versions of the three-dimensional spectacles given away with many a schoolboy comic - the brain is fooled into seeing depth in the molecule structure.

The technology was an important step towards the use of VR in molecular modelling. Another was advances in computer workstations, which brought immense computing power to the scientist's fingertips. But they did not solve the basic problem of how scientists react with the molecules - tapping into a

keyboard or using a mouse was not intuitive to the scientist.

As the initial year of the project at York University comes to a close, the research team has a prototype system up and running. Murray-Rust emphasises that it is a prototype and has limitations, but he is confident it will be the forerunner of equipment Glaxo will need to use in the future for new drug development.

One particular limitation, says Murray-Rust, is the low resolution of the two liquid-crystal television screens which sit inside the VR helmet and display the images. He believes the quality needs to be improved by a factor of four before the hardware could bring real benefits, but it could be several years before such systems are available at the right price.

Today, two types of system are available which do provide higher-quality images, but both are far more costly than the £30,000 to £40,000 system that the York chemists are using. The first is a military technology which uses fibre-optic cables to bring in pixels, or picture elements, to each screen. The second uses heavier four-inch square cathode ray tubes which give superior picture quality but are so heavy that they have to be suspended from a boom and are impractical for many applications.

Researchers also need to think carefully about the software and the way proteins are represented, believes Murray-Rust.

"No matter how good the displays, we need to think quite carefully about how we interact with the molecules."

At York, post-doctoral researcher Mike Hartshorn has spent much of the past year developing the visual representation of the protein structures. The next stage, which should last for a further three years, is "to build real pieces of software to do real science," as Hubbard puts it.

In common with Murray-Rust, Hubbard is dismissive about much of the hype that has surrounded virtual reality. "One problem is that people think virtual reality is about walking around. But you get very tired, very quickly," he points out. "We're trying to develop applications sitting down." Hubbard believes the widespread use of VR in molecular modelling will not happen until the price of the hardware drops.

Jones believes that could happen quite quickly. As the technology is refined the very latest equipment will be introduced at the same price as the previous models, but the outdated equipment will drop swiftly in price, he says. "The level of performance we have today will be available at lower and lower costs."

Hubbard is also sceptical about the range of commercial applications for which VR will be used, largely because so few applications required stereo systems in the 1980s. "I cannot understand all this hype. Where are all these applications that need virtual reality that didn't need stereo in the 1980s?"

Howard Rippiner, marketing communications manager of Silicon Graphics, which specialises in three-D and VR graphics systems, believes the demand will be much greater for VR because it fulfils a wider range of uses. "Chemistry is probably the only major user of stereo devices because in molecular modelling it is essential to see which atom is in front of another, something which is not essential in other applications."

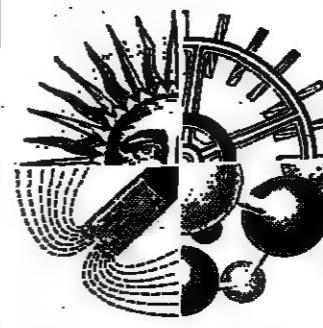
Jones points to the many commercial applications for which Division has sold VR systems - designing kitchens and even assessing lighting requirements. But the time taken to develop the software for the systems - Jones estimates it takes one man-year of time to get the best out of a VR system - is unlikely to find many friends in the commercial world.

That could be overcome once off-the-shelf software is available. "Applications for the end-user will come over the next year or two," Jones estimates.

As for chemists, they are at an advantage, points out Hubbard.

"We're not as constrained as other applications in representing the real world," he says. "In many ways we're not working in virtual reality at all, because we don't know what molecules look like. There is no reality we have to recreate."

Worth Watching · Andrew Fisher



even standing behind a brick wall."

SelectaCount can be rented from 75p a week or bought for around £150. Global Systems: UK, 0273-329880.

Snapshots show off on screen

Photographers who delight in showing snaps to friends, family and colleagues can now do so wherever there is a television.

Kodak's new Photo CD Portable Player, PCD 885, allows users to screen their photographs on any TV set. Slides and negatives, new or old, can be scanned onto Photo CD discs during normal processing.

The device, costing £399, can be used for professional presentations at business locations. As well as its Photo CD uses, it is also an audio CD player.

The product was developed jointly with Philips, the Dutch electronics group.

The Photo CD functions include a zoom facility, picture rotation, panning to move images around screen and a selection facility to change the sequence. Up to 100 pictures can be stored on each Photo CD. Kodak: UK, 0442 845710 US, 800 242 2424.

Through the language barrier

Japanese is one of the world's most complex languages, so transmitting information in Kanji, Hiragana, and Katakana - the three alphabets - on to a trading screen poses a challenge for users of financial information systems.

However, one of Japan's big banks is now operating with a new version of Fisit, the dealing room system, which can recognise characters in Japanese. It is used in the bank's new equities trading division.

Developed by Kapiti of the UK, Fisit can be converted into other languages such as Arabic and Cyrillic.

Also, among European languages, it will recognise unusual characters (as in Swedish), French accents and cedillas and German umlauts. The company claims Fisit is the only trading system with such multi-lingual capabilities. Kapiti: UK, 0763 573244

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FINANCIAL TIMES MAGAZINE

ARTS

Art Exhibitions / Lynn MacRitchie

The self-destructive demolition man

The art world has a hunger for self-destructive heroes and Gordon Matta-Clark, son of the surrealist painter Roberto Matta, famous for sawing buildings in half and dead at 35 seemed a perfect example of a dubious stereotype. I approached the retrospective of his work which now fills London's Serpentine Gallery prepared to be cynical, but came away impressed. For it is ultimately not the daring of the famous set pieces - where the artist cut away whole sections of buildings, revealing and articulating the unseen spaces within - which is so striking, but the underlying seriousness and consistency of approach which Matta-Clark brought to all of his work, from the smallest drawing to the grandest project.

The exhibition repays careful attention, and indeed requires it, as many of the pieces on show are photographic records of projects or sketches and notes for activities. There is also a comprehensive video programme, well worth seeing for a glimpse of the New York loft scene as well as the drama of the artist in action, power in hand, making his immobile "cuts" through the abandoned buildings of the New York environs or the remains of Paris.

Threat to orchestras

The Arts Council is close to a kill. For years it has tried to reduce the number of symphony orchestras in London. It would like to cut the four - the LSO, LPO, RPO and the Philharmonia - to two, believing this will give London two orchestras of guaranteed world class quality.

But the orchestras have been unwilling to commit suicide. Yesterday the Council announced that it would continue to fund generously the LSO, which seems to be on a creative high, but the other three will have to make out a case for future subsidy before a committee chaired by Sir Leonard Hoffman. He must choose just one for support.

But his card is marked. The Council has poured money into the LPO, setting it up as the resident orchestra at the South Bank. It looks with favour on its merger with the Philharmonia, which also has a base on the South Bank. It has hinted that it would consider a merged organisation and fund extra players. The obvious aim is to squeeze out the RPO, which is considered too commercial and has seen its subsidy reduced to £400,000, just 7 per cent of its revenue. The LSO and the LPO already receive £1,28,500 a year.

But if the Council is moving towards a decision on orchestras it is still unwilling to name the 10 theatre companies it has marked for closure. Under a revision of its priorities it is giving £284,000 more to dance, £480,000 to visual arts, and £166,000 to education. Drama is paying the price, losing 3.6 per cent of its £40.1m budget, and 10 regional companies have been prepared for execution. But the decision has been delayed while regional Arts Boards have their say.

All this is taking place against the expectation of a 2 per cent reduction in government support for the Arts Council in 1994-95. If the Council manages to do better in the chancellor's Budget some of the threatened drama companies will survive. But all arts companies can expect to receive 2 per cent less next year than they get now, and with falling box office, business sponsorship, and local authority revenue, this is creating a deepening crisis.

Antony Thornicroft



Janet McTeer as Beatrice in "Much Ado About Nothing"

You would think that an Irish ancestry had suddenly been discovered by the Bard. This Gate Theatre project is the second Shakespeare comedy to be given a major production in Dublin this year, and there are two productions of Romeo and Juliet and two Hamlets coming up, plus Othello and The Winter's Tale in the autumn.

This is a director's dream, a bold inheritor of the famous 1970 Peter Brook production, deriving from the same theories of the Polish critic Jan Kott which, baldly summarised, suggest that the Dream is in fact all about sexual repression. The director, Joe Dowling, is one of the best things to come out of the Abbey Theatre in the last 20 years. Since leaving there after policy disagreements in 1988 he has worked mainly in North America and the West End.

The opening scene at the court of Theseus is played on a bare stage,

artists living and working in Manhattan during the 1970s who sought a wider agenda for their activities than that defined by the writings of Clement Greenberg, who insisted on the separateness of different art forms and the primacy of abstraction. Their generation was anxious to break away from the concept of a pre-eminent form or formula for art, seeking inspiration through cross media experimentation.

Matta-Clark, trained originally as an architect, questioning and innovative by nature, embodied this principle as well as being an active participant in the group discussions and collaborative works, which embraced painting, sculpture, dance, theatre, film and video in an attempt to expand not just the form but the content of artistic activity.

These young radicals wanted art to be about life, and to live in New York at that time was to experience a great conurbation in crisis, a metropolis which seemed to have lost its sense of identity. The most obvious manifestation of this malaise was urban decay. Matta-Clark was one of the

Huge tracts of the city in areas such as the South Bronx and Lower East Side stood derelict, the buildings scarred by fire.

Matta-Clark began to work in these environments, places where courage was required just to walk down the street. "I made a series of visits to... ghetto areas... cutting away rectangular sections of the floor or walls to create a view from one space into another. The sections were... removed from their original positions and taken to an art gallery."

As Dan Graham put it: "Matta-Clark used houses and building structures which were about to be demolished and created deconstructed 'ruins' which reveal hidden layers of socially concealed architectural and anthropological meaning."

One of the most satisfying of these was done not in New York but in Paris. "Conical Intersect" was made for the Paris Biennale of 1976. The exhibition includes photographic, film and videotape records of the piece, which

involved removing a large section of wall, floors and ceilings from two 17th century tenements standing next to the skeletal form of the newly-rising Centre Pompidou.

Filmed from across the street, chips of stone first

brought

"progress," the one cer-

tainty of city existence,

brought

about its end.

Seen from a distance of 20

years, Matta-Clark's work, and some of the activities with which he was associated, have a curious innocence. The festivals and performances, the discussions and debates, the communal artworks addressed serious social issues in a spirit of celebration. But things change. "That was before the drugs," as one former participant remarked.

It was not drugs but cancer

that killed Gordon Matta-

Clark.

It is hard to imagine

what he might have been doing

now, and sad that he is no longer bringing his energy and inventiveness to bear in an art world which some feel has once more withdrawn into its own concerns, further removed than ever from engagement with those profound social contradictions which he explored with such elan.

Watching the difference

between creation and destruction becomes clear. Matta-

Clark's intervention, by recognising and revealing for the last time the principles of its construction, gave the ancient building one more flash of life

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Two of a kind: David Marsh on industrialists with different perspectives but similar aims for Europe



Mr Jean-Louis Beffa, chairman of Saint-Gobain, the French industrial conglomerate, surveys Europe from a tower-shaped looking glass, the company's mirrored office block in the La Defense district of Paris. He does not much like what he sees.

"We need to pay attention not to Europe's objectives, but to how it functions," he says.

Thickset and courteous, Mr Beffa provides ample evidence that Europe-mindedness can improve corporate health. After steadfastly working his way up the Saint-Gobain chain of command, he was appointed to the top job at the then state-owned group in 1986. Now 51, he shepherded it through privatisation with a mix of élan and elbow-grease. With a series of acquisitions in Europe and the US, he strengthened Saint-Gobain's position as Europe's largest maker of glass and insulation materials.

Now, however, profits have fallen, mainly through Europe-wide economic slowdown, high interest rates and foreign currency devaluations. EC policy disarray, Mr Beffa says, is nibbling away at the foundations of the company's business; the European single market.

Further, the stresses of German reunification have disturbed the traditional balance of interests between France and Germany - which together account for half Saint-Gobain's turnover. The strains are evident among ordinary people as well as among politicians.

But Mr Beffa's chief complaint is about lack of economic and political convergence across the Community. "There is a crucial difference between an integrated European Community and one which is merely a zone of free trade. There has to be a number of areas of common policy - on economic policy, monetary affairs, social affairs, industrial and commercial policy and so on. Fragmentation in these areas causes problems. If there are too many differences, they threaten the existence of the single market."

Mr Beffa's competitive spirit is not in doubt. He has just examined the latest results from Pilkington, the UK glass-maker and Saint-Gobain's arch-rival. His conclusion is polite but triumphant: Saint-

Convergence path strewn with crises



Jean-Louis Beffa: "We must work out firm rules of the game"

Gobain's earnings ratios are better.

But there are furrows on Mr Beffa's brow. One is caused by exchange rate difficulties. The instability created by the foreign exchange movements in September have been extremely harmful. When other EC currencies devalue by

'Sometimes you even need British pragmatism - the tendency to look at the short-term'

this year - 1994 could be in the second half of this year - 1994 up to 20 per cent, this can cause a brutal shock.

"Sharp fluctuations of foreign exchange rates undermine the calculations made on where to site specialised production facilities."

Because of the company's range of EC manufacturing sites outside France - mainly in Germany, the UK, Italy and Spain - "Saint-Gobain can shield itself to a certain extent against these developments. But these exaggerated movements must be avoided".

A second, linked, concern is French economic weakness - caused partly by high domestic interest rates to maintain the franc's parity against the D-Mark. "For us, 1993 will be a very difficult year. But the worst point of the recession could be in the second half of

1993.

A further reason for Saint-Gobain's weaker performance has been increased competition from eastern Europe in products such as flat glass. "Exports of some eastern European products have rapidly increased." Access to EC markets needs to be "organised".

"We must work out some firm rules of the game. Otherwise, the west will suffer painful consequences in terms of higher unemployment."

In Mr Beffa's critique of the way the Community works, he refuses to join in criticism by some French politicians that Britain is trying to undercut other countries' wage rates through devaluation and "social dumping". Although Mr Beffa says the UK shows "a relative lack of enthusiasm for Europe", he adds: "This is not enough to make me say that everything Britain does or says is anti-European. Sometimes you even need British pragmatism - the tendency to look at the short-term and not just at the horizon."

Mr Beffa is more concerned about costs in Germany, where 15,000 of the 100,000 workforce is employed. Mr Beffa says wage costs are 5 per cent to 10 per cent higher than in France. During Germany's unification-induced boom between 1989 and 1991, the impact of the extra costs was offset by higher sales. "Now that German activities have been hit by the German downturn, we need to bring our costs in line with volume."

On the wider question of the Maastricht timetable for economic and monetary union, he says Germany holds the key.

"If, by the end of the year, there is a substantial cut in German interest rates, we will be going in the right direction. Otherwise, there will be problems."

Two shorter-term goals take precedence over the longer-term EMU objective. One is achievement of currency stability. The second concerns the Bundesbank's monetary policy. The Maastricht treaty, he says, "laid down an objective for the future. But we need a plausible path for the transition period before we get there."

What is important is not whether we have one day a single currency, whether it's the Ecu or anything else. It is much more important that countries follow coherent and convergent economic policies to bring exchange rate stability, and that the central bank in charge looks at the economic situation across the whole of the European Monetary System when making decisions on interest rates."

Mr Beffa leaves to the politicians the question of how to attain more convergence. Yet without it, he knows the view from Saint-Gobain's tower will become still cloudier. "If each country follows different policies, the economic crisis can only be deeper and longer."

Sir Patrick Sheehy, the chairman of BAT Industries, is a plain-man's European, a dispenser of common European home truths.

The head of the UK-based tobacco and financial services group is a frequent speaker at high-flying European conferences. Yet he looks more at home in a golf club than the debating chamber.

In his office overlooking the spires of Westminster, Sir Patrick spills out with inimitable forcefulness his desired way forward across the continent's undulating terrain.

A firm believer in European integration, Sir Patrick, 62 years old - 43 of them spent with BAT - favours ratifying the Maastricht treaty. "Let's stop the bickering and get Europe to work." But he has no illusions about where the treaty will lead. "I think the Maastricht treaty will be largely renegotiated in the next negotiations in 1996. I don't think very much in the treaty will be implemented between now and that time."

With ruddy cheeks and a rasping chuckle, Sir Patrick presides over one of Britain's truly global companies. He was born in Burma, started his business life in Nigeria, Ethiopia and Jamaica, speaks good French and passable Spanish and Dutch. He organises annual Anglo-French conferences. "I wouldn't feel uncomfortable if my wife said 'Let's retire to Italy or Spain'."

He is more than a businessman: he spent a year preparing a government-commissioned report, just published, recommending fixed-term contracts and performance-related pay for British policemen.

He is, however, no pious

grandee. His vision is unctuated. His goals - free trade, productivity, prosperity - are straightforward. And his language is devoid of anything approaching romanticism.

"BAT has done a great deal of [European] integration. But we haven't reached the high point. We have fewer factories today in Europe than before. I would imagine that in the next 10 years we would have even fewer. If we had a single currency, we would have a greater certainty of long-term costs; we would get better productivity in larger units."

BAT INDUSTRIES

Logo for BAT Industries.

FINANCIAL TIMES

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Friday July 9 1993

Strong words, weak action

IN TOKYO, the world's leaders huff and puff. They reaffirm their commitment to "the territorial integrity of Bosnia-Herzegovina" – an "integrity" which, if it ever existed, has long since been trampled underfoot. They "cannot agree" to a solution dictated by Serbs and Croats – neither of whom shows any sign of caring whether they agree or not.

The G7 countries commit themselves to implement the Security Council resolution on safe areas for the Moslems, "by sending troops, by air protection of the Unprofor, by financial and logistical contributions or by appropriate diplomatic action". The operative word here is "or". No one

should suppose that either Chancellor Kohl or President Clinton has committed himself to send troops, or that Mr Miyazawa has undertaken to send Japanese aircraft. The other leaders do perhaps intend to send more troops, but are not saying how many.

Meanwhile, in Belgrade, President Slobodan Milosevic has cast aside the mask of moderation, openly expressing his contempt for world opinion; and in Sarajevo the World Health Organisation warns that the remaining hospital services are on the brink of collapse.

The disparity between the rhetoric of world leadership and the reality of local barbarism is glaring. In 1991 the western powers showed they were able to reverse a clear case of aggression by one state against another. In the former Yugoslavia they have shown equally clearly that they are unable, or if able are unwilling, to deal with aggression and atrocity when perpetrators and victims are not separated by a clear international border.

The partition of Bosnia into three zones – in itself a serious defeat for the principles on which the post cold war European order was supposed to be based – has now become the nearest approxi-

Welsh practices

THE MISDEMEANOURS at the Welsh Development Agency revealed by a Commons committee yesterday provide a curious illustration of how not to import the culture of the private sector into public service. In terms of its commercial objectives, the WDA has been remarkably successful. With a mere 5 per cent of the UK population, Wales has in recent years grabbed 20 per cent of the UK's inward investment. Last year, against the general trend, foreign investment in Wales was higher than the year before. This was at least partly due to energetic selling and marketing along private sector lines; and in the context of a public company, some at least of the goings-on indulged in by WDA officials would scarcely raise an eyebrow.

But the taxpayer demands, and is plainly entitled to, different

Selling insurance

AFTER SEVEN or eight years of argument, another decision point is approaching in the controversy over the disclosure of life assurance commissions. The Treasury, now the responsible government department, is preparing its reply to the Office of Fair Trading's latest proposals to rock the life industry's boat.

In preparation, the Securities and Investments Board is setting up a special taskforce which will seek to draw up a disclosure regime to square all the circles.

The OFT's recommendations in March included the compulsory "hard" disclosure in cash, at an early stage in the selling process, of the commissions earned by independent financial advisers.

Recently the Securities and Investments Board joined with the two junior retail investment regulatory bodies, Fimbra and Lautro (which may soon be combined within the new Personal Investment Authority), to produce a joint submission to the Treasury. Although this has not been published, it is known that it argues against hard disclosure, at least in so far as a harsher regime might be applied to IFAs alone.

Yesterday the SIB chairman, Mr Andrew Large, said that he hoped the life industry would at last be able to escape from what he called a regulatory Bermuda Triangle, with the disclosure issue bouncing around repeatedly between the SIB, the OFT and the Treasury. With a call for "one last push", he is setting up a taskforce of regulators to devise a permanent solution.

The danger is that this will prove to be yet another vain search for an unattainable consensus. Mr Large appears to be relying, first, on a perception of fatigue within the life industry which might make companies and intermediaries less resistant to

hard disclosure and, second, on a greater emphasis on the need for a level playing-field for both IFAs and salesmen.

The OFT took a purist view, arguing that IFAs hold themselves out to be giving independent advice, and therefore they must be ready to disclose the cost of that advice to their client. Salesmen acting for only one company are not required to disclose in the same way, however.

If the Treasury comes to the decision that the OFT is right on this issue, SIB apparently will attempt to devise a solution which will be harsher for salesmen too, but will retain the competitive balance between the two distribution channels. It remains to be seen what the direct-selling life offices will think of this approach, although it is possible to guess.

Regardless of such details, the Treasury should come to its decision on the broadest view, that transparency at all levels is needed if the market is to be balanced in favour of the client. The life industry has for too many years exploited poor disclosure standards in order to promote extravagantly expensive distribution channels and dominate the retail investment industry. The particular issue of commission disclosure by IFAs should not be allowed to delay progress towards better disclosure whatever the type of sales intermediary.

The root of the problem of IFAs lies in the rigid polarisation rules. If the Treasury backs the OFT, the right response would be to devise a system of multi-company ties for those IFAs fearful of the effect of hard disclosure on this business. But the life industry has yet to demonstrate that it has the necessary flexibility to respond to the public interest. Mr Large may discover that one last push will not be enough.

US investment institutions have been notoriously shy of investing in overseas securities. But with Wall Street putting a value on US corporate earnings and assets higher than that prevailing before the 1929 crash, there are signs that the rest of the world risks catching the fever as US fund managers see attractions in cheaper overseas markets. Indeed, there is a hint of a parallel with the Japanese speculative bubble in the late 1980s.

While the monetary symptoms are different, an important shift in asset allocation is under way and the impact is no less significant for third parties – not least the UK, which has almost certainly been the biggest recent beneficiary of the outward flow of funds. Meanwhile, a wider process of international diversification gathers pace, raising questions about how far differences in earnings multiples and dividend yields between individual country markets might be ironed out.

First, the data. In 1992, US investors' net purchases of foreign bonds and equities increased by 22 per cent to \$31bn. On the crude statistics from the US Treasury, nearly all of the \$19bn earmarked for foreign bonds in 1992 went into the UK, while the US displaced Japan last year as the biggest repository for US equity investors' money, accounting for \$11.3bn of a \$22bn total outflow. That \$11.3bn compares with net purchases of equities by UK life funds and pension funds in 1992 of \$4.4bn out of a total cash flow of \$35.7bn.

In practice, the UK share is probably overstated, in that it almost certainly includes some funds that ultimately find their way into continental Europe. But \$4.9bn is said to have been invested in the UK equity market in the final quarter of last year alone, after the September devaluation added to the attraction of sterling and equities. This compares with \$4.4bn that found its way to Japan in the whole of 1992; so the broad thesis that the London market has been grabbing the lion's share looks plausible.

At the same time the flow of portfolio investment from the US into foreign markets in the first quarter of 1993 has accelerated sharply. According to UBS Global Research, a record \$26.6bn went into foreign bonds and equities, compared with \$17.4bn in the previous quarter. But within those totals the UK's share of the equity outflow fell from \$4.5bn to \$1.4bn. That turnaround clearly helps explain the sideways movement of UK equities this year.

The balance of international portfolio diversification is inevitably unequal because the US and Japan, which respectively accounted for 38.7 per cent and 30.8 per cent of the FT Actuaries World Index at June

Underweight and over here

UK bonds and equities are attractive foreign targets for US institutional investors, writes John Plender

are elephants in the rowing-boat: while inflows from the rest of the world cannot impact greatly on these two countries' domestic markets, changes in asset allocation that are small for the US and Japan can cause huge upheavals in the large number of countries that make up the remaining 30.5 per cent. Put another way, last year's \$51bn US outflow was equivalent to less than three months' cash flow of the mutual fund industry alone.

US insurers and pension funds hold only 45 per cent of their assets in foreign securities. But there is a growing awareness of the theoretical benefits of diversification, which increases returns for a given degree of risk; and, as Andrew Garthwaite of S G Warburg Securities points out, most risk analysis models in the US suggest the figure should be nearer 15 per cent.

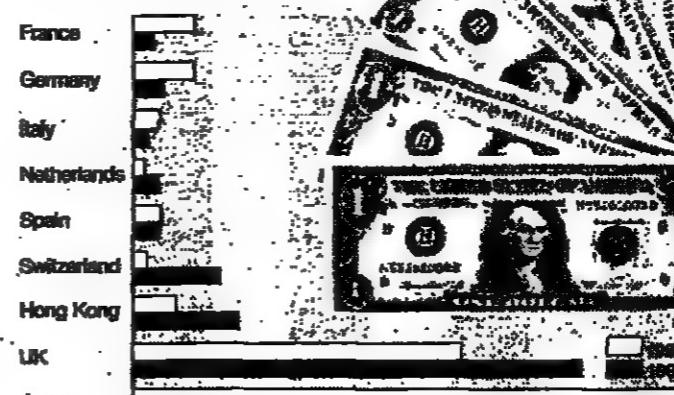
The incentive to raise the portfolio percentage overseas has been reinforced by the beneficial impact of prolonged dollar weakness on the performance of institutions with above-average foreign holdings. The fact that US equities sell on higher multiples of earnings and assets than before the 1929 Wall Street crash, and that private investors continue to pour money into mutual funds, makes higher-yielding markets in Britain and France look all the more tempting.

Increasing integration in world capital markets should be economically beneficial in that it encourages capital to flow more efficiently into investment that promises a high return. Yet in practice the flows are oddly distributed. The UK market, for example, offers less in the way of diversification benefits than any other European market because of the UK corporate sector's disproportionately large direct investment in the United States. Yet it holds a disproportionate share of international money. The emerging markets in developing countries offer the biggest diversification benefits, because of their low correlation with international capital movements: they do not move in step with the fund manager's domestic market. Yet the World Bank calculates that they account for less than a quarter of a per cent of international money. The emerging markets in developing countries offer the biggest diversification benefits, because of their low correlation with international capital movements: they do not move in step with the fund manager's domestic market.

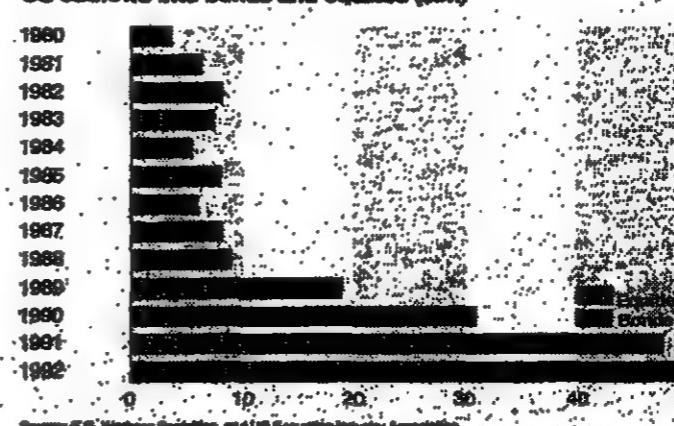
This highlights the fact that institutional money tends to go to the most liquid markets, rather than to those that offer the highest degree of diversification. And it raises a question about how far integration can go. In theory the scope is immense. The World Bank estimates, for example, that global institutional investment funds are worth \$14,000bn. If the fund managers were to make a modest genu-

US Investment overseas

Net equity purchases (\$bn)



US outflows into bonds and equities (\$bn)



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insurers, state rules are often prohibitive. Even where they are being relaxed, as in New York State where the ceiling on foreign investments was lifted from 3 per cent to 6 per cent in 1990, insurers are still prevented from obeying the full logic of risk analysis.

In Japan, fund managers formally enjoy sufficient discretion to diversify their portfolios significantly. But in practice official guidance still plays an important part in determining the flow of funds. In continental Europe, there are heavy restraints on cross-border investments, as well as explicit requirements in some countries to invest a given portfolio percentage in government bonds. This means that capital market integration is more of a one-way street; and now the process has in effect been frozen, after a decision to put a liberalising EC pensions directive on the Brussels back burner last month.

As for the developing countries, their capital markets suffer from lack of liquidity, poor information and regulatory restraints on foreign capital. Yet many are beginning to recognise that portfolio inflows reduce the cost of capital for domestic companies. One spectacular result of this change in attitude can be seen in Latin America, where gross equity portfolio inflows have gone from \$434m in 1989 to \$5.6bn in 1992. International bond issues have performed in similarly dramatic fashion. Repatriated flight capital has played a part, as have high-risk, high-return funds. But foreign insurers and pension funds have so far been insignificant contributors.

At first sight, a reduction in the cost of capital in the recipient country looks an attractive gain from capital market liberalisation. So, too, does the idea that these flows represent more stable long-term finance for budget deficits and the balance of payments. On this ground alone, the US might be thankful that US institutions are a little less overweight, internationally, and over here. Yet there is scant evidence that US institutions are building up core holdings in European markets, establishing big foreign companies as permanent features in the portfolio. And there is plenty of anecdotal evidence that cross-border institutional investment is just hot money in another guise – witness the role of pension funds in the currency turmoil in Europe last September.

Certainly British institutions take a shorter-term view of foreign markets and generate a far higher level of turnover and activity in overseas securities than at home. All of which points to a greater degree of volatility as world markets integrate further.

EC merger control – no soft touch



PERSONAL VIEW

A few months away from its third birthday, the first stage of the European Community's system of merger control has come to an end. So too, perhaps, has its honeymoon period as recent comment in this paper and others has shown. This response is nevertheless useful and welcome at a time when the Commission and in particular its competition minister, Karel Van Miert, is preparing a review of some specific issues, such as whether the turnover thresholds determining jurisdiction are set at the right level to capture most mergers with a cross-border, Community interest.

To put some of the recent criticism into perspective, there are some obvious points which need to be made. For example, the Commission's practice on mergers cases is unique among competition agencies in that in all cases falling under the merger regulation are the subject of a reasoned decision which is published. This unique level of open-

ness in decision-making does, however, lead to an equally unique degree of exposure to comment.

The most important concerns relate to the level of transparency in decision-making and its susceptibility to lobbying; a perceived need for a separation of the powers of investigation and decision; a failure to adopt a more quantitative approach to economic analysis; and the alleged narrowness of the merger definitions adopted.

Taking the last of these first, it is true that the Commission had indeed been rigorous and conservative in defining the markets affected by a merger, particularly where national and regional differences may still be crucial. But in its subsequent assessment of the market power of the undertakings concerned, it has incorporated wider considerations of potential competition, imperfect substitution of products or the supply characteristics of a market. The Commission is also not closed to a use of econometric methods and quantitative tests, especially in market definition. Nonetheless, they can never be a determinant since some aspects of a

competitive situation will always resist quantification.

Calls for greater transparency have focused on the idea of separating the responsibility for investigating mergers from the power of negotiation and decision. This proposal, most frequently expressed as a call for an independent European cartel office, has to be assessed carefully on its merits. The fact that

Unique openness in decision-making leads to an equally unique degree of exposure to comment

such an office could adopt conclusions based on an independent competition investigation does not set the question as to the criteria upon which merger would ultimately be authorised or prohibited, nor the thorny issue of which body would have the task of doing so (the Commission, the Council?). A European cartel office would also, like the Commission, have to be made

up of representatives of all member states. Until there is greater convergence on the scope, objectives and methodology of competition policy, the work of any competition agency at European level will inevitably lead to some controversy. Such issues would have to be looked at before any changes were proposed to EC treaties and institutions.

Meanwhile, the existing merger regulation must be regarded as something of an achievement in that it has identified grounds – strictly competition issues – on which the Commission is empowered to act with respect to mergers of a Community dimension. A lot can also be done to reduce the general concern about the objectivity of investigations and decisions if there is greater transparency in procedures and working methods.

Moves to increase transparency would need to be balanced against the risk that they could impose a fresh procedural burden, particularly on unproblematic cases. The Commission is examining possible improvements to see whether they require amendments to the Council regulation or can be made with a

more flexible interpretation of the existing provisions.

The Commission has received plaudits from the business community for the speed, flexibility and business-minded approach of its Merger Task Force (MTF). But it would be wrong to see this as a sign that the Commission is a "soft touch" for companies.

The MTF listens to what they say and tries to avoid unnecessary delay. But it nevertheless is firm in its dealings with the parties and carries out consultations of competitors, customers and other third parties. It has imposed conditions on companies in 15 cases to date and blocked one transaction outright. Groups such as Nestlé, De Havilland, Fiat and Alcatel which have been involved in these cases would not describe the Commission as easily dissuaded from its task.

Claus-Dieter Ehlermann

The author is director-general for competition, European Commission

Cutting no ice

The punitives Swiss look to have dealt a blow to the grand old advertising dodge of the Unique Selling Point.

The whole point about a USP, of course, is that the advertised feature itself is not unique – indeed it may well be shared by every competing product on the market. All that's unique is that your company is the first to highlight the standard feature and shout about it.

But better beware pinning your hopes on the dodge in Switzerland, as Grand Metropolitan's trendy American ice cream vendor, Haagen-Dazs, has found in trying to follow McDonald's into the fastidious indigenous food market.

It took the hamburger chain a two-year struggle with the local authorities to break into the posh resort of Zermatt. And the Swiss are now giving no less icy a reception to Haagen-Dazs, with particular emphasis on its tactic of marketing its products on the claim that they contain no preservatives.

While that might do everywhere else, Swiss health officials say, it doesn't do in the country of perfection. There everyone who makes ice cream is obliged to keep it free of preservatives and the interloper may not make mention of doing likewise in either

advertising or packaging.

Undaunted, the company has promised to remove the offending claim from its packaging. As for advertising, it claims to have no plans to blow the erotic campaign which went down so well in Britain. Sensible decision. If it had done so, it would undoubtedly have run foul of some Swiss official or other.

Labouring

■ At a time when The New Statesman is once again hogging the limelight with its publicity-seeking gimmicks, it is good to see a fresh crew climb aboard Tribune, the other left-of-centre weekly.

Labour MP Peter Hain, despite his once rebellious past, is at least exciting of the new faces. He is a longstanding Tribune member and takes over as board chairman. However, new editor Mark Seddon, who is a Westminster lobbyist, and Bill Hagerty, the former editor of The People, the down-market Sunday paper, could make an interesting combination. Hagerty, who lost his job last November, says his new post of Tribune editor, who shares an office with Tribune. When not working on his biography of H G Wells, he still fires off the occasional Tribune leader on Bosnia. Shouldn't be too difficult to give the "stagger" a run for its money.

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FINANCIAL TIMES COMPANIES & MARKETS

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Friday July 9 1993

INSIDE**AEG strengthens Electrolux link**

AEG's domestic appliances division is to extend its co-operation with Electrolux, the Swedish multinational with which it recently swapped minority share stakes. Page 22

Nokia rides high

With Nokia riding high on rising demand for its telephone systems and mobile phones, and a near FIMbn (\$18.2m) international share issue comfortably in the bag, the chief executive and his team know Finland's highest profile company is in better shape than for some time. Page 22

Brewer walks away from rival

UK Simon Redman, chairman of Greene King, the UK brewer which failed to take over its rival Morland last year, said he was "very unlikely" to make another hostile bid for that target. His remarks were interpreted by analysts as signalling Greene King's intention to sell its Morland stake. Page 22

Bank confirms Daimler share tie

Deutsche Bank reiterated yesterday that it had no plans to reduce its 28 per cent stake in Daimler-Benz, Germany's largest industrial holding. Page 22

Laidlaw slides into the red

Cambrian waste services and transport operator Laidlaw suffered a \$33.6m loss in the three months to May 31, compared with earnings of \$38.8m a year earlier. Page 23

Bankers flock south of the border

Privatisations and the wholesale restructuring of businesses has drawn US and European investment banks to Mexico. Page 23

Heron faces creditors' challenge

Five creditors of Heron, Mr Gerald Ronson's property and trading group, have carried out a threat to challenge its refinancing proposals in the courts. Page 26

Clegg sell Allied Irish stake

The 14.9% per cent Clegg family holding in Allied Irish Bank Corporation has been sold for about £10.8m. Page 26

A new door opens for Portals

Portals has been producing banknote paper since 1712. But since 1988, when Portals acquired the Paragon electrical engineering group, management has looked increasingly to the emerging protection and control division to provide growth. Page 27

Microgen shares fall on warning

Shares in Microgen Holdings fell 12p to 173p yesterday after the UK specialist computer services group reported first half pre-tax profits down 14 per cent and warned on current trading. Page 27

Sri Lankan tea recovers

After last year's exceptionally poor performance, Sri Lanka's tea industry is showing clear signs of recovery. Page 36

Casino stocks on a roll

The stakes are high and the profits plump. Investing and gambling has become blurred in the high-stakes performance of casino operators listed on North American stock exchanges. Back Page

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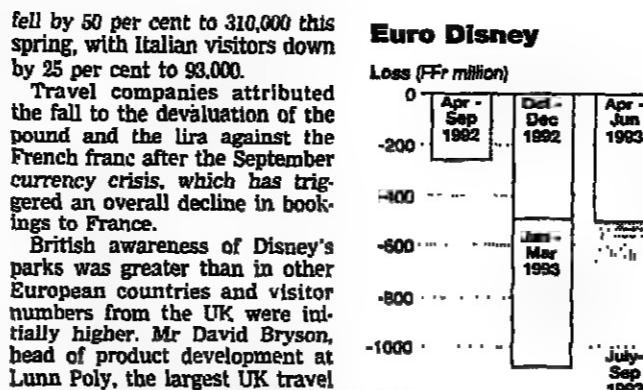
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Chief price changes yesterday

FRANKFURT (DM)			
Blasius	20	Docks de France	542 + 18
Aero	20	Elf Aquitaine	398.8 + 11.8
Berliner Bank	305	Legrand	4305 + 104
Henkel Pfr	505	Pellizzetti	41 + 1
MANN	305	Euro Disney	58.5 - 8.7
Porsche	539	Tele	1270 - 15
Siemens	643.5	Tokio Residom	24.1
PARIS (FFM)			
Blasius	124	Academy Braks	630 + 32
Aero	124	Elf	610 + 33
Sens	575	Hiflo	365 + 30
Falls	114	Michelin F1 Oy	365 + 30
Newmont Mining	114	Filia	481 - 21
Walt Disney	374	Hesione	200 - 1
Woolworth	271	Siemens Sv Mach	371 - 24
New York prices at 12.30.			
LONDON (Pence)			
Blasius	5	Filia	107 - 15
Brunswick	122	Air Indi	264 - 32
Cohen Lyons	107	Anglo Pacific	241 - 32
Heinkel	162	Bit Boodschap	44 - 5
Hawthorn	15	Cherwell	40 - 10
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Sister	101	York-Tyre 7	205 - 8
VSL	858		
Wool Group	155		

Alice Rawsthorn and Michael Skapinker explain what has gone wrong with the Euro wonderland

Empty pockets hit the Disney dream



vated by high French interest rates, which raised its interest bill by FF200m above budget.

The recent falls in French rates have helped to alleviate that problem, but the level of net debt is far higher than expected. This is due partly to the impact of the revenue squeeze on cashflow and partly to a shortfall in anticipated capital gains - the weak Paris property market has forced Euro Disney to delay its property development plans.

Euro Disney's net debt rose from FF18.5bn last September to FF20.1bn by the end of March, and now stands at around FF21. Since the start of this year the company has been trying to renegotiate the terms of its debt repayments and leasing arrangements. Only a few months ago it hoped to complete the deal this summer. It was also pursuing its plans for the second phase of EuroDisneyland.

But the negotiations have been complicated by the deterioration in Euro Disney's financial position. Analysts now suspect that the company not only needs to revise the terms of its present financial arrangements, but also to raise additional capital, either from the banks or from Walt Disney. The US parent has agreed to provide financial support for Euro Disney until next spring, when the refinancing

is expected to be completed. In the meantime Euro Disney has put the second phase on ice while "reassessing" the project. This decision clearly makes short-term sense, as the company cannot afford expensive expansion. But the second phase was expected not only to provide additional revenue, but extra business for the hotels. A lengthy delay may mean that Euro Disney takes even longer to struggle back into profit.

Amstrad will close Spanish subsidiary

By Paul Taylor

AMSTRAD, the UK-based consumer electronics group run by Mr Alan Sugar, is closing its Spanish subsidiary and is expected to post a substantial full year pre-tax loss as a result.

Under the new FRS 3 accounting rules, Amstrad will be forced to take a £25m exceptional charge against its full year profits to cover the goodwill written-off to reserves at the time of the Spanish subsidiary's acquisition in February 1987.

The charge is expected to swamp any operating profits but will have no effect on shareholders' funds or cash flow. Amstrad's already depressed stock closed down 5p at 32p after the announcement.

acquired its troubled Spanish distribution subsidiary, previously called Indescomp, from Mr Jose Luis Dominguez Morales who built the business during the boom in personal computer sales over the previous three years.

In its heyday the subsidiary, renamed Amstrad Espana, had personal computer sales of more than £100m and was one of Amstrad's largest operations outside the UK employing 250 people.

The closure of the Spanish operations were foreshadowed in February at the time of Amstrad's interim results when the group took nearly £12m of restructuring charges to cover stock write-downs, the costs of Mr Sugar's failed buy-back bid, and the costs of re-organising the Spanish subsidiary.

Right now, nobody but Amstrad could make an offer like this.

Indeed, buy direct from us and the picture is even better than it looks here.

All of these powerful Microsoft® business solutions are preloaded. You merely plug in, switch on and start work.

We happen to believe these bestsellers from Domes and Microsoft combine to give you the most professional set-up available.

Why? We rely on them to run our own company and we know they're the business.

Of course, we haven't forgotten that you'll still be likely to want the occasional bit of advice and support.

Nike moves to reassure investors on stock volatility

By Martin Dickson in New York

NIKE, the US athletic shoe manufacturer which suffered a sharp share price fall last month when it warned of lower-than-expected fiscal 1994 growth, yesterday sought to reassure Wall Street.

It said volatility in its stock was not consistent with its growth potential. "The recent volatility in our stock is not consistent with the superior results we have generated over the past six years or with the potential growth we see in the future," said Mr Philip Knight, chairman.

The company announced that its board had authorised a plan to repurchase up to \$450m of Nike class B common stock over the next three years. Consolidated gross margins totalised 39.5 per cent, up from 38.6 per cent, while selling and

administrative expenses were 26.2 per cent of revenues, up from 25.3 per cent.

For the full 1993 year the company reported net income of \$365m, or \$4.74 a share, up 10 per cent from \$322.2m, or \$4.30, reported last year. Revenues rose 15 per cent to \$3.9bn.

Mr Knight said he believed 1994 would be Nike's seventh consecutive record year, although several factors might cause its growth rate to slow temporarily.

Continued weakness in Europe's larger economies and a stronger US dollar would limit international growth, while US retailers appeared to be ordering cautiously for the Christmas holiday season. These were temporary and would not deter the company from expanding its international business, which was underdeveloped.

Owners shares fall on warning

By Richard Gourlay in London

OWNERS ABROAD, the UK holiday company which narrowly escaped being taken over by UK rival Airtours less than four months ago, yesterday stunned the City of London with the forecast that profits this year would be half market expectations.

Mr Howard Klein is to resign as chairman and Mr Roger Allard will step down as director in charge of tour operations.

The profit warning cut a third off the company's market value. Its shares fell 32p to close at 65p, less than half the 149p price at which Airtours was buying shares at the end of the fiercely contested £294m bid.

Mr Klein said the profits collapse had two immediate causes. One was severe pressure on mar-

gins. The other was the fact that Lunn Poly, the travel agency chain which is one of Owners Abroad's largest outlets, had sharply increased its sales of holidays provided by Thomson, the UK's largest tour operator.

INTERNATIONAL COMPANIES AND FINANCE

AEG white goods division strengthens Electrolux link

By Christopher Parkes
in Frankfurt

AEG's domestic appliances division is to extend its co-operation with Electrolux, the Swedish multinational with which it recently swapped majority share stakes.

Decisions on co-operation in other product areas, apart from an existing link in laundry appliances and dishwashers, could be expected in the autumn, the Daimler-Benz subsidiary said yesterday.

Meanwhile, cost-cutting measures were continuing in the

light of an expected marked weakening in deliveries this year, Mr Carlhans Damm, AEG chairman said yesterday.

The workforce was being reduced by more than 500 to 8,500. Export markets were especially weak, he said, and a 1 per cent increase in sales by the German parent in the first half was due to domestic demand. Profits would be hit by lower exports and exchange rate losses, Mr Damm said.

The slowdown followed a successful year in which turnover had been aided by strong

demand from eastern Germany, and improvements in the group's costs structure, including the loss of 500 employees, had lifted net earnings to DM60m (£37.5m) from DM428m in 1991. Sales rose to DM2.33bn from DM2.22bn.

AEG and Electrolux were satisfied with the results of their first six months' co-operation, Mr Damm said.

Under the present deal, the companies manufacture washing machines jointly, and AEG supplies Electrolux with clothes dryers and dishwashers.

Nokia shrugs off the turmoil of the 1980s

Hugh Carnegy looks at the strategy that has taken the Finnish group back to the black

WHEN Mr Jorma Ollila and his band of young Nokia executives took two aeroplane loads of guests this week to eastern Finland for a trip by lake steamer to the opera, they could afford to shrug off the cold damp weather that chilled the setting of Olavinlinna Castle.

With Nokia riding back into the black on the back of rising demand for its telephone systems and mobile phones, and a near FM10m (£18.2m) international share issue forthcoming in the bag, the chief executive and his team could enjoy a stirring performance of Verdi's Macbeth warmed by the knowledge that Finland's highest profile company is looking in better shape than for some considerable time.

The same day, Nokia had announced it was buying out Tandy Corporation's share of two joint venture producers that Nokia and Tandy had founded in South Korea and the US in a move by the Helsinki-based group to consolidate its position as the largest cellular mobile phone supplier in Europe. Its 30 per cent market share is second only to Motorola of the US which has

stepped amid economic downturn.

Analysts suggest that one way for the Deutsche Bank to reduce its stake would be for it not to take up its entitlement to shares in a future Daimler rights issue.

Daimler has said it was contemplating raising DM3bn to DM30m next year after the company has obtained a listing in New York.

Deutsche's links with Daimler count as one of the central features of German capitalism, illustrating the traditionally close ties between Germany's industrial and financial establishment is prepared to consider radical

ing economic outlook, especially in Europe. Pre-tax profits for 1993 are seen by analysts as high as FM850m compared with a loss of FM150m last year.

A sharply rising trend in Nokia shares suggests that the message has been well received. This week the price approached the FM300 mark, uncheckered by the issue of 5m new shares and more than three times the level in early 1993.

However, a cynical shareholder might well respond by saying "about time, too".

The recovery apparently well under way at Nokia follows a long period of turmoil during which a series of hastily-assembled acquisitions in the late 1980s turned the group into an unwieldy high-technology conglomerate that stumbled into heavy losses and obscured the progress of its telecommunications business.

Nokia is struggling with some of the legacy of that time: its loss-making consumer electronics division, still accounting for more than 30 per cent of overall sales, was responsible for the group's loss last year.

The division, mainly making colour televisions for the depressed European market, is not expected to break even until 1994.

Consumer electronics was one of the areas Nokia moved into in the 1980s under the charismatic leadership of Mr Kari Kairamo.

Before his suicide in late

1988, he had added telecommunications and computers, as well as televisions and radios, to Nokia's traditional role as a paper, rubber goods and cable manufacturer built up since it was founded in 1865.

The rush to expand was soon revealed as ill-judged. The acquisition in 1988 of Swedish rival Ericsson's data systems business, which became Nokia Data, was followed in 1991 by its sale to Fujitsu-owned ICL of Britain.

Ericsson sold out because it

had found it hard to combine computers with its core telecommunications business and wanted to concentrate on the latter. Nokia learnt the same lesson, but three years later.

It was not lost on Mr Ollila. Although chief financial officer under Mr Kairamo, he makes no bones about the mistakes and led something of a management purge when he took over in January last year. He replaced the heads of the four main Nokia divisions, telecommunications, mobile phones, consumer electronics and cables and machinery, and sold off what remained of Nokia's paper businesses.

A strategy of focusing on the telecommunications market is in place, driven by a young

team. The average age among Nokia's top 12 executives is now 44, and just 32 among managers in the telecommunications divisions. Mr Ollila is a month short of his 43rd birthday. Mr Pekka Ala-Pietila, who succeeded Mr Ollila as head of mobile phones, is just 36.

"I think that youth is a tremendous asset in a business that is changing fast," Mr Ollila says.

Nokia is betting its future on its strength in low-cost fixed telephone systems, based on many off-the-shelf components, and in mobile telephone and mobile handsets. In spite of only coming to the telecommunications business in the 1970s, Nokia has built up a strong background of expertise in both areas.

Like Ericsson, it benefited from the establishment, in the early 1980s, of a pan-Nordic mobile telephone standard and the emergence of the Nordic countries as world leaders in mobile phone penetration. Sweden and Finland, with 7.9 and 7.1 mobile phones per 100 people respectively, top the world league, compared to 4.9 in the US. Japan is still not in the top 10 on this measurement. Nokia is a market leader - second in the world to Ericsson - in equipping digital telephone networks. It remains strong in analog systems, but is banking on a strong growth in demand for the more expensive digital systems, such as Europe's GSM networks, throughout the rest of the 1990s.

Mr Ollila says Nokia is looking for partnership agreements, not a buyer, but adds: "We are working to reduce our exposure to consumer electronics. In future it will not be the 30 per cent of sales it is today."

Bank confirms Daimler tie-up

By David Walker in Frankfurt

DEUTSCHE Bank reiterated yesterday that it had no plans to reduce its 28 per cent stake in Daimler-Benz, Germany's largest industrial holding.

This followed comments from Mr Edzard Reuter, Daimler-Benz chief executive, that he expected Deutsche to cut the stake "in the medium-term". He told journalists in Nuremberg that after such a move, Deutsche would remain a large and valued shareholder. Mr Reuter's comments revived speculation that Deutsche was considering cutting the stake which it has owned

in Daimler since the late 1920s, the biggest holding in the bank's portfolio of share-stakes in large German companies.

Earlier this year, Mr Ronald Schmitz, a board director of the bank, told a meeting of investors in Düsseldorf that the two companies agreed that the stake should be cut "before too long".

Daimler and Deutsche have denied there were any plans for a reduction in the stake. However, the fact that the issue is being talked about in public shows the extent to which Germany's industrial and financial establishment is prepared to consider radical

steps amid economic downturn.

Analysts suggest that one way for the Deutsche Bank to reduce its stake would be for it not to take up its entitlement to shares in a future Daimler rights issue.

Daimler has said it was contemplating raising DM3bn to DM30m next year after the company has obtained a listing in New York.

Deutsche's links with Daimler count as one of the central features of German capitalism, illustrating the traditionally close ties between Germany's industrial and financial establishment is prepared to consider radical

Greene King hints at stake sale

By Roland Rudd in London

MRI SIMON Redman, chairman of Greene King, the brewer which failed to take over its rival Morland last year, said he was "very unlikely" to make another hostile bid.

He said Greene King would retain its 28.3 per cent stake in Morland, for "the time being". The remark was interpreted by analysts as signalling Greene King's intention to sell its Morland stake. The £1.7m (£2.55m) net cost of carrying the stake raised the brewer's interest charged from £5.5m to £7.3m, contributing to a small fall in pre-tax profits, from £20.3m to £20.1m. Borrowings rose to

£73m from £48.8m.

Since the stake was acquired from 450p to yesterday's closing price of 543p, Greene King's shares yesterday rose 5p to 455p.

Mr Redman said yesterday he was unlikely to make another hostile bid, since the price for success could prove too expensive. He described the £21.4m paid for J.A. Devenish, the west country pub group, by Greensells, the UK pubs and hotels group, as "high".

The recent move outflanked rival pub group, Boddington, which had been considering another offer for Devenish after an unsuccessful £130m

hostile bid two years ago. Boddington accepted the cash offer for the 19.2 per cent stake it had acquired in Devenish.

There was a £3.8m extraordinary charge for underwriting costs and professional fees for the failed Morland bid. Taxable profits were also affected by lower property disposals following last year's property revaluation. There was an exceptional loss of £80,000 compared with a profit of £825,000.

The impact of the recession continues to adversely affect the pub trade. Mr Redman said there were only small signs of improvement.

Details, page 26

Robeco assets rise 20% to Fl 56bn

By Ronald van de Krol
in Amsterdam

ROBECO Group, the big Dutch-based fund manager, said its assets under management rose by a strong 20 per cent in the first half of 1993, helped by large gains on investments as well as a substantial inflow of new funds.

Robeco, the group's flagship equity fund achieved a 15.6 per cent return on investment, including dividend reinvestment.

The strongest performance

was turned in by Robeco's regional investment vehicle, RG Pacific Fund, which produced a result of 27.6 per cent. Its Europe fund saw an 11.9 per cent advance, while its America fund saw a rise of 8 per cent.

Overall, eight of the group's 12 bourse-listed investment funds achieved half-year results of more than 10 per cent.

Rotterdam-based Robeco said that although first-half investment results had exceeded historical full-year averages, it expects a further increase in

results for the rest of 1993. This development will be spurred by additional decreases in short-term interest rates in Europe, bolstering stock and bond prices and prompting investors to move out of deposits into other investment vehicles.

It attributed the first-half results to the buoyancy of world financial markets caused by lower interest rates, as well as to favourable currency movements.

In the first-half, Robeco's client base rose by 50,000 to 530,000.

Uni to be released from state control next week

By Karen Fossel in Oslo

NORWAY'S finance ministry will free Uni Storebrand, the country's biggest insurer, from public administration on July 13.

The move, announced yesterday, is conditional on Uni's creditors demanding no more than Nkr240m (\$60.2m), or an average interest rate of 11 per cent, in interest payments since the time Uni was put

under state control after it collapsed last August. Uni's debts will be repaid in full, the ministry said. However, some of Uni's creditors said Norwegian law would allow higher rates of interest to be repaid.

Uni collapsed with debt of Nkr3.8bn used to finance a failed raid on Skandia Forsikrings, Sweden's biggest insurer.

The move follows a recapitalisation of the group in which a recent share offer raised Nkr2.5bn and a bond issue raised another Nkr1.5bn.

EniChem

Sale of the assets and business relating to the production and distribution of formulated epoxy resins for electronic applications

EniChem spa ("EniChem"), headquartered in Milan, Piazza delle Repubblica, 16 with fully paid up share capital of L. 4,280 billion and registered with the Milan Court, Companies Registry No. 2635599, as part of a strategic rationalisation programme of its fine chemical business, intends to solicit and screen acquisition offers for the assets and business relating to the production and distribution of formulated epoxy resins for electronic applications owned by EniChem Synthesis spa ("ECS"), a wholly owned subsidiary of EniChem.

The 1992 turnover of the business being sold is approximately Lit 5.5 billion.

The assets and business will be sold in their current condition (de facto) as at the date of closing and it will be the responsibility of the buyer to ascertain that condition. For the purpose of this transaction, EniChem has engaged the services of Samuel Montagu & Co. Limited ("Samuel Montagu"), to whom interested parties should direct any enquiries. The relevant persons at Samuel Montagu can be contacted at:

Samuel Montagu & Co. Limited
10 Lower Thames Street
London EC3R 6AE, England
Christopher Clarke (Director), Patricia Hudson (Director), David Blake (Assistant Director), Maurizio d'Andrea (Assistant Director)
Tel: (44-171) 260 9000, Fax: (44-171) 623 5812

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The information memorandum will be sent after a confidentiality agreement has been validly signed by an officer or legal representative of the company and returned to

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This advertisement and the sale procedure are subject to Italian law; in case of any controversy related to the above, the Court of Rome (Italy) will have jurisdiction. This advertisement, for which EniChem is responsible, has been approved by Samuel Montagu & Co. Limited, a member of the Securities and Futures Authority, for the purposes of Section 57 of the Financial Services Act 1986. Samuel Montagu & Co. Limited is acting for EniChem in relation to the publication of this advertisement and is not acting for any other persons and will not be responsible to such persons for providing protections afforded to customers of Samuel Montagu & Co. Limited or advising them as to any matter referred to herein.

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INTERNATIONAL COMPANIES AND FINANCE

Laidlaw takes \$120.5m charge in third quarter

By Bernard Simon in Toronto

THE deteriorating economics of US landfill operations have led Laidlaw, the Ontario-based waste services and transport operator, to take a special US\$120.5m charge against third-quarter earnings.

The write-down pushed Laidlaw to a \$33.6m loss, equal to 12 cents a share, in the three months to May 31, compared with earnings of \$38.6m, or 14 cents a share, after extraordinary items a year earlier.

Revenues climbed to \$543.6m from \$517.4m.

Equity earnings from Laidlaw's 28 per cent interest in ADT, the international security and vehicle auctions group, and from its 35 per cent stake in Attwoods, the UK-based waste management company, edged up to \$8.3m.

Laidlaw's expansion in

A Laidlaw official said yesterday that the write-down followed a year-long review of US markets.

The company has decided not to develop five sites bought earlier for landfill operations, nor to expand three other existing landfills.

Rubbish volumes in North America have declined markedly in recent years, partly as a result of the recession, but also reflecting moves towards recycling and re-using waste.

At the same time, margins have been squeezed by intensifying competition. Laidlaw's solid-waste margins narrowed to 8.4 per cent in the third quarter from 10.3 per cent a year earlier.

Hazardous-waste margins slid to 9.8 per cent from 15.3 per cent.

Laidlaw's expansion in

Yasuda buys 10% of Cigna arm

By Robert Thomson in Tokyo

YASUDA Fire and Marine Insurance, the Japanese non-life company, has agreed to take a 10 per cent stake in INA Life Insurance, a Japanese arm of the Cigna group of the US, in preparation for planned reforms of the Japanese life market.

The Japanese government is planning to dismantle the barriers between non-life companies and life insurers after 1996, and Yasuda said the

stake in the Japanese arm of a US company would allow it to gain experience in the life market in advance of the changes.

Under Japanese law, Yasuda can take no more than the 10 per cent stake, for which it paid an undisclosed sum. Japanes reports suggested that the company invested Y5bn (\$46.4m), but Yasuda would not confirm that figure.

INA, established in Japan in 1981, had assets of Y136.3bn at the end of March and collected Y71.4bn in premiums last

financial year. Under the agreement, Yasuda will send trainees to INA to gain experience in the life business, while INA products will be sold through Yasuda's office network.

The Yasuda strategy is similar to that of larger Japanese banks, which have prepared for their gradual entry into the securities market by holding strategic stakes in medium-sized Japanese brokerages and routinely rotating staff through these companies.

A&P falls to \$17m in first term

By Martin Dickson

in New York

GREAT Atlantic & Pacific Tea Company, the US supermarket operator in which Germany's Tengelmann group holds a majority stake, yesterday reported a 28 per cent drop in first-quarter earnings before special charges.

The company, which has come under fire from the New York state employees' pension fund for a lacklustre profits record, reported earnings of \$17.6m, or 45 cents a share,

compared with \$22.8m, or 60 cents a share, last year.

The 1992 figures were turned into a \$157.4m loss by \$180.2m of unusual non-cash charges.

Sales in the quarter totalled \$3.22bn, compared with \$3.5bn, and the 1993 figures were helped by over 11 weeks of sales from over 40 Big Star stores acquired in late March.

The gross margin rate rose to 28.7 per cent from 28.55 a year earlier.

Same-store sales in the quarter dropped 0.8 per cent, but the company pointed out that

this was an improvement from the 3.1 per cent drop in the fourth quarter.

Mr James Wood, chairman, said same-store sales showed an improving trend in a very gradually improving economic climate.

• Chevron, the US oil group, is to sell its 71-year-old headquarters building at 22 Bush Street in San Francisco's financial district as part of its corporate restructuring. Agencies report from San Francisco.

The group has about 2,000 employees in San Francisco.

Both Mr Claude Beland, head of Desjardins, and Mr Jacques Drolon, chairman of Laurentian, said the consolidation had been dictated by heightened competition resulting from globalisation of financial markets.

The two main life insurance subsidiaries of Desjardins and Laurentian will be merged, although this arrangement excludes Imperial Life in Toronto.

Laurentian Group minority shareholders will receive a combination of cash and common shares of Desjardins Laurentian Financial.

According to data leaked to the local press yesterday, 20 of YPF's largest private investors now hold 16 per cent of its equity.

Last month the government raised \$3.04bn from the sale of 45.3 per cent of YPF. A further 12.7 per cent has been reserved for pensioners in Argentina. The federal and local governments and employees hold the remaining 42 per cent of the company's shares.

Two foreign debt-driven investment funds run by foreign banks also took large stakes.

Citcorp, acting through an investment company funded with Argentine foreign debt, and the APDT debt-for-equity fund took 1.8 per cent and 1.2 per cent respectively.

Investment funds, including

S.G. Warburg, Mercury Asset Management and Schroders of the UK and Capital Research and Management, Oppenheimer, and Alliance Capital of the US, make up the bulk of YPF's new private investors.

Perez Companc, Argentina's third-largest company, and FIMA, a local unit trust fund, are the only Argentine groups with significant holdings in YPF, with 1.8 per cent and 0.3 per cent respectively.

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INTERNATIONAL COMPANIES AND FINANCE

Cummins Engine and Telco link in Indian venture

By Andrew Baxter

CUMMINS ENGINE of the US and India's Tata Engineering and Locomotive (Telco) yesterday announced an important \$50m joint venture to produce engines for Telco vehicles at a proposed new plant at Jamshedpur.

The deal is one of the biggest joint ventures agreed in India in the past two years, since it began to promote inward foreign investment as part of an economic liberalisation programme.

The equally-owned venture will bring together the world's largest independent producer of diesel engines and India's dominant manufacturer of trucks and buses.

It is expected initially to produce about 60,000 Cummins B Series engines a year when operations begin in mid-1995. They will power Telco vehicles for the Indian market and for export.

For Cummins, the deal is another important plank in its Asian strategy, and comes five months after it announced a co-operation deal in diesel engines with Komatsu of Japan. The US company has been producing large diesel engines in India for about 30 years through its Kirloskar-Cummins joint venture.

However, Mr Henry Schacht, Cummins' chairman and chief executive, said yesterday: "We were missing from the volume part of the market in India - the eight, six and four-litre engines."

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Australian TV network unveils float prospectus

By Bruce Jacques in Sydney

-

DIRECTORS of Seven Network, the Australian television operator sent into receivership in 1988, yesterday released details of a fully-underwritten public flotation to raise \$A561.1m (US\$427.3m).

The company will issue just over 300m shares, at A\$3 each, and raise another A\$125m in debt. Proceeds will be applied to repayment of just over A\$700m worth of loans owed to a banking syndicate which restructured the company in Mexico by far the biggest market in Latin America.

Virtually every important international investment bank – led by J.P. Morgan, Citibank and Goldman Sachs in the US, and in the UK by N.M. Rothschild and S.C. Warburg – has teams of bankers devoted to Mexico, either working out of representative offices, or from near-permanent suites in five-star hotels.

Mexico prohibits international investment banks (apart from Citicorp) from setting up subsidiaries in Mexico – although this will change when and if the proposed North American Free Trade Agreement is approved by US Congress.

Until now the most lucrative business has been privatisation. Goldman Sachs advised on the \$A4.6bn privatisation of Mexico's telephone company, Teléfonos de México; CS First Boston on the \$12.4bn privatisation of the 18 banks; and S.C. Warburg on the steel mills sell-off. Scores of other banks, such as Baring Securities, muscled in on the deals as co-managers of equity issues.

"We will now be able to expand on-shore activities significantly, which we were reluctant to do from the base of a representative office," says Mr Charles Alexander, head of Latin America for the bank.

Rapid changes in Mexican corporate strategy are fuelling demand for mergers and acquisitions work. Mexican companies, open to free trade for six years, are having to increase productivity to compete with foreign rivals.

"What happened in Europe after 1986 is happening in Mexico. Companies realise that with cross-border competition they needed to concentrate on what they do best, look for partners, and sell off peripheral businesses," says Justin Manson, of Morgan Stanley.

Undisputed leader in cross-border mergers and acquisitions is J.P. Morgan. It advised Pepsico in its \$2.6bn acquisition of 80 per cent of the biscuit company Ganesa, Cemex on its \$1.8bn purchase of the Spanish companies Sanxon and Valencia, and investors from Femsa on its \$2.85bn purchase of 51 per cent of Bancomer. Unlike other banks, J.P. Morgan stayed in Mexico through the lean 1980s, building a press

Such M&A work has expanded significantly as Mexican companies look for partners, and as foreigners search for easy ways to enter the potentially lucrative Mexican consumer market. In the past 14 months, Cadbury Schweppes has bought the water arm of Femsa, Anheuser-Busch 18 per cent of Modelo, the brewer, for \$477m; and Coca-Cola 30 per cent of the soft drinks division of Femsa for \$1.65m.

These acquisitions have been concentrated in distribution-intensive consumer product industries, where barriers to entry for foreign companies are hard to surmount. However, J.P. Morgan and other banks believe approval of the North American Free Trade Agreement will draw US firms looking to secure joint ventures in the manufacturing sector, and take advantage of cheap Mexican labour to export back to the US.

Mr Paul Zuckerman, head of Latin America for S.G. Warburg, says: "Big companies have become subject to international competition. If they want to operate internationally, they have to fund themselves on a competitive basis."

NEWS DIGEST

Poor reception for Shanghai Gaoqiao offer

CHINA'S first public offer of Class "B" shares in Hong Kong could benefit from unsatisfied demand for the share issue by Woolworths, the Australian retailer. Woolworths subscriptions, due to close today, are believed to be running at more than twice the A\$1.45bn sought.

The prospects shows earnings before interest and tax falling from A\$70.5m to A\$56.1m for last year, but forecasts a recovery to A\$85.4m in the current year. That compares with just A\$10.6m in 1990.

Analysts suggested yesterday that the Seven flotation could benefit from unsatisfied demand for the share issue by Woolworths, the Australian retailer. Woolworths subscriptions, due to close today, are believed to be running at more than twice the A\$1.45bn sought.

Proton profit slides 24%

PREUSAHAAN Otomobil Nasional (Proton), the Malaysian car maker, reports a steep drop in pre-tax profits for the year ended March, 1993. However, it is holding its dividend at A\$1.36 sen a share, AF-DJ reports from Kuala Lumpur.

Revenues improved by 4.8 per cent, to A\$2.39bn (US\$1.81m), but pre-tax profits tumbled from A\$4.08m to A\$311m, a fall of 24 per cent.

The source close to Shanghai Outer Gaoqiao Free Trade Zone Development, a property developer within China's first free trade zone in Pudong, Shanghai, said the company had received bids for just over 70 per cent of its HK\$1.2bn (US\$1.1m) public share offer.

The offer for foreigners closed on Monday in Hong Kong. The "B" shares are

scheduled to start trading on the Shanghai Securities Exchange on July 26. The company's Class "A" shares for Chinese domestic investors were listed in May.

The Shanghai Gaoqiao offer follows failures of new "B" share issues by Chinese companies in China. It is likely to hamper the planned public offer of Shenzhen Special Economic Zone Real Estate, which intends to issue 100m Class "B" shares in Hong Kong.

The sources attributed the under-subscription to the mainland's generally weak market. They brushed aside the impact of competition from other public offers by Chinese state-owned enterprises.

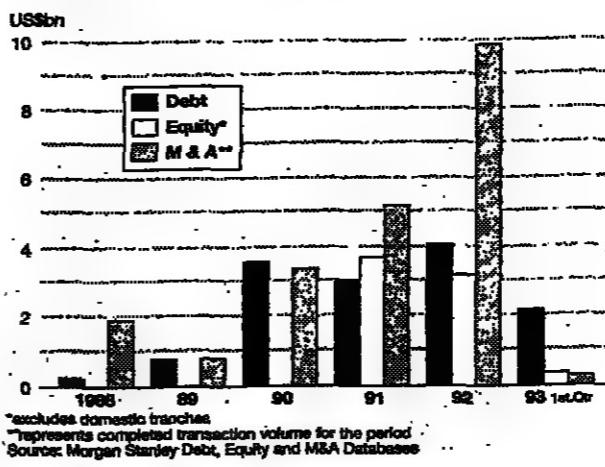
Saudi bank ahead

SAUDI HOLLAND Bank, one of the kingdom's nine joint-venture banks, reports an increase

Investment banks rush down Mexico way

State sell-offs and corporate shake-ups are proving irresistible, writes Damian Fraser

Investment banking activity in Mexico



While such joint ventures are expected to hold the greatest potential, last year there were more Mexican acquisitions of foreign companies than of Mexican companies by foreign concerns. The Cement purchase of the Spanish companies Sanxon and Valencia, and investors from Femsa on its \$2.85bn purchase of 51 per cent of Bancomer.

Unlike other banks, J.P. Morgan stayed in Mexico through the lean 1980s, building a press

Such M&A work has expanded significantly as Mexican companies look for partners, and as foreigners search for easy ways to enter the potentially lucrative Mexican consumer market. In the past 14 months, Cadbury Schweppes has bought the water arm of Femsa, Anheuser-Busch 18 per cent of Modelo, the brewer, for \$477m; and Coca-Cola 30 per cent of the soft drinks division of Femsa for \$1.65m.

Growing international competition has sustained the boom in Mexican international equity and debt offerings, as companies have sought to raise cheap dollar debt to upgrade plants and compete with international rivals. Last year, Mexico raised \$7.2bn in debt and equity markets, according to Morgan Stanley, against \$6.7bn in 1991, and a mere \$2.85bn in 1990.

Mr Paul Zuckerman, head of Latin America for S.G. Warburg, says: "Big companies have become subject to international competition. If they want to operate internationally, they have to fund themselves on a competitive basis."

charged against operating profit. Such a charge would have reduced Amcor's after-tax profit to A\$216m from A\$265.5m, the figure reported.

Amcor has agreed to print a note in its annual report outlining this dispute with the commission. The regulator said it would not be taking any further action against Amcor.

AMCOR accounts row

AMCOR, the Australian paper and packaging company, has agreed to print a note in its next annual report disclosing an accounting dispute with the Australian Securities Commission. Reuter reports from Melbourne.

The Securities Commission is disputing the treatment of a A\$50.5m (US\$34.1m) expense charged by Amcor against retained profits in the year ended June, 1992.

The regulator said the expense, relating to the replanting of forests by the company, should have been

Notice of Early Redemption

NOTICE IS HEREBY GIVEN that the Depositary Agreement is terminated with effect from 10 October, 1993. Holders of IDPs are now able to withdraw the Shares and any other property evidenced by their IDPs by surrendering their IDPs to the Depositary at the address given below or to any of the Agents at their addresses respectively specified below, accompanied by:

(a) a duly executed order in form acceptable to the Depositary requesting the Depositary to cause the IDPs and any other property being withdrawn to be delivered at the request, risk and expense of the IDP-holder and accepted by the Depositary or by any Agent, or, to the order of the person(s) designated in such order; and

(b) a certificate as to non-US beneficial ownership in the form set out in the Schedule to the IDPs.

Holders of IDPs may withdraw the shares and any other property evidenced by their IDPs without liability for payment of the charges otherwise payable to the Depositary for delivery or exchange of Shares from 9th July, 1993 until 10th October, 1993.

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Attention: Dept A-38
8-1000 Avenue of the Americas
New York
Agents
Morgan Guaranty Trust Company of New York
60 Victoria Embankment, London EC4Y 0JP England
Maison Landstrasse 46, D-6020 Frankfurt/Main, Germany
Stockenhausestrasse 35, Zurich 8023, Switzerland

IMPORTANT NOTICE - Settlement of Profits

FOLLOWING THE RESTRUCTURING BEING OFFICIALLY DEALINGS ON THE LONDON STOCK EXCHANGE ARE NOW ONLY IN REGISTERED SECURITIES. ANY HOLDER OF IDPS WHO WISHES TO SETTLE HIS INTERESTS, OR ANY PART THEREOF, SHOULD THEREFORE SUBMIT A WITHDRAWAL APPLICATION TO THE DEPOSITARY OR AN AGENT IN ENOUGH TIME TO ALLOW SETTLEMENT TO TAKE PLACE. EARLY APPLICATION IS STRONGLY RECOMMENDED.

WITHDRAWAL FORMS ARE AVAILABLE FROM THE DEPOSITORY OR FROM JP RENIERE LTD, SCHRODER INVESTMENT MANAGEMENT LIMITED AT 88 QUEEN VICTORIA STREET, LONDON EC4 (TELEPHONE: 071 382 6000 FAX: 071 382 5539).

9th July 1993

Morgan Guaranty Trust Company of New York

Chase Manhattan Bank, N.Y.C.
Woolgate House
Coleman Street
London EC2P 2HD

RAYING AGENTS

Chase Manhattan Bank
Luxembourg S.A.
5 Rue Plaetis
L-2338, Luxembourg Grund

Bank Bruxelles Lambert S.A.
24 Avenue Marais
B-1050 Brussels

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By: The Chase Manhattan Bank, N.Y.C.
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July 9, 1993

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way
in Fraser

French issues slide as franc comes under pressure

By Peter John in London and Karen Zagor in New York

FRENCH government bonds reacted to heavy currency selling yesterday as a range of economic data persuaded investors that economic convergence with Germany had gone far enough.

GOVERNMENT BONDS

The data coincided with positive economic German figures and prompted a rapid movement of money out of France and into Germany.

Economists were engaged in intense debate over whether the move was a one-off correction or whether it meant the end of the trend for French government bond yields to move below those in Germany at every point on the yield curve.

There was certainly a sharp divergence for the yield spread between the two countries' 10-year bonds, which widened to 21 basis points after being around 10 basis points for the past few weeks.

Investors focused on a report issued by Insee, the official French statistics agency,

which forecast that national output would fall by 0.7 per cent this year and that the unemployment rate would rise to 12.5 per cent by December. These predictions were more pessimistic than earlier government forecasts which gave a GDP contraction of 0.4 per cent.

The French franc moved dangerously close to the key FFR3.40 level against the D-Mark and one analyst argued that it was now profitable for speculators to sell the franc while the D-Mark as short-term French rates were lower than those in Germany.

For France this compares badly with the situation at the end of last year when there was heavy speculation, but that was compounded by the 4 percentage point differential between French rates and the lower German levels.

It was also pointed out that at a time of deepening recession France was unlikely to raise rates and so there was less incentive to leave money in France.

On the Matif, September 10-year futures fell 0.30 in official trading and a further 0.20 after the close to hit 119.34.

■ GERMAN debt prices

FT FIXED INTEREST INDICES									
	July 5	July 7	July 6	July 5	July 4	Year ago	High	Low	Last
BertSecs 600	97.00	97.07	97.20	97.04	97.28	97.22	98.04	96.28	97.00
Flott Interest	115.90	115.90	115.78	115.90	115.48	116.15	115.92	108.67	115.90
Bonds 100: Government Securities 100	115.90	115.90	115.78	115.90	115.48	116.15	115.92	108.67	115.90
Bonds 100: Government Securities 100 (high watermark)	115.90	115.90	115.78	115.90	115.48	116.15	115.92	108.67	115.90
Bonds 100: Government Securities 100 (high watermark competitor)	115.90	115.90	115.78	115.90	115.48	116.15	115.92	108.67	115.90
Bonds 100: High since competitor	115.90	115.90	115.78	115.90	115.48	116.15	115.92	108.67	115.90
5-day average	102.3	102.3	102.2	102.2	102.2	122.8	-	-	-
5-day average	108.4	108.5	108.4	108.4	108.2	108.7	-	-	-
SE security indexes rebased 1974	-	-	-	-	-	-	-	-	-

GILT EDGED ACTIVITY						
	July 7	July 6	July 5	July 4	July 3	July 2
SE Edged Bonds	102.3	102.3	102.2	102.2	102.2	122.8
5-day average	108.4	108.5	108.4	108.4	108.2	108.7

scared yesterday. There was a feeling that institutions which responded to comments a few weeks ago by Mr George Soros, the international speculator, and moved money out of Germany, decided that they might have gone too short and it was time to correct the weightings.

A revision in the German consumer price index for June to show a 4.2 per cent year-on-year increase saw German debt prices dip briefly but the trend was optimistic across the board, and in the futures market the contract jumped half a point to 95.91.

■ IN THE UK, gilts confirmed many expectations and held firm although they were sidelined by the franc/D-Mark tussle.

The surprise was heightened

because much of the recent buying has come from German investors and it was thought that they would take the opportunity yesterday to repatriate funds.

Gilt futures opened slightly lower of 10/4 and traded up to 107 1/2 by the close. Underlying gilt were marginally weaker along the curve.

■ ITALIAN government bonds initially traded higher in the futures market on the latest vote of confidence for the government but the concession on Germany and a weaker lira sent them back to close half a point lower at 103.80. Spain also drifted back, sliding 40 basis points from the start of trading to 92.90.

■ US treasury prices drifted

BENCHMARK GOVERNMENT BONDS						
	Coupon	Date	Price	Change	Yield	Week ago
AUSTRALIA	9.500	05/05	115.8557	-0.003	7.23	7.40
BELGIUM	9.000	03/03	113.5100	-0.260	7.58	7.35
CANADA	7.500	12/03	101.3000	-0.183	7.32	7.34
DENMARK	8.000	05/03	104.7250	-0.060	7.03	7.41
FRANCE	8.000	05/03	102.0582	-0.074	6.54	6.57
GERMANY	8.750	04/03	101.1300	-0.050	6.58	6.57
JAPAN	No 119	08/09	102.2263	+0.023	4.14	4.41
NETHERLANDS	7.000	05/03	105.8000	-0.103	6.44	6.44
SPAIN	10.000	05/02	100.3860	-0.374	10.38	10.17
UK GILTS	7.250	03/03	102.0500	-0.292	7.02	7.08
US TREASURY	8.000	06/03	102.05	-0.232	5.55	5.77
Yield: Local market standard						
Price: US, UK in 22ndics, others in dollars						
Yield: Local market standard						
Price: US, UK in 22ndics, others in dollars						

	Coupon	Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	9.500	05/05	115.8557	-0.003	7.23	7.40	7.79
BELGIUM	9.000	03/03	113.5100	-0.260	7.58	7.35	-
CANADA	7.500	12/03	101.3000	-0.183	7.32	7.34	-
DENMARK	8.000	05/03	104.7250	-0.060	7.03	7.41	-
FRANCE	8.000	05/03	102.0582	-0.074	6.54	6.57	-
GERMANY	8.750	04/03	101.1300	-0.050	6.58	6.57	-
JAPAN	No 119	08/09	102.2263	+0.023	4.14	4.41	-
NETHERLANDS	7.000	05/03	105.8000	-0.103	6.44	6.44	-
SPAIN	10.000	05/02	100.3860	-0.374	10.38	10.17	-
UK GILTS	7.250	03/03	102.0500	-0.292	7.02	7.08	-
US TREASURY	8.000	06/03	102.05	-0.232	5.55	5.77	-
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Yield: Local market standard

Price: US, UK in 22ndics

COMPANY NEWS: UK

Five Heron creditors challenge refinancing

By Maggie Urquhart

FIVE CREDITORS of Heron, Mr Gerald Ronson's property and trading group, have carried out a threat to challenge its refinancing proposals in the courts. They opposed an application to the UK courts to sanction the schemes.

Each side now has to file further evidence and a hearing is expected in the week beginning July 26. Heron had hoped that the schemes would be ratified by the end of this month.

The five, which together claim to be owed £42m (£28m) by Heron, are led by Mr Simon Shane, against whom Heron has filed a complaint in New York, alleging "breach of duties and obligations, fraud and negligent misrepresentation".

Heron said yesterday: "Mr Shane has a vested interest in

attempting to interfere with Heron's restructuring thus forcing Heron into formal insolvency proceedings which would be to the detriment of creditors as a whole."

The proposals, involving the restructuring of Heron's £1.4bn of debt, were approved by large majorities of creditors at three meetings in the last two weeks. They have also been accepted by Heron's 22 banks. However, the schemes have to be ratified by the courts in the three jurisdictions where the creditors' meetings were held.

Heron said that it was taking the legal intervention seriously, but felt that the courts would take account of the votes by creditors at the meetings. At the UK meeting, of those creditors who voted more than 80 per cent by value and 75 per cent by number were in favour. Mr Shane's legal representative spoke at that meet-

ing, raising the issues which are now being put to the court.

The five creditors include First Eastern Developments, a Bermuda-based property consultancy headed by Mr Shane, and an associated company, Stratagem Development Corporation, which is suing Heron over a property development in New York. Heron is countering.

The five creditors said that the documents sent to creditors explaining the proposals gave insufficient information for creditors "to reach a decision on the merits of the schemes".

They also claimed that the proposals, which involve the issue of bonds representing senior and junior debt, could have "serious consequences for certain categories of US creditors" because the securities will not be registered in the US.

Mr Shane's legal representative spoke at that meet-

Strong support for cask beers bolsters Greene King

By Roland Rudd

GREENE KING'S strong advertising and promotional support for its cask beers helped increase trading profits from £25.3m to £26.8m in the year to May 21 on increased sales of £133.5m, compared with £126.6m.

However, after losses on property disposals, against profits, and a higher interest charge, the pre-tax profit fell slightly from £30.3m to £29.1m.

Mr Simon Redman, chairman, said the trading performance for brewers in the south-east of England remained very difficult. He believed brands, such as Greene King IPA and Abbot Ale, should perform better as more buoyant conditions return.

Free trade business

accounted for 56 per cent of volume sales. Bad debts rose from £1.8m to £2.1m, which Mr Redman said reflected the continuing difficulties of the recession.

A breakdown of trading profits showed wholesaling contributed £22.2m (£22.8m), retailing 28.75m (£21.15m), production and distribution £1.5m (£1.98m) and wine merchants £82.4m (£86.000). Central costs were little changed at £8.57m (£8.63m).

Mr Redman said he expected Butterley Hotels, in which the brewer has a 35 per cent interest, to break even for the present year after reporting a loss in the year under review.

Earnings per share fall from 38.1p to 35.4p. The proposed final dividend, however, is raised to 8.5p (8.1p) making a total payment for the year of 12.5p (11.6p).

NEWS DIGEST

competes at reduced margins.

Turnover for the year showed little change at £23.1m (£22.8m). Earnings per share worked through at 8.4p (8.3p) and the final dividend is 3p for an unchanged total of 5p.

Diesel power helps AB Engineering

A strong recovery at its diesel power engineering division helped Associated British Engineering report a sharp increase in pre-tax profits from £35,000 to £216,000 in the 12 months to March 31.

This also marked an improvement from the half-way stage when the group declined into losses of £46,000.

Sales advanced 21 per cent to 241.6m (£24.2m).

Diesel power contributed profits of £149,000 against a £12,000 loss previously. Middle East operations increased their input to £535,000 (£543,000) and marine diesel spares and service up to £361,000 (£372,000).

However, catering equipment suffered an increased loss of £366,000 (£141,000).

The dividend is maintained at 0.65p on earnings per share of 0.01p (losses 0.05p).

Stewart & Wight ahead to £372,000

Stewart & Wight, property investor, raised its pre-tax profit from £253,000 to £272,000 in the year ended March 31.

Rental income improved to £119,000 (£40,000). In general, tenants have continued to keep up their rental commitments.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corrs - pending dividend	Total for last year	Total for last year
AB Engineering	£0.05	Oct 1	0.05	0.05	0.05
Burtonwood Brew	3.96	Aug 20	3.75	4.68	4.45
Dunlop Group	1.00	Oct 1	-	1.00	2
Dewhurst	0.68	Oct 4	0.65	-	0.68
First Spanish	7.8	Aug 26	5.75**	7.8	5.75
Gibson Lyons	3	Oct 1	3.9	5	5
Gold Greenles	5t	Oct 29	5	8.3	8.3
Greene King	8.6	Aug 25	8.1	12.3	11.6
Hawfin	0.25	Oct 4	-	0.89	
Microgen	2.2	Aug 20	2.2	-	7.25
Offshore Abroad	1.4	Oct 1	0.98	3.5	3.5
Peel Holdings	3	Oct 1	2	4	3
Stewart & Wight	135	Oct 28	120	135	120

Dividends shown per share net except where otherwise stated. On increased capital. SUSD stock. * Adjusted for share consolidation.

CHARTER CONSOLIDATED P.L.C.					
NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER					
Notice is hereby given that the annual report and accounts of Charter Consolidated P.L.C. together with the auditors' report thereon for the year to 31st March, 1993, may be obtained from Barclays Registrars, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TL.					
Subject to approval by shareholders at the annual general meeting on 3rd August, 1993, a final dividend of 15p per share will be payable on or after 31st August, 1993, to persons presenting coupon no. 57 detached from share warrants to bearer. Coupons, which must be left, four clear days for examination, may be lodged any weekday (Sunday excepted) between 10 a.m. and 3 p.m. at the Stock Exchange Services Department of Barclays Bank PLC, 168 Fenchurch Street, London, EC3P 3HP, or at Credit Lyonnais, Centre de Valence, 10/14 Chemin du Thio, 26000 Valence, France.					
Hill Samuel Bank Limited, 45 Beech Street, London EC2P 2LX.					

In the case of Coupons no. 57, the amount of £1.50 per share (including £0.50 for postage and handling) will be deducted from the proceeds unless accounted for on hand Revenue Account.

Hill Samuel Bank Limited,
45 Beech Street, London EC2P 2LX.

9th July, 1993

HSBC restructures in wake of Midland buy

By Norma Cohen, Investments Correspondent

HSBC Investment Banking Group, the investment banking businesses of Hongkong and Shanghai Bank, has established a holding company with roughly £1.2bn (£800m) in capital which draws disparate parts of the company into a single new unit.

The five creditors said that the documents sent to creditors explaining the proposals gave insufficient information for creditors "to reach a decision on the merits of the schemes".

They also claimed that the proposals, which involve the issue of bonds representing senior and junior debt, could have "serious consequences for certain categories of US creditors" because the securities will not be registered in the US.

Mr Ian Hamilton Fazey,

Peel Holdings advances 34% and shares rise 23p

By Ian Hamilton Fazey, Northern Correspondent

PEEL HOLDINGS, the property company, has defied the recession with a 34 per cent rise in pre-tax profits to £9.4m for the year to March 31, against £7.01m, on turnover down from £76.2m to £58.1m.

The shares rose 23p yesterday to close at 235p.

Fully diluted net assets per share of the company, which also controls the separately-listed Manchester Ship Canal, rose by 5p over the year to 31.5p.

After a tax charge this time of £1.1m, against a credit last time of £5.65m, earnings per share were 2.41p (8.01p). The move is part of a reorganisation of the bank's businesses following its acquisition of Midland Bank last year. Mr Bernard Asher, chairman of HSBC Investment Banking, said: "This means that the things we set out to accomplish by the acquisition of Midland have been accomplished."

The ability of HSBC to exploit fully its Midland acquisition by achieving synergies between the disparate units has been questioned by some institutional shareholders and analysts. But Mr Asher said that HSBC had moved swiftly to achieve that.

Prior to the reorganisation, which has taken more than 10 months to achieve, HSBC had four separate investment banking and securities operations.

The four are James Capel and Co, the stockbroker, Sam Montagu, European and US merchant bank, Wardley Group, a Hong Kong-based investment bank with activities throughout the world and HSBC Asset Management, which has total assets under management of £28bn, of which about 60 per cent is for retail and private clients.

Mr Asher said the purpose of the reorganisation was "cross fertilisation" allowing each unit to realise new commercial opportunities from business relationships in other units.

Mr Willie McAtee, Anglo Irish finance director, said they had taken up their rights on 9m shares in this February's 1-for-10 issue at 48p. However, he did not know the cost of the original stake.

The shares had been bought by a family viewing the bank as the former managing director of Wace, the UK-based pre-press and specialist printing group.

Mr Clegg departed Wace suddenly as the DTI investigated share dealings, conducted in the name of some of his relatives in Parkway, a Wace acquisition.

variable borrowings exceeded relevant rental income. Peel's Ship Canal stake is now 82 per cent, bought mainly from Mr Whittaker's private family interests.

Oversupply and weak demand in the office and industrial sectors meant fresh voids of £159m on outlet property more than offset new rental income of £126m. Mr Whittaker said total voids were "unacceptably high" at 26m, of which 21.7m is concentrated in Salford Quays, Greater Manchester's equivalent of London docklands.

Peel said there had been strong interest from leading retailers in the Trafford Centre, which it plans to build on 300 acres owned by the Ship Canal at Dumplington on the edge of Trafford Park.

The difference has occurred due to the better UK equity stock selection of local authority funds.

Of the 20 top performing funds, 18 had better than average stock selection, while all of the bottom 20 funds had lower than average stock selection.

Mr Whittaker said the sales mix had reduced debt, funded the acquisition of more of the Ship Canal and increase profits at a time when interest rates on

Authority pension schemes win best returns

By Norma Cohen, Investments Correspondent

LOCAL Authority Superannuation Funds, the pension schemes of local authorities, earned significantly better returns on their assets in the year to March 31 than did other pension schemes.

According to the WM Company, a performance measurement service, local authorities earned total returns on average of 24.5 per cent for that 12 month period compared with returns for the industry as a whole of 23.3 per cent.

The difference has occurred due to the better UK equity stock selection of local authority funds.

Of the 20 top performing funds, 18 had better than average stock selection, while all of the bottom 20 funds had lower than average stock selection.

Mr Whittaker said the sales mix had reduced debt, funded the acquisition of more of the Ship Canal and increase profits at a time when interest rates on

Clegg sell Anglo Irish stake

By Peter Pearce

THE 14.98 per cent Clegg family holding in Anglo Irish Bank Corporation has been sold by Mrs Jayne Wright for about £10.8m.

Mrs Wright is the half-sister of Mr John Clegg, once a director of the bank and the former managing director of Wace, the UK-based pre-press and specialist printing group.

Mr Clegg departed Wace suddenly as the DTI investigated share dealings, conducted in the name of some of his relatives in Parkway, a Wace acquisition.

Mr McAtee said they had taken up their rights on 9m shares in this February's 1-for-10 issue at 48p. However, he did not know the cost of the original stake.

He added that it would not be possible to acquire such stake.

In 1984 rules were imposed by the Central Bank of Ireland outlawing holdings of more than 10 per cent by individuals without approval.

He suggested that Mrs Wright had always been the owner of the shares and Mr Clegg was the stake's representative on the board.

Hanson drives jump in overseas acquisitions

By Catherine Milton

THE VOLUME of British companies' overseas acquisitions more than trebled to \$9.9bn (£6.8bn) in the first half of 1993 from \$3bn in the same period last year, according to KPMG Peat Marwick, the first country to enter recession, along with the US and Canada. The three countries then experienced a corresponding downturn in cross border M&A.

US purchases were up 39 per cent to \$6.2bn (£4.5bn) and Canadian purchases leapt to \$2bn (£695m).

Over the same period the continental Europe has contributed to a 40 per cent fall in the volume of cross-border M&A worldwide, preliminary figures from KPMG's deal watch survey

show.

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Correspondent

Microgen down and warns of year's shortfall

By Catherine Milton

SHARES IN Microgen Holdings fell 12p to 173p yesterday after the specialist computer services group reported first half pre-tax profits down 14 per cent and warned on current trading.

Mr Douglas Lee, chairman, said continuing economic uncertainties made it unlikely that trading in the second half would make up the reported shortfall. However, the core computer output microfilm (Com) business was seeing volumes stabilise.

Pre-tax profits were down from £4.37m to £3.76m for the period ended April 30 1993, while turnover rose to £26.1m (£25m).

The smaller electronic print division improved sales to £2.73m (£2.16m) partly on the back of higher revenue from new customised services.

Mr Lee said the group had been subject to intensified pressure on margins, particularly in the UK and Scandinavia where the recession continued.

This had been felt most strongly in the traditional Com business where reductions in revenues and profits had a significant impact on results.

The German company had "performed well", increasing

turnover and profit by about 9 per cent in D-Mark and 30 per cent in sterling terms. There was some evidence that the onset of recession in Germany would affect the Com business, but this should be offset by the growth in customised services.

Mr Lee said Microgen's planned development into a broadly-based provider of computer output management services continued.

Looking to the longer term he said the strategy was sound. Although it might take some time for this to show through in terms of progressive profit growth, strong evidence that confidence was well founded was provided by the underlying progress in revenue growth from the new services.

Since the half-year end the group had bought two computer output service businesses in Norway at a total cost of £1.76m. These will be integrated and make a first contribution in the next year.

At April 30 the net cash balance had increased to £2.56m (£2.48m). There was net interest received of £77,000, compared with payments of £57,000.

The interim dividend is maintained at 2.2p out of earnings per share down at 6.1p (7.1p).

French closure costs put Darby £2.8m in the red

By Catherine Milton

DARBY GROUP, the specialist glass maker currently traded on the London Stock Exchange Alternative Trading Service, has moved into a loss of £2.76m in the year ended February 28 1993 as the cost of closing the French operations hit hard.

The loss compared with a profit of £283,000. No dividend is being paid (2p total last time). Losses per share were 16.88p (earnings 2.51p).

Turnover fell to £17.6m (£17.8m), including a £3.97m contribution from discontinued operations.

Closure of Darby France accounted for £2.4m of pre-tax losses. Mr Michael Darby, chairman and chief executive, said the recession in continental Europe became increasingly

severe during last year with the French market being particularly adversely affected.

He said selling prices and margins were squeezed and the group saw no improvement in industrial relations.

A further £177,000 was charged to profits to cover the costs of failing to establish a US market after a concerted effort since 1989. The group will continue exporting.

Mr Darby said continuing activities, now UK trading operations, would concentrate on manufacturing high value specialty products.

The second half was little different to the first, with very similar levels of profitability. That was encouraging, he said, since it was the first six month period for several years where there had not been a deterioration in UK business.

Net revenue for the year to the end of May was ahead at £258,000 (£241,000) for earnings per share of 7.5p (5.95p).

The final proposed dividend is 7.5p, compared with 5.75p, restated for the share cancellation.

Burtonwood Brewery lower with £3.5m

PRE-TAX profit dropped from £4.82m to £3.5m at Burtonwood Brewery in the year to March 31.

The Cheshire-based company pointed out, however, that the figures last time included property profits, and stripping

those out, the trading results were 27 per cent ahead.

Turnover rose from £24.7m to £20.3m and beer volumes also improved 13 per cent.

Earnings per share were 12p (16.6p) and a proposed final dividend of 3.88p (3.75p) lifts the total to 4.68p (4.48p).

US side behind rise at Gold Greenlees

By Gary Mead,
Marketing Correspondent

GOLD GREENLEES Trot, the advertising and marketing services group, yesterday reported pre-tax profits of £4.32m for the year to April 30, in line with analysts' expectations and up 6 per cent on the previous £4.09m which was after exceptional items.

Turnover increased 18 per cent to £275.4m (£234.1m). Operating profits were up by 15 per cent at £5.84m (£5.16m) and the final dividend is 5p on capital increased by the April rights issue, making an unchanged total of 8.3p for the year.

The group benefited from the beginning of the end of the recession in the US; GGT's US agencies last year accounted for some 60 per cent of the group's profits, up by about 10 per cent on the previous year. Gross profit from US subsidiaries was up by 21 per cent in dollar terms.

The group's £14.7m rights issue was 22.4 per cent taken up, and its joint venture with the GGK network of continental European advertising agencies last month will give it greater clout in pitch for pan-European accounts, according to Mr Mike Greenlees.

Mr Greenlees said the current year had started well for the group, with the Nationwide Building Society's £15m advertising account being one of its significant wins.

Earnings were down 5 per cent at 15.68p (16.48p), which the group said was due to an unusually low tax charge in 1992. Net profits were static at £3.21m. The group now has a net cash balance of about £50m.

Analysts are forecasting pre-tax profits of about 28p for the current year.

First Spanish net asset value falls

First Spanish Investment Trust reported net asset value of 71.5p at May 31, compared with 78.6p a year before.

Net revenue for the year to the end of May was ahead at £258,000 (£241,000) for earnings per share of 7.5p (5.95p).

The final proposed dividend is 7.5p, compared with 5.75p, restated for the share cancellation.

State Bank of New South Wales Limited

COMPANY NEWS: UK

After centuries of papermaking, Portals sees a future in electronics, reports Paul Taylor

PORTALS has been producing banknote paper since 1712 when Henri de Porta, a French refugee, set up a paper mill in Hampshire. Twelve years later the company was supplying the Bank of England with its banknote paper, a contract which it still holds today.

After the first world war the Bank of England allowed Portals to manufacture paper for other banking and trade authorities and the group won its first foreign government contract in 1921.

This century the demand for security paper has been fuelled by monetary inflation, the emergence of post-colonial independent nations and most recently the break-up of the Soviet bloc.

Security papermaking, augmented more recently by other specialist papermaking activities such as teabag manufacturing, has proved an appropriately mature niche business, delivering a steady performance. Last year the division generated just over half of Portals' £194m turnover and 70 per cent of profits.

But since 1988, when Portals acquired the Paragon electrical engineering group and a new chief executive, Mr Michael Morley along with it, the management has looked increasingly to the emerging protection and control division to provide future growth.

This relatively new division group together a handful of environmental services, engineering and computer technology businesses. It has grown quickly over the past five years although its profit contribution has lagged, mainly because of the Airo-Flaregas, the loss-

makers in the water, oil and gas, and food industries as well as those in more traditional industrial sectors.

Building integrated systems around standard computer hardware platforms, together with specialised microprocessor-based equipment supplied by two smaller sister companies - Seprol and Technolog - Servalec has been particularly successful winning customers for its telemetry systems in the water industry.

Both Mr Cope and Mr Alan Giby, Servalec's managing director, believe there is a substantial pent-up demand for systems which combine the features of traditional process control with management information systems. These can then be integrated with other computer-based systems like financial accounting and database systems to provide managers with a more comprehensive view of their business.

But by designing the system from bottom-up, rather than from top-down, Mr Cope insists Servalec can provide more effective products than many of its competitors.

However, he accepts that if Servalec has a weakness it is "in terms of our marketing skills". This, he says, is now being corrected.

Driven by recession-resistant factors like environmental and safety concerns, as well as the desire for greater efficiency, Mr Cope believes Servalec and Portals Computer Technology can deliver the kind of accelerated growth Portals is seeking to offset its maturing papermaking business.



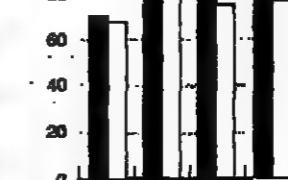
John Cope: addressing the weakness in marketing skills

Portals Group

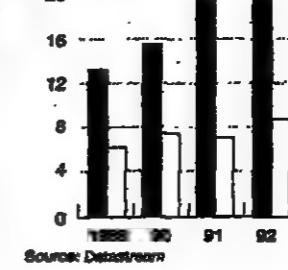
■ Security & specialist papermaking

□ Protection & control

Turnover (£m)



Operating profits (£m)



Cellular Telecom late in filing accounts

By Peggy Holling

A COMPANY linked to family interests of Mr Clive Smith, the Midlands entrepreneur, and which shared directors with Alpine (Double Glazing), the windows company which recently collapsed, is more than two months late filing accounts.

Cellular Telecom Holdings, based at Maidenhead, retails sashine on the Vodafone and Cellnet networks. It was required by company law to have submitted audited accounts within seven months of its September 30 year-end.

However, the last filing was for the 18 months to the end of September 1991, when Cellular Telecom showed a pre-tax loss of £179,990 on sales of £11.5m.

In recent weeks the Bank of Scotland has lodged a charge over the assets of the company for "all moneys (sic) and liabilities (actual or contingent)" owed to the bank. In Cellular Telecom's last accounts, the Royal Bank of Scotland and Midland Bank were listed as its

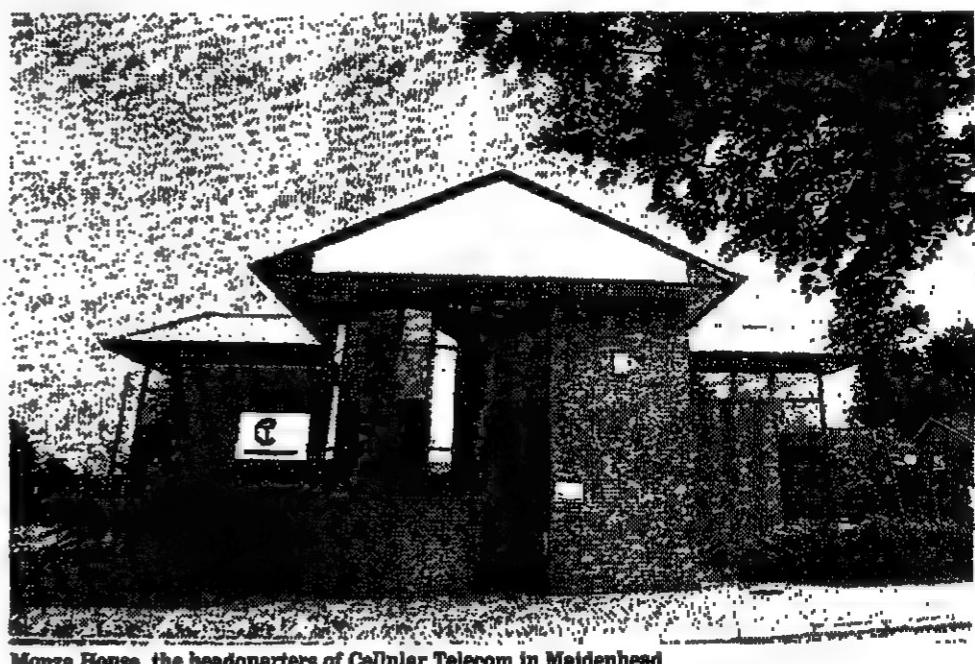
bankers.

Mr Marc Voulters, a partner of Cellular Telecom's auditors Casson Beckman, said recently that the accounts were late. He said he expected they would now be filed within the next week or so.

Cellular Telecom is more than 55 per cent owned by offshore companies, according to the 1991 accounts, with a further 23.9 per cent held in nominal accounts. Two of the offshore companies - holding a total stake of 18.75 per cent - are beneficially owned by Mr Smith's two daughters.

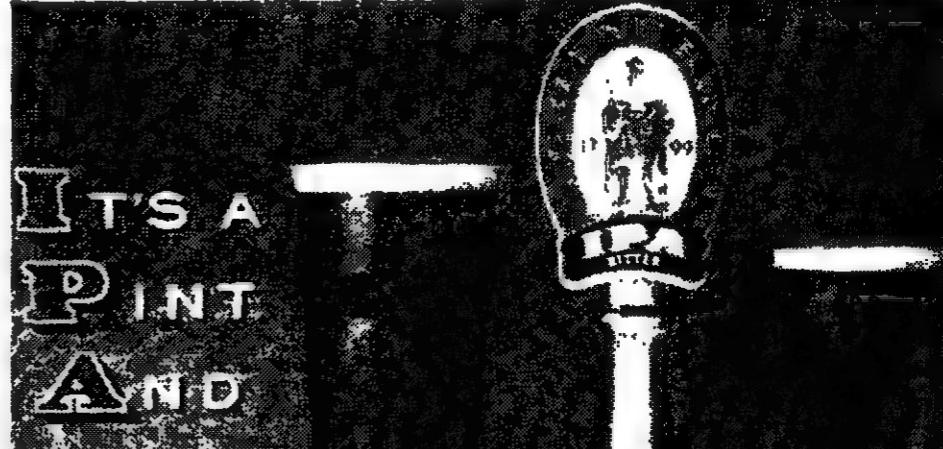
The company has also shared two directors with Alpine (Double Glazing) - Mr Robert Pollock, chairman of the windows company and discharged bankrupt, and Mr James Berry. Mr Pollock said at a recent Alpine creditors' meeting that the windows group had provided a letter of financial support to Cellular Telecom for just under £300,000 in 1992.

Directors of Cellular Telecom have been unavailable for com-



Moma House, the headquarters of Cellular Telecom in Maidenhead

ment. However, early last month Mr Pollock and Mr Berry resigned from the company. Mr Pollock's contract, which provided for an annual salary of £60,000, ran until December 31 1993, after which six months notice was required for termination.



"I am pleased to report an increase in trading profit of 6% to £26.8 million and buoyant sales of Greene King IPA which grew by over 10% in the free trade and by 4% overall."

SIMON REDMAN
CHAIRMAN

	1993	1992	% Change
Turnover	£133.6	£128.6	+4
Trading profit	26.8	25.3	+6
Profit before property disposals and exceptional item	20.2	19.7	+2
Profit before tax	20.1	20.2	-1
Earnings per share	Pence	Pence	-2
Earnings per share before property disposals and exceptional item	35.5	34.8	+2
Dividend per share	12.3	11.6	+6



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RECRUITMENT

JOBS: How selecting people by paper qualifications can exclude those best fitted for the work

RECRUITERS the world over should occasionally raise their glass to the memory of Heinrich Weber, saying "there but for the grace of God..."

While Weber never made much of a name in his chosen field of science, he is notable for a historic achievement. As head of the physics department at the Eidgenössische Technische Hochschule at Zurich in 1900, he took the lead in ensuring that of all his departing students who aspired to a full-time academic appointment, only one had his every application rejected.

That student was called Albert Einstein.

What distinguishes Weber from today's recruiters, of course, is not that he turned down an extremely able candidate. The present lot probably do likewise time and again. The difference is just that, in their case, the world rarely if ever comes to hear of it. And one of the reasons is that young people aren't even allowed to start in most types of well regarded work unless they have a certificate testifying to success in academic examinations.

More and more the minimum stipulation for entry is that they must be graduates, which remains the case regardless of wholesale

Immeasurable waste of human talent

graduate unemployment. While the possession of a degree might not be enough to win desirable jobs on offer, anybody who lacked one would simply never be considered.

Accordingly, most large employers nowadays would themselves turn down the 21-year-old Einstein. Quite apart from the fact that he studied at a technical college as opposed to a pukka university, what he emerged with was not a degree, but a non-graduate teacher's qualification.

The explanation for such daftness no doubt partly lies in the typically defensive attitude of company recruiters, which is probably the result of personnel managers' rarely having much political clout in their outfit. Although they draw up the short-lists of candidates, which one to appoint is usually decided by the boss the person will directly work for. Hence when recruits turn out well, the deciding bosses are apt to claim the credit.

Alas they don't seem nearly as keen to take the blame when appointments go wrong. Instead,

it gets saddled on the recruitment staff, who could well end up in the dole queue unless they have a good excuse handy. Being aware that every appointment is a risk, and knowing there are few better excuses than being able to point to a failed recruit's impressive paper qualifications, they tend to exclude from their shortlists any contender without conventionally approved certificates.

But, to the Job's columnist's mind, a deeper reason for the daftness is widespread blindness, and seemingly not solely in Britain, to the distinction I wrote about two weeks ago. It is the distinction between the sort of knowledge required for success in academic exams on the one hand, and the type needed to do skilled work on the other.

As some of you present today may have been missing from the congregation a fortnight back, I had better once again summarise the difference between the two varieties of knowledge.

The exam-passing sort consists of two main elements. The first is factual-type knowledge: knowing

that something is so. The other is scientific-style explanations of certain phenomena: knowing why they are so. Both of them might be lumped together as knowing about the topic in question.

The ability to do skilled work, however, depends decisively on knowing how - which I contend is not the same thing at all.

True, not everybody agrees with me, as protests from a dozen or so readers show. Although one goes as far as to call the distinction "casuistic nonsense", most of them think that it does not apply to the type of skilled work which they consider most important to humanity: the type centrally dependent on the use of the mind.

In their view, such work is done by a two-stage process. First know-thats and know-whys of the sort developed by exam-focused education are used to think out what needs to be done, drawing up a step-by-step intellectual plan of the actions needed. Stage two is to carry out the plan in practice.

Well, up to a point. I wouldn't deny that some forms of mentally

centred work can be done in that way. No doubt they include aspects of the occupations with which some of the protesters identify themselves: the law, financial management, and in one instance corporate strategy.

But I feel sure that the same clearly does not apply in the case of most kinds of such work, and especially not those requiring innovative talents. Moreover, besides being untrue of the bulk of skilled jobs in industry and commerce, it does not apply to top-rank academic research work.

As evidence, I would cite the responses of some hundreds of expert people I have questioned over the years on how they do their job. As well as assorted managers and specialist staff in business, they include academic researchers ranging across varied sciences, engineering, economics, psychology and - yea - even unto philosophy.

With no more than a handful of exceptions, they denied they worked by first intellectually planning what they were going to do, and then acting in line with

the mental blue-print. Their actual ways of operating were far less clear-cut.

Their typical first explanation was simply: "I do it by feel". Even after reflecting, most could say nothing clearer than that the thinking involved in their job is somehow embedded in the doing, and cannot be separated from it.

Far from being classifiable neatly into know-thats and know-whys, their skill depended on knowing something else-besides, an intuitive faculty they could often express only by invoking the senses - an "eye" for this, a "nose" for that...a feel.

What is abundantly clear, however, is that know-how differs from know-about. And oddly enough, recalling the example of Einstein, the contrast was best depicted by a physicist, John Adkins of Cambridge University.

Just as the bachelor-level degrees based on know-that and know-why are no longer enough to win a desirable job, he thinks, they aren't a sufficient grounding for academic research work in the subject concerned. Even of

the people so good at learning about physics as to gain first-class honours, for instance, only a minority go on to do physics with any significant result.

By the reverse token, does he think there could be people with the talent to do physics, but short of ability to learn it?

"I'd certainly say so." The things that are needed to get a good degree are not the same things that are needed for success in research. A good memory is less important, for example, whereas the patience to perform repetitive tasks with vigilance and fine accuracy is much more so. First-class honours graduates often find them too boring to bear, but they are essential to preparing the mind for research."

There seems no reason, he adds, why people should be unable to become apprentices by starting with an apprenticeship in such routine procedures, and acquiring the necessary know-how as they go along. The only trouble, of course, is that such talents will never have the chance to be developed as long as educational conventions insist that exam-passing, no matter how inessential, must come first.

Michael Dixon

Investment Manager

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Oliver Adler,
Senior Economist,
Union Bank of Switzerland,
Bahnhofstrasse 45,
8021 Zurich, Switzerland.



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ACCOUNTANCY COLUMN

Broad-brush approach for a truer picture

Andrew Jack on the final version of the ASB's operating and financial review formula

ACCOUNTANCY IS not often compared with painting, but David Tweedie is in an expansive mood as he unveils the latest document from the Accounting Standards Board.

"We've said that this is a broad canvas," says Tweedie, chairman of the ASB, referring to conversations held in recent months with companies. "Now you paint away. We're keen that managements say what they like."

The final version of the operating and financial review (OFR), released yesterday, extends the paint brushes and palette expectantly towards British companies in the hope that they will use them constructively and creatively.

The OFR is loosely based on the management discussion and analysis (MD & A) with which US companies' accounts must comply. More specifically, the ASB sees its own version as an attempt to emulate what it believes is existing best practice among British companies but also believes it to be far less legalistic than its trans-Atlantic counterpart.

The aim is to describe corporate performance, with analysis and a balance of good and bad while providing some element of a projection of the business into the future.

Like most good artistic work, the OFR has been months in fruition. The previous discussion draft was produced in April last year. Since then, the ASB has been busily attempting to build consensus around its contents.

The delay was partly the result of careful discussions with bodies such

as the 100 Group of leading finance directors, the Association of British Insurers, the National Association of Pension Funds and the Institute of Investment Management and Research.

The 15-page statement is unusual in many respects differing from the normal accounting standards document. First, it is far more comprehensible to the lay reader than most of its predecessors. Technical words crop up far less frequently.

That is to be expected, since the aim is to provide guidance which will lead to equally non-technical reports from companies. The OFR is intended to appeal to less knowledgeable readers, at a time when the accounts themselves are becoming more and more complex.

"We're looking for words, not for detailed numbers," says Simon Peartless, the ASB's project director for the OFR. Adds Tweedie: "I suspect this is the thing that private shareholders will read. It will also be useful for analysts."

He points out that while many company directors are complaining that FRS 3, the new standard on the profit and loss account, does not provide a fair portrayal of their performance, the OFR will give them the chance to describe their company's position in the way they want.

The statement will provide much of the information that interests analysts too, which may be a necessary outlet at a time when informal City briefings are coming under attack by the Stock Exchange because of the risk of passing on inside information.

It may, as a result, threaten analysts'

position.

It will also provide a convenient ground in which companies can describe the state of their internal controls and whether they believe they are "going concerns" as required by the Cadbury committee on corporate governance.

A second difference from normal accounting standards is that the OFR is not prescriptive. Unlike most ASB documents, it does not attempt to pounce on ambiguity in existing

The aim is to describe corporate performance, with analysis and a balance of good and bad while providing some element of projection of the business into the future

rules; nor, unlike other recent publications, does it even include examples to indicate the intention or the spirit rather than the letter of the standards-setters.

"We wanted to let many flowers bloom," says Tweedie, extending the metaphor. "We felt that if we provided too much explanation it would kill experimentation. This is not mandatory. We would rather have a much more free-flowing document."

Equally, unlike other standards there is no deadline for compliance. Tweedie hopes the OFR is out in time for some financial year-ends in the

autumn, and certainly for many more for the start of next year.

That is partly explained by a third difference: the OFR is outside the ASB's formal remit, which is to guide those areas within the statutory accounts at the back of annual reports. "If it is a standard, rather than a statement then we have got to have a locus to do it," says Tweedie.

That raises several difficulties. Most important is how far companies will comply, without the pressure of standards and the threat of the Financial Reporting Review Panel. There is not even the requirement for scrutiny of the statement by the auditors – unless there are any grave contradictions with the financial information in the accounts.

All that exists is an unusual endorsement at the start of the OFR: a "commendation" from the 100 Group, the Financial Reporting Council and the Stock Exchange on the interests of good financial reporting".

Tweedie argues that peer pressure will gradually persuade companies to comply, dragging the more recalcitrant executives into line with their more open, laconic rivals.

He points out that about two-thirds of FTSE-100 companies already provide some form of operating review in their annual reports, and cite examples of existing good practice such as from Shell.

Some companies are likely to grumble that even if a picture is worth a thousand words, when it comes to the OFR it is only a complement for a few of the many numbers in the accounts. They will be concerned about the time and cost in producing lengthy

statements to describe their performance.

But Tweedie argues that most companies should already know most of the information they will be asked to provide and that the length of the typical OFR might only be 10-12 pages even for the most complex businesses.

More significant, there will be concern over confidentiality. Smaller companies and those with a single product are likely to feel particularly vulnerable to providing information that might provide too much sensitive detail to their competitors.

The ASB provides a let-out: that they should say when they exclude this information for this reason. It also suggests that they highlight any changes in expenditure on particular items, rather than providing any specific, absolute numbers.

Nigel Stapleton, finance director of Reed Elsevier, and chairman of the technical committee of the 100 Group, says: "I think the power of best practices will be a very potent force and people will want to be seen complying."

But how likely is it that companies – especially those which have something to hide – will provide ammunition to their critics by highlighting negative information on their performance and their weaknesses? Says Tweedie: "It's going to be an interesting test of management freedom."

He can only hope that the pictures they paint will be more at home in the National Gallery than the Tate; more representational and classical than they are impressionistic and abstract.

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Already a major force in the US and UK in the field of financing alternatives, this opportunist company is poised to replicate their success in mainland Europe by embarking on a significant expansion programme.

To achieve this ambitious plan, the company is to strengthen the management team by inviting a dynamic and creative Financial Director to play a key role in developing and managing a strategy which promotes and sustains profitable growth.

The Financial Director will assume considerable responsibility for structuring successful pricing policies, establishing appropriate financial controls and accounting standards for all European subsidiaries and effective treasury management.

The successful candidate will be ACA qualified

with several years' experience gained ideally in the banking and financial service sector. A proven skill in interpreting financial information to determine priorities and actions, which will drive forward company strategy, is essential. Personal qualities should include sophisticated communication and team skills and a willingness to constantly challenge current business practice.

If you believe you can respond effectively to this challenging position, then please write with a full CV to Lynne Waterhouse, Recruitment Consultant, Ernst & Young, 400 Capability Green, Luton, Beds LU1 3LU.

ERNST & YOUNG

ALYST

The Royal Bank Of Scotland
WHERE PEOPLE MATTER

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c. £60,000 + banking benefits

Head of Group Financial Systems

An exciting and challenging opportunity for an outstanding finance professional with extensive systems experience to play a leading role in the implementation of a new Group financial systems strategy. Part of a far reaching programme of changes affecting all areas of the Bank in a drive for increased efficiency and improved customer service. A new and critical appointment to manage a complete restructuring of the Bank's financial information covering corporate banking, trading and retail banking.

- Reporting to the Deputy Group Finance Director responsible for the successful implementation of the new financial systems strategy leading to an improvement in management information and enhanced business performance.
- Working closely with other senior finance managers at Group and divisional level to identify, prioritise and plan improvements in financial management information.
- Project managing the development of new systems from the user point of view, leading mixed team of finance and IT personnel and liaising closely with senior IT management.

Committed to Equal Opportunities

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Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Inc., Fl 10, Level 10,
16 Connaught Place,
London WC2B 2EP

LLOYD MANAGEMENT**Major International Group****TAX MANAGER****London****c£40,000 + car**

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6EE Tel 01 580 2200

Group Financial Controller**South West**

Our client is a well established manufacturing Group with an enviable reputation for quality and service amongst its high profile customer base. The company has increased its market share despite the difficult economic climate and following a sustained period of profitability is well poised to expand its operations across a number of markets.

Recent restructuring has led the company to seek a qualified accountant for the new role of Group Financial Controller. Key responsibilities will include: compilation of financial and statutory information; refining existing financial systems and controls to bring reporting into line with the needs of the current business; development of sophisticated MIS in order to provide senior management with the pertinent information to manage a growing business in an increasingly competitive market place.

The successful candidate will be a graduate qualified accountant, probably aged in their 30s, with a minimum of three years post qualification experience gained in a large manufacturing environment. Exposure to sophisticated computer systems and familiarity with strict reporting cycles is essential. You will possess strong interpersonal skills coupled with a persuasive management style and the ability to influence and manage change. In return our client offers an excellent salary package and opportunities for the future limited only by personal ability.

Interested candidates should send a comprehensive CV to Karen Paige at Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL. Please quote ref 155580.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Luton Bedford Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Business Strategy Executive**Gloucestershire**

Our client, with a turnover in excess of £2.5 billion, is a capital intensive, national plc at the forefront of its chosen sector.

With the future in mind, a special project team has been established and is embarking on a major review of the business, a key part of which is the evaluation of alternative corporate structures and investment strategies.

To support this project, an individual with a proven track record in financial analysis and business strategies is required.

- Experience in creative problem solving in the context of financial restructuring.
- Proven track record and successful execution of either or all of restructuring, acquisition and/or flotation.
- Experience in assessing substantial capital investment decisions.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Luton Bedford Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Group Financial Controller**£35-40,000 + Benefits**

■ Our client is an acquisitive and highly profitable group in the engineering sector with current turnover exceeding £37m and growing. As a result of expansion and obtaining a full listing on the Stock Exchange, there is a requirement to strengthen its head office function through the recruitment of a Group Financial Controller.

■ Reporting to the Group Finance Director, and liaising with operating unit finance staff and general management, the position offers an excellent entrée into the commercial sector for a bright, commercially minded chartered accountant, likely to be currently employed within a Big 6 practice. The position will have responsibility for the preparation of monthly consolidation packs for presentation to the Board, much of the group accounting work, including the preparation of the statutory accounts and additionally play a key part in the annual strategic planning and budgeting process.

■ Candidates, likely age 27/32, should be able to demonstrate a broad range of consolidation experience gained within practice, and ideally have had exposure to PLC reporting requirements as well as to clients in the manufacturing sector. You must be computer literate and will be expected to operate with a high degree of commitment and professionalism, with the potential to develop with the business as it grows organically and by acquisition.

■ Please write enclosing a detailed curriculum vitae with salary details and quoting reference CA465 to Carrie Andrews, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

ERNST & YOUNG

OPERATIONS CONTROLLER**London****£45-50,000 + Car + Benefits****INTERNAL AUDITOR****LONDON****Excellent Package**

Credit Suisse is one of Europe's most prestigious banking groups, with a world-wide network of activities spanning Commercial and Investment banking, Capital Markets, Corporate Finance and wholesale banking.

As a member of their high profile audit team, your role will be of a consultancy nature and encompass:

- Review of lending, treasury, private banking and asset management activities.
- Documenting and improving internal controls for specific product areas.
- Special investigations within the group.
- Travel to European offices on a regular basis to perform reviews.

A recently qualified ACA is sought, with strong communication skills and a "team player" attitude. Suitable individuals will currently be in a Big 6 firm and have financial services clients, or alternatively will be an internal auditor in another bank.

Please contact Robert Macmillan or Jennifer Ogden on 071-629 4463 (evenings/weekends 081-767 9087).

Unsolicited CVs from agencies sent directly to Credit Suisse will be forwarded to Harrison Willis for inclusion within the screening process.

HARRISON & WILLIS
FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St, London W1X 3FD. Tel: 071-629 4463

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Finance Director**Beds****c £35,000 + Bonus + FX Car**

Our client is a progressive and expanding £6m turnover manufacturer of capital equipment for the food and consumer goods industry. The company is a division of a highly successful and acquisitive international manufacturing PLC with a market capitalisation of £90m. In order to strengthen its management team, our client wishes to appoint a Finance Director, who is both commercial and able to take a "hands-on" approach to finance issues. Specific responsibilities will include:

- Managing and developing a streamlined finance function.
- Close liaison with the Managing Director in commercial and financial decision making.
- Developing management information systems.
- Defining accurate pricing structures.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Luton Bedford Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Johnnie [Signature]

BRE Finance Director

c.£40,000 + Bonus (more may be available for an exceptional candidate) Home Counties

The Building Research Establishment is a "Next Steps" Agency within the Department of the Environment. It is the UK's leading source of authoritative research-based advice on best practice in the design, construction and performance of buildings. With a highly skilled team of over 700 and a £40 million turnover, BRE now seeks an outstanding finance professional to play a key management role for success in a changing business environment.

THE POSITION

- ◆ Newly created position at Board level. Significant strategic input with remit to take forward cultural change.
- ◆ Full responsibility for financial and management accounting, budgeting and systems development. Report to Chief Executive.
- ◆ Manage a team of 40 through 4 direct reports. Advise and support non-financial managers.

QUALIFICATIONS

- ◆ Commercial Accountant with senior financial control, systems and management experience, ideally from a tightly controlled group.
- ◆ Confident administrator with excellent interpersonal skills.
- ◆ First class communicator. Ability to motivate staff and provide clear leadership in a multi-functional department.

Please send full cv, stating salary, Reference M2451
NBS, 54 Jermyn Street, London SW1Y 6LX

BRE is an equal opportunities employer

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UK Engineering Analyst

UK Stockbroker

Excellent Package + Bonus

City

An exceptionally attractive opportunity for an industry based engineering analyst to join a leading stockbroker, part of a UK investment bank.

THE COMPANY

- ◆ Highly effective, prestigious broker, active in equity research, sales and trading. Fully integrated business with very substantial capital base.
- ◆ Extensive corporate client list. High profile in corporate finance and new issues.
- ◆ Strong commitment to research. Reputation for quality and depth of sectoral cover.
- ◆ Key UK engineering sector analyst in the well-regarded existing team with specialist support.
- ◆ Regular top-level company contact. Produce written investment research ideas for external and internal use. Market product to institutional investors.

THE POSITION

- ◆ Key UK engineering sector analyst in the well-regarded existing team with specialist support.
- ◆ Regular top-level company contact. Produce written investment research ideas for external and internal use. Market product to institutional investors.

- ◆ Work closely with corporate finance as required.
- ◆ Qualifications
- ◆ Successful analyst/strategist either within corporate strategy, financial control or treasury in UK manufacturing industry, or management accounting/consultancy experience.
- ◆ Accounting qualification preferred. Thorough and rigorous analytical mind. Able to write in depth and commercially aware.
- ◆ Team player, good communicator and profit driven. Ambitious for success. Age 27-35.

Please send full cv, stating salary, Ref LM2662
NBS, 54 Jermyn Street, London SW1Y 6LX

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GROUP TAX MANAGER

"A superb career move for a recently qualified Chartered Accountant"

Hereford

One of the country's leading drinks manufacturers, HP Bulmer has achieved a turnover in excess of £22m through a total commitment to quality throughout its operations.

The company enjoys a very high brand profile including Strongbow and Woodpecker cider and has an enviable reputation for growth and profitability in this fast moving industry. The Group also has operations in Australia and Brazil and is currently developing its interest in Europe through a recent acquisition in Belgium.

Pro-active management, innovative marketing and strong financial controls will pave the way for future investments, all planned to ensure continued success.

This is an exciting opportunity for an ambitious newly qualified Chartered Accountant to take responsibility for our UK tax affairs, ensuring that our tax liabilities are minimised and that the Group's returns are compiled and filed to schedule.

HP BULMER

c.£25,000 plus benefits

Reporting directly to the Group Financial Accountant, you would be responsible for certain of the Group's central accounting functions; you would also be expected to contribute accurate forecasts and efficient taxation strategies to the Group's forward business planning and to advise our operating units on all tax related matters, including VAT.

To be considered you should be fully qualified, with a practical working knowledge of corporate taxation, gained ideally from working in a leading Professional Practice. Confident, ambitious and hard working, you must also be a good organiser, capable of gaining the professional respect of colleagues and managers throughout the Group.

This influential role offers career prospects and commands a salary package which includes profit share, medical insurance, relocation assistance and company pension scheme.

To apply, please send your CV with covering letter to Julie Price, Personnel Department, HP Bulmer Limited, The Cider Mills, Plough Lane, Hereford HR4 0LE.

Tax Manager

Corporate Taxation Planning and Compliance

At Fidelity, our understanding of the investment management market is shown in the fact that over two million retail and institutional clients worldwide entrust us with over \$200bn of their investments.

This trust has been won through our commitment to quality in all areas of our business. A policy whose success is well demonstrated in the high professional standards we uphold in corporate taxation.

Indeed, your expertise in this field, which will include experience of international financial practices, is critical if we are to continue operating efficiently within the European legislative framework.

Specifically, you'll lead the planning and compliance of VAT and corporate tax affairs for a group of Fidelity companies.

You'll be working closely with senior management and our professional advisers to achieve these objectives. A recognised accountancy qualification and at least 2 years'

commercial experience, including VAT work, are therefore necessary if you are to influence and make a significant contribution to this team.

Similarly, excellent PC skills are essential to your success, while experience of the financial services market would be advantageous.

On a personal level, you must have the drive and power of expression to see your tax planning initiatives through, supported by the confidence to take accountability for them.

In return for your expertise we can offer an extremely competitive salary and benefits package. More importantly, you'll begin a career with a leading international company that will give you the fullest possible scope for your professional and personal ambitions.

Please write enclosing your CV to Maureen Callan, Fidelity Investments, Oakhill House, 130 Tonbridge Road, Hildenborough, Tonbridge, Kent TN11 9DZ.

Fidelity Investments

Group Financial Controller

Major International plc

Outstanding Package

North West

This market-leading manufacturing group requires an experienced financial controller, strong on analysis and interpretation, to drive its financial reporting and control systems.

THE COMPANY

- ◆ Internationally diversified British plc; multi £bn turnover; over 100 reporting units.
- ◆ Worldwide manufacturing operations. Reputation for innovative product development and technical edge. Considerable investment in R&D.
- ◆ Commitment to profitable growth organically and through acquisition.

THE POSITION

- ◆ Full responsibility at Group level for accounting and control. Report to Group Finance Director.
- ◆ Major challenge to radically overhaul group financial systems and procedures. Provide outstanding consolidation, interpretation and analysis service.

Please send full cv, stating salary, Ref MM2661

NBS, Courtill House, Water Lane,
Wilmslow, Cheshire, SK9 5AP

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Financial Operations Manager

Manufacturing

c.£35,000 + Car & Benefits

North of England

Major UK plc requires financial systems accountant to manage far reaching operational and cultural change in a fast moving environment.

THE COMPANY

- ◆ Multi-site diverse operations, high profile products.
- ◆ Reorganising business activity to focus on autonomous profit-accountable business units.
- ◆ Considerable investment in people development.

THE POSITION

- ◆ Upgrade the financial operations of the business to provide efficient and effective support to the business.
- ◆ Develop and consolidate effective financial controls.
- ◆ Support improved financial management through accurate and relevant information and proactive management style.

Please send full cv, stating salary, Ref MM2552
NBS, Courtill House, Water Lane,
Wilmslow, Cheshire, SK9 5AP

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Bristol 0272 291142 • Glasgow 041 204 4334
Aberdeen 0224 638080 • Slough 0753 819227
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Financial and Systems Controller

...to help lead and manage the change process

Midlands

attractive + car + benefits

Part of a large and innovative financial services organisation, our client is a well-established estate agency based in the Midlands. As part of their drive to enhance the business, they are now seeking an experienced accountant to help lead the change process.

A key member of the Board of Management, you will prepare and use financial management and performance measurement information to drive forward the development of the business. You will also be responsible for the company's IT strategy and the preparation, measurement and interpretation of plans and forecasts.

Probably looking for your first senior management role, you should have three to five years' post-ACA qualification experience together with a high level of

proven financial and business leadership skills. A team player, you will be able to challenge traditional practices, develop new approaches and have the interpersonal and persuasive abilities to lead change from the front. A knowledge of LAN-based computer systems is essential.

In exchange for your skills and commitment, an attractive salary and benefits package is offered, which includes a company car, private health insurance and pension scheme. Needless to say, personal development opportunities are outstanding.

Please write - in confidence - with full personal and career details, quoting Ref PS/1, to Neil Robertson, MSL Group Limited, Quadrant Court, 50 Calthorpe Road, Edgbaston, Birmingham B15 1TH.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

Financial Controller

c.£30,000 + Car + Bonus + Benefits

Midlands

Our client is the European division of a highly successful US multinational providing High Technology solutions to major corporate clients throughout the UK and Europe.

Reporting to the Managing Director and a member of the senior management team, responsibilities of the role will include assisting in the production of budgets and financial accounts, ensuring that senior management receive timely and accurate financial information and managing the administration functions, with a key role in helping to improve operating performance.

The successful candidate is likely to be aged between 28-35 with at least five years post qualification experience with a proven track record of achievement. Stature, confidence, well developed management and interpersonal skills and commercial awareness are essential pre-requisites.

To apply, please send your detailed curriculum vitae to Paul Johnstone, Sullivan Johnstone Associates Limited, 9, Cork Street, London W1X 1PD. Telephone 071-287 1363.

SULLIVAN ♦ JOHNSTONE

CAMBRIDGE**C £26,000 + BENEFITS
+ SHARE OPTIONS****Financial Controller**

With a market capitalisation of \$60 million following its recent highly successful flotation on the London Stock Exchange, this small but rapidly growing biotechnology company is now well placed to exploit the revolutionary potential of its unique products within the international market place. The potential worldwide market for these products is estimated to be in the region of \$4 billion per annum.

To cope with this anticipated expansion plan, the Company now seek a Financial Controller who, reporting to the Finance Director, will be responsible for all day-to-day accounting matters whilst controlling a small but highly motivated team. In addition, you will play a major part in the development of appropriate systems and controls to support the rapid growth of the business.

A qualified graduate accountant, ideally you will have had two years post qualification experience gained in a

progressive industrial/commercial organisation or within the profession. An enthusiastic individual and a good team player with a hands on approach, you should possess strong analytical and people management skills coupled with the appropriate interpersonal skills to manage and withstand the rigours of a business enjoying dynamic growth.

Please send full personal and career details including current remuneration level and daytime telephone number, in strict confidence to Angela McDemott, Coopers & Lybrand Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB quoting reference 271AM on both envelope and letter.

Coopers & Lybrand Executive Resourcing

LONDON**£35,000 - £40,000 + GENEROUS SHARE
OPTIONS + CAR ALLOWANCE + BENEFITS****Financial Controller (Europe)
Pharmaceuticals**

The age range 30 to 40, who can demonstrate an excellent track record of achievement to date most likely in a pharmaceutical environment. A self-starter who is highly motivated to work and be rewarded as part of a professional team, you should have a good understanding of the intricacies of international transfer pricing and of US accounting requirements. A highly commercial individual you must have the drive and ambition to significantly contribute to the building of what is potentially a substantial business and participate in its success.

Please send full personal and career details including current remuneration level and daytime telephone number, in strict confidence to Angela McDemott, Coopers & Lybrand Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB quoting reference 270AM on both envelope and letter.

Coopers & Lybrand Executive Resourcing

**Director of Finance
& Planning****War Pensions Agency
Nr. Blackpool****circa £40,000**

The War Pensions Agency is being set up within the Department of Social Security as part of the Government's Next Steps initiative. The new Agency, with some 1,250 staff and a £17m budget, will be required to provide a comprehensive and high quality service to war pensioners.

The move to Agency status requires further development and introduction of systems and procedures in order to provide the full range of information to support planning, control, monitoring, forecasting and management.

This is a new and highly demanding post in an emerging Agency which provides an excellent opportunity for career development. You will play a key role in supporting the Chief Executive and his team on all financial and business planning matters.

The successful candidate will be a professionally qualified accountant ideally with experience of budgetary control, business and strategic planning. You will need to demonstrate that you have the necessary drive, stature and initiative to meet the challenges faced by the Agency.

Experience of large organisations, the introduction of new accounting and control systems and change management will be an advantage.

The appointment will be for an initial three years, with the possibility of further extension.

For further details and an application form (to be returned by 22 July, 1993) write to Recruitment & Assessment Services, Alconon Link, Basingstoke, Hampshire RG21 1JB or telephone Basingstoke (0256) 488551. Please quote Ref. B/1941.



The DSS is an equal opportunity employer.



Severn Trent Plc

DEVELOPING BUSINESS STRATEGIES FOR CORPORATE GROWTH**Corporate Development Executive****c£30-35k + car + benefits (including profit related pay)**

One of the UK's top 100 companies, Severn Trent plc is a major Group with significant business interests in domestic, European and North American markets. Embracing water, waste management, systems, technology and property, this dynamic portfolio is constantly expanding through a mixture of both organic growth and acquisitions. As part of our Corporate Development Team, you will be at the very heart of this process, providing advice and guidance which will encourage and facilitate further business development.

As well as collecting financial and market information to support further growth, you will liaise closely with individual business managers, helping each establish objectives and operational strategies. This will involve you in the development and co-ordination of 5 year business plans, making sure they address the overall business strategies and encompass clear implementation plans.

**REGIONAL FINANCIAL CONTROLLER****Excellent benefits package offered**

Cape East, a major subsidiary of Cape PLC, have a longstanding reputation for providing quality products and services to the construction industry throughout Asia, Australasia and the Middle and Far East.

In this key role, you will be responsible for managing the overall performance of the financial function in the UK and overseas. Some travel will also be required.

Specific tasks will include implementing an effective system of internal controls, providing business analysis and financial expertise to support local management, managing the accounting system and preparation of monthly consolidated analysis and reports of all balance sheet accounts and income statements.

Preferably A.C.A. qualified, you should have 5 years management experience, with a broad range of financial responsibilities, ideally gained in a multinational contracting environment. You should be able to achieve a good balance between a strategic and hands-on approach, possess excellent communications skills and have the ability to thrive in a constantly changing environment.

To apply, please write with full C.V. to Margaret Robertson, Personnel Director, Cape East Limited, Cape House, Exchange Road, Watford, Herts WD1 7EG.

We are an equal opportunities employer.

CAPE EAST

**Group Financial Controller
Central London c£45,000**

This multi-national service group, poised for significant development, needs a Financial Controller to maintain sound financial disciplines while working in close support of a dynamic management Board during this period of change.

Coming from a corporate centre role in a multinational PLC, the Controller will bring high standards to the group control procedures as well as the strength of character to influence and direct Business Managers at divisional and operating company level.

You will be a graduate CA with international consolidations & statutory reporting experience as well as the ability to deliver accurate & timely information to a demanding Board.

**JEFF ADCOCK
ASSOCIATES**
081-505 0544

**Please reply initially with your CV to:
Jeff Adcock, Recruitment Consultant,
12a The Broadway, Woodford Green
Essex, IG8 0HL**

**PLC Group Secretary
City c£45,000**

This acquisitive plc is recruiting a Group Secretary with experience of acquisitions and divestments as well as possessing the ability to contribute to the negotiations and conclusion of business agreements in the UK and overseas.

Reporting to the Board, the Secretary will assume responsibility for effectively managing all statutory, legal and shareholder matters associated with a substantial international group. It is vital also to have the commercial shrewdness to assess and advise on the viability of proposed transactions.

Candidates - CIS, CA or qualified lawyers - will come from a Secretarial role in a multi-national plc. You must have exposure to European business practice and the determination to succeed in a fast-moving group.

Central London

This joint venture is an exciting new partnership between major UK and French interests, specialising in district heating and power generation.

A major project is under construction and others are planned. As a result an experienced finance professional is sought to join the management team.

This is an all encompassing role providing a full finance and administrative service to the Board. Systems will need to be developed to cover: financial and management reporting and project costing, evaluation and monitoring. As part of the management team, a significant level of involvement is anticipated in business planning/forecasting along with investment and funding decisions.

To £40,000 + Car

A qualified accountant, you will be an experienced finance manager with exposure to systems development and financial business planning. Previous experience of project costing and analysis would be a distinct advantage.

This is a particularly challenging role in the development of the function and in forming good working relationships with the joint venture partners. You will require the maturity and credibility to handle the immediate challenge and possess the capability to liaise at Board level.

Please send a full CV to Tim Musgrave, Ref 22/1372 at Morgan & Banks Plc, Brettenham House, Lancaster Place, London WC2E 7EN or if you prefer, call on 071-240 1040.

Morgan & Banks
INTERNATIONAL

**PWG VINTNERS (EUROPE) LIMITED
FINANCIAL ACCOUNTANT**

The Penfolds Wine Group is seeking a Financial Accountant for its European Office based in Richmond, Surrey.

The Penfolds Wine Group, via its wholly owned subsidiary, PWG Vintners (Europe) Limited is the largest shipper and distributor of Australian Wines to the UK and Continental markets. The Company has undergone considerable growth in the last two years and is looking to implement new financial and management reporting systems.

The Financial Accountant will report to the Director, PWG Vintners (Europe) Limited and have responsibility for the implementation and sound operation of the financial accounting systems, generation of monthly management accounts and the preparation of annual statutory accounts. The person appointed will have considerable involvement with information systems and reporting requirements to Australia, and will need to possess the ability to work in a team environment and make a commercial contribution to the management of the business.

You will probably be aged 28-40 years with an accounting qualification and commercial experience with financial accounting systems and competent skills in the use of Lotus 1 2 3 and/or Excel spreadsheets.

Please write in confidence, enclosing a CV to Michael Paul, Director, PWG Vintners (Europe) Limited, 12 King Street, Richmond, Surrey TW9 1ND.

Penfolds

FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world.

For information on rates and further details please telephone:

Clare Peasnell on 071 873 4027

Chief Accountant

Western Home Counties

To £35,000, Car, Benefits

As a result of a fundamental new management approach, there is a requirement for a professional Chief Accountant within this multi-site £45m company. Part of a worldwide group, Schindler Ltd designs, installs and services a prestigious range of bespoke lifts and escalators for commercial/industrial customers throughout the UK. Responsibility will be for treasury, after sales control, cash flow, purchasing accounts, payroll, assisting in the provision of management and statutory accounts, and for the performance of 10 staff. FCA and aged probably in your 30's, you will have a successful relevant track record and have a direct appreciation of the reporting requirements of large groups. A knowledge of commercial contracting, experience of working in an after-sales servicing environment, and practised leadership and management skills are all advantageous. There is excellent scope for personal progression within this major and dynamic organisation. Relocation as required.

As part of the overall programme, there will also be a requirement for a Treasury Manager, reporting to the Chief Accountant. This represents a key role in relation to the international nature of Schindler's operation. Applications are invited and relocation will also be available for this appointment.

Interested candidates should forward a detailed cv. to Mike Stein, Hoggett Bowers plc, Sheraton House, Castle Park, Cambridge, CB3 0AX, or 5 London Bridge Street, London, SE1 9SG, 071 403 7000, Fax: 071 403 3773, quoting Ref H17103/FT.

Hoggett Bowers plc

EXECUTIVE SEARCH AND SELECTION

* BIRMINGHAM * BRISTOL * CAMBRIDGE * CARDIFF * EDINBURGH * LEEDS * LONDON * MANCHESTER *

* NEWCASTLE * WINDSOR and representation throughout EUROPE

Schindler

Johnnie J.P.

WORLDWIDE ASSIGNMENTS FOR EDP & FINANCIAL PROFESSIONALS

Mobil Corporation is one of the largest US oil majors with revenues exceeding \$60 billion.

Currently, there are career opportunities within the London Region of Mobil's Corporate Audit Department, which is responsible for all International Internal audit activity (outside US and Canada).

A policy of moving Control Consultants and Corporate Auditors to line positions, after acquiring at least three years experience of worldwide operations, means that this represents an exceptional entry-point for a career in the international oil business.

Controls Consultant

Based in the UK you will be responsible for identifying the control strengths and weaknesses within Mobil's business systems and specifying audit tools to enable effective auditing of these applications.

The position will involve significant international travel as you will be expected to promote control awareness amongst Mobil's affiliate management and project teams as these systems are being implemented around the world.

Our preferred candidate will be aged 24-30, be educated to degree level with a sound understanding of control issues from both a business and systems viewpoint. Ideally you will have experience within the oil industry and in systems development life cycles as an EDP auditor or management consultant. Experience in these areas, as they relate to package implementations gained in an AS/400 environment, would be beneficial.

The successful candidate can expect an attractive salary and benefits in keeping with a company of our status.

Corporate Auditors

100% Worldwide Travel/Single or Married Status

These positions involve the performance of audits around the World on a 100% travelling basis. The audit is geared towards business systems and operational reviews rather than the performance of financial audits. You will be responsible for evaluating and reporting on internal controls and promoting operational efficiency.

Audits are usually conducted in teams and assignments range from 2-4 months in any one location, with auditors travelling directly from one country to the next. Reviews are performed in countries throughout Europe, Africa, Far East, Middle East and South America.

Our preferred candidates will be aged 24-30, with graduate ACA or equivalent and at least one year's post qualification experience. A second major European language and a knowledge of computerised systems would be an advantage.

The attractive remuneration package offers an opportunity for capital accumulation, as full travel and most living expenses are paid for both employee and spouse. There is also a generous home leave policy.

Both positions require a high level of self motivation, excellent communication skills and an ability to influence events and senior management.

Please send your CV - clearly marking which position you are interested in - and include your current salary details to: Paul McAvoy, Employee Relations Advisor, Mobil Services Co. Ltd., 3 Clements Inn, London WC2A 2EB.



FINANCE DIRECTOR DESIGNATE

£50,000 + CAR + BENEFITS

WEST MIDLANDS

THE COMPANY

We are a success story within the IT industry, distributing and integrating the World's major PC products to the satisfaction of the Times Top 1000 businesses. The Group comprises several autonomous and synergistic operations providing full support services to the main core dealer and distribution companies within the Group which is a Birmingham-headquartered, corporate focused, national network. Privately-owned, our culture is that of a sales-oriented, service-related, dynamic organisation with a 17-year track record of profitability, respect and structured growth.

THE ROLE

The appointment will initially be at Holding Company Executive level, leading to a Board appointment, subject only to proven compatibility and capability, reporting immediately to our Chief Executive.

With 5 reporting Accountants and a sizeable centralised accounting function we expect the role to provide financial direction, standards and goal setting and measurement; objectives and continual improvements to and regular reviews of the manner in which we account for, fund, and control our businesses, implicit in which is the quality of accounting disciplines and standards.

Hands-on responsibilities will include: Cash Management; Group Consolidations; Information; Taxation; Budgetary Controls; Business Systems; Finance Management; Acquisitions.

THE CANDIDATE

Selection criteria insist on ACA/FCA qualification augmented by a business related degree. The experience demanded will give a likely minimum age of 37/38.

You must demonstrate accounting skills and disciplines to the highest standards and have an impeccable professional history. Your experience must have sales and service orientation and include some credible IT/MIS understanding and literacy, and knowledge of both private and public companies.

Personal qualities must include energy, realism, practicality and a real ability to communicate at all levels.

The position is based in South Birmingham (relocation is not offered). Full details including current remuneration in the first instance to:

Mrs Lynda Harvey,
Director,
Box B1577, Financial Times,
One Southwark Bridge, London SE1 9RL

Assistant Controller

London

around £35,000

Substantial publicly quoted holding company with varied international service industry interests seeks Assistant Controller to head a small team responsible for all central accounting, including statutory and management accounts, budgets and forecasting with advanced EDP support. Reporting to the Financial Controller, there is a considerable opportunity to contribute to the continuing improvement in the generation, quality and nature of financial information for management.

Applicants must be graduate chartered accountants, probably aged between 27 and 32 with experience in a computerised international PLC. Evidence of analytical and communication skills is sought.

For brief details, write to John Courtis FCA, at 104 Marylebone Lane, London W1M 5FU, listing clearly how you meet these criteria, enclosing CV, stating salary and quoting 7308/FT

**Courtis
McManus**
Search and Selection

Warner Bros Studio Stores

UK Finance Manager

London

circa £30,000 plus benefits

Warner Bros Studio Stores is the newest division within the Time Warner Company, making it part of the largest communications organisation in the world. The Studio Stores are a unique combination of entertainment and retail merchandising, and were conceived with the goal of sharing the excitement of Warner Bros' long colourful history as a major motion picture, television and music studio with the millions of fans who enjoy Warner Bros' entertainments products every year. Following its success in the USA the concept is now being brought to the UK, and then into Europe. This is a newly created and high profile position, reporting to the European Director of Finance and Operations. You will be responsible for the day to day operation of the UK finance function, and your broad and

Please reply in confidence to Richard Holland at the address below, quoting ref. 1717E. Please include a detailed curriculum vitae and a daytime contact number. BDO Consulting, 20 Old Bailey, London EC4M 7BH. Tel: 071-489 6244.

**BDO
CONSULTING**



FINANCE DIRECTOR

BANGLADESH

A leading UK Group is currently looking for a fully qualified accountant as Finance Director for its subsidiary in Bangladesh, which is involved in trading and manufacturing. There are also some specialist engineering and contracting activities.

The management team enjoys a high degree of autonomy and profit responsibility in a demanding environment. Candidates must therefore possess well developed commercial acumen and thrive on sharp end involvement. The appointee will be expected to make an immediate contribution in the areas of financial control, treasury and working capital management.

The successful candidate must be a Bangladeshi national due to work permit restrictions.

Rada

RECRUITMENT COMMUNICATIONS

Candidates should apply, with a full CV detailing qualifications and experience to: Peter Phillips, Rada Recruitment Communications Ltd., Confidential Reply Service, 195 Euston Road, London NW1 2BN - stating on a separate sheet any companies to which your application should not be sent.

Closing date for applications: 30th July 1993.

FINANCE MANAGER

£25-30,000 PLUS BENEFITS

ICN Biomedicals Ltd is the UK subsidiary of an international company who manufacture a wide range of products, sold worldwide for biomedical research, clinical diagnosis and industrial applications. The worldwide turnover is in excess of \$100 million. ICN Biomedicals Ltd has a well established business and a current turnover circa £5 million with plans for considerable growth. We now wish to recruit a Finance Manager.

Reporting to the UK Managing Director, and heading a small accounts team, you will have responsibility for all aspects of financial management and control. Of key importance will be the further development of computerised and manual systems and procedures. In addition, the Finance Manager will play a proactive role in the future growth of the company.

Required is a qualified accountant, aged 30s, ideally with experience of both financial and management accounting and a good working knowledge of computerised systems. Excellent interpersonal skills are essential, together with a hands on management style and the ability to work in an environment of rapid change and growth.

Interested candidates should apply in writing with a detailed curriculum vitae, including current salary and daytime telephone number to:

Miss Cherry O'Regan
ICN Biomedicals Ltd
Eagle House, Peregrine Business Park
Gomm Road
High Wycombe
Bucks HP13 7DL

QUALIFIED ACCOUNTANTS

Saudi Arabia
c £30,000 pa Tax Free + Benefits

Positions exist for suitably qualified accountants to work in Saudi Arabia. The responsibilities of the positions fall into two areas as follows:

1. Financial Accounting, Bookkeeping, Statutory Accounts, Internal Audit.
2. Management Accounting, Budgeting, Computer system development.

Previous experience gained in a healthcare environment would be an advantage, as would a working knowledge of Arabic. Candidates should apply, enclosing a full CV to:

Roger Coulson, E56, UME Ltd,
21 Manchester Square, London W1M 5AP.

Catering Services

Bracknell, Berks
C.£45,000 + Bonus + Benefits

Finance Director

An exceptional opportunity for a strong operational finance professional to join a rapidly growing £35m+ subsidiary of BET plc, one of the UK's largest service companies. Real scope to influence the profitability and growth of an already thriving business.

The Role

- ★ Reporting to the Managing Director, take responsibility for developing rigorous financial and management controls to support operational requirements.
- ★ Ensure improved efficiencies through the development of enhanced business systems.
- ★ Provide key input on pricing, contract negotiation, forecasting as well as profitability analysis, cash management and contract costing.

Please apply in writing with full CV and salary details to:

Jim Walker, Managing Director
BET Catering Services Ltd
John Scott House, Market Street,
Bracknell, Berks RG12 1JB

Computer Audit Partner

London Based

**Great opportunity to join
a different type of Firm**

Robson Rhodes is rapidly establishing a reputation as an exceptional firm of Chartered Accountants. We have a clear business strategy which has resulted in significant growth in recent years in spite of the recession.

The task will be to lead a small national computer audit team providing audit services to our clients and a comprehensive input to the development of information technology in our national audit practice.

If you feel that you can make a major contribution in this role, send your personal and career details quoting Ref FT182 to: David Preston, Robson Rhodes, 186 City Road, London EC1V 2NU, or call him on: 071 231 1644

ROBSON RHODES

Chartered Accountants

RSM

International

FINANCIAL DIRECTOR FOR LEADING ADVERTISING AGENCY

Faulds is one of Scotland's leading agencies. In 1990, 1992 and 1993 Scottish advertisers voted us the best agency in the country.

And we have a strong track record as a business too. The agency is consistently profitable, our balance sheet is strong and we have a portfolio of blue chip clients.

Faulds is wholly independent being owned and managed by the executive directors.

We now need a financial director to help manage our growth. You will probably be a qualified accountant in your thirties or forties with some experience of the service sector. You will take charge of all financial matters reporting directly to the Chief Executive. You'll need the maturity and experience to provide strategic advice to the board while managing the day to day accounting procedures of the agency.

You should be a strong character with the sensitivity to understand the creative climate of an advertising agency.

In return we can offer you a very attractive remuneration package, excellent prospects and the opportunity to play an important role in shaping the company's future.

We'd appreciate applications in writing, including a full CV to:

Mrs Barbara Dick,
Faulds Advertising Limited, Sutherland House,
108 Dundas Street, EDINBURGH, EH3 5DQ

FAULDS

NEWTON

NEWLY QUALIFIED ACCOUNTANT

Newton is a privately owned and independent house which has a record of steady growth and consistent performance. The £3.5bn of assets under management consists of institutional funds, private client assets, unit trusts and personal equity plans. As a result of continued expansion we now seek to appoint a high calibre accountant for the Unit Trust Department.

As part of a professional team you will share responsibility for providing a full accounting service for a portfolio of both authorised and unauthorised unit trusts. These duties will include the preparation of accounts, management reports, client support, tax computations, liaison with external professionals and close interaction with other departments within the organisation.

The successful candidate will probably be a newly qualified ACA, CIMA or ACCA, and ideally, will have gained an understanding of the products of this industry.

This role has potential to develop rapidly to take on additional responsibilities so the incumbent will need to be technically strong, computer literate and enjoy the challenge of a steep learning curve.

Interested applicants should write enclosing a full curriculum vitae to:

CLAUDIA SHAUL
NEWTON FUND MANAGERS LIMITED
NO.2 LONDON BRIDGE, LONDON SE1 9RA
MEMBER OF IMRO
WRITTEN APPLICATIONS ONLY PLEASE

COMMODITIES AND AGRICULTURE

Technical factors fuel copper surge

By Kenneth Gooding,
Mining Correspondent

COPPER'S PRICE burst back to 90 cents a lb on the London Metal Exchange yesterday, boosted by technical and options-related factors that encouraged buying by commodity funds.

Defying its poor fundamental situation - the copper market seems likely to record a substantial supply surplus this year - the metal has bounced back by nearly \$300 a tonne or 17 per cent since early May to close last night in London at \$1,997.50.

This followed market turmoil in April when the price collapsed from 96 cents a lb to a 5½-year low of 78 cents, a descent so swift that it caused severe financial losses at several LME trading houses.

At present copper was "being driven by brilliant technicals", said one trader yesterday. Options activity pointed to

"potentially an explosive situation", he added.

Dealers suggested that, in spite of China's attempts to slow its over-heating economy, Chinese trading houses were still taking 20,000 to 30,000 tonnes of copper a month from LME warehouses in Rotterdam, which would help to account for the recent fall in the exchange's warehouse stock levels from 456,125 tonnes reached in late-June - a 15-year peak.

Mr William Adams, analyst at Rudolf Wolff, part of the Noranda natural resources group, said it was difficult to justify present copper prices. But producers had for the time being stopped selling forward, perhaps waiting for the price to go to \$2,000. Sentiment was helped yesterday by news that Codelco, the state-owned Chilean group, was to buy 60,000 tonnes of copper cathode during the rest of this year to meet sales commitments.

London cocoa trading up 84 per cent in June

By Our Commodities Staff

A SURGE of activity in the cocoa market helped to lift June trading volume at the London Futures and Options Exchange by nearly 40 per cent compared with the same month last year.

The exchange's 12 contracts traded a total of 337,513 lots during the month, London Clearing House figures show. That was up from 241,517 lots in the same contracts in June 1992.

Cocoa market turnover in June amounted to 222,691 lots, up 84 per cent from the same month last year. Cocoa options

volume was up 74.7 per cent at 51,512 lots.

In contrast, turnover in the robusta coffee futures market was down 13.3 per cent at 60,432 lots, but coffee options turnover was 32.3 per cent higher at 12,046 lots.

There was a marginal increase in white sugar trading, which totalled 27,350 lots compared with 26,060 lots in June 1992.

Total LCE turnover in the first half of the year was 1.65m, up 12.2 per cent on January-June 1992.

The exchange reverted to being called the London Commodity Exchange on July 1.

Shephard calls for action on fish stocks

By David Blackwell

INTERNATIONAL action is needed to conserve world fish stocks, the House of Commons Agriculture Committee was told yesterday.

"Unless that common action is taken there will be no fish for anyone to fish, no jobs for any fishermen and there will be no security for any fishermen's families," said Mrs Gillian Shephard, the agriculture minister.

Late on Wednesday night Mr Michael Jack, fisheries minister, announced that the government was postponing the introduction of limits on the number of days that could be

spent at sea by fishing vessels from October until January 1 next year. This will allow further time for consultations with the fishing industry, which has fiercely opposed restrictions on days at sea.

Mr Jack also confirmed that a decommissioning scheme to reduce the size of the British fleet over the next three years. The closing date for applications has been put back to the end of this month.

Yesterday Mr Jack told the committee that the ministry had already received more than 100 applications for decommissioning, which had the potential to reduce the UK

catch by 5 per cent or more.

He also told the committee that there had been much misunderstanding throughout the industry on the plans to restrict the number of days at sea. It would not mean that some vessels would get only 80 days at sea, as some fishermen claimed. "We have a task to explain our policy better," he said.

Mrs Shephard said that the government would be spending 250m a year on decommissioning, policing and research in the fishing industry when the total value of the UK catch was £240m. By any standards, she said, that had to be regarded as generous.

Mr Jack also confirmed that the headline comes out that Iraq is allowed to sell oil, it will dump a dollar. It's frightening, it looks so beaten.

GOLD AND SILVER drifted lower in the afternoon on the London bullion market as disappointment over gold's failure to break through \$400 a troy ounce in the morning encouraged mild profit-taking. Gold closed at \$395.45, up \$1.45 on the day.

Compiled from Reuters

LONDON MARKETS

(\$ per barrel)

CRUDE OIL - IPE

Latest Previous High/Low

Aug 159.50 161.25 162.00 159.50

Sep 161.25 162.00 162.50 161.25

Oct 162.00 162.50 163.00 162.00

Nov 163.00 163.50 164.00 163.00

Dec 164.00 164.50 165.00 164.00

Jan 165.00 165.50 166.00 165.00

Feb 166.00 166.50 167.00 166.00

Mar 167.00 167.50 168.00 167.00

Apr 168.00 168.50 169.00 168.00

May 169.00 169.50 170.00 169.00

June 170.00 170.50 171.00 170.00

July 171.00 171.50 172.00 171.00

Aug 172.00 172.50 173.00 172.00

Sept 173.00 173.50 174.00 173.00

Oct 174.00 174.50 175.00 174.00

Nov 175.00 175.50 176.00 175.00

Dec 176.00 176.50 177.00 176.00

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Aug 184.00 184.50 185.00 184.00

Sept 185.00 185.50 186.00 185.00

Oct 186.00 186.50 187.00 186.00

Nov 187.00 187.50 188.00 187.00

Dec 188.00 188.50 189.00 188.00

Jan 189.00 189.50 190.00 189.00

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Aug 196.00 196.50 197.00 196.00

Sept 197.00 197.50 198.00 197.00

Oct 198.00 198.50 199.00 198.00

Nov 199.00 199.50 200.00 199.00

Dec 200.00 200.50 201.00 200.00

Jan 201.00 201.50 202.00 201.00

Feb 202.00 202.50 203.00 202.00

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Nov 223.00 223.50 224.00 223.00

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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4878 for more details.

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 are in place unless otherwise indicated and those
 stated \$ will not profit refer to U.S. dollars. Yield
 after 3d being expense. Prices of certain other re-
 placed stocks subject to capital gains tax on sales
 in excess of UK taxes. *a* Perhaps premium insurance
 a single premium insurance is described in Litigation
 as a UCI's (Underwriting Committee) insurance
 in the United States. *b* Offered in the United
 Kingdom Securities. *c* Offered price includes
 certain expenses and fees. *d* Suspended. *e* Yield before January
 1982. *f* Only available to charitable bodies.
g The quoted amounts annualized rates of NAV increase or
 decrease.
h Not yet recognized. The regulatory authorities for
 funds are: *i* Guernsey: Financial Services Commission;
j Jersey: Central Bank of Jersey; *k* Isle of Man: Financial
 Services Commission; *l* Jersey: Financial Services Depart-
 ment; *m* Luxembourg: Luxembourg.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

French franc tumbles in ERM

THE French franc fell sharply against the D-Mark inside the European exchange rate mechanism yesterday amid increasing concern about the scale of the economic downturn in France, writes James Blitz.

The French franc has been the victim of mild selling pressure for most of this year. But many dealers were surprised yesterday by the speed of the fall in the currency's exchange rate.

After closing in London at FF73.3832 against the German currency on Wednesday night, the franc slipped sharply yesterday morning, almost touching the FF73.40 level. It later closed in London at FF73.395.

Against its ERM divergence indicator, the currency was briefly seen at minus 70 percentage points. However, there were no reports of intervention by the Bank of France.

A gloomy report from INSEE, the French economic information agency, was a trigger for the worsening sentiment towards the French franc. The group said that France's total GDP shrank by 0.5 per cent in the first quarter of this year after a revised drop of 0.3 per cent in the last quarter of 1992. The group also predicted that French unemploy-

ment could be as high as 12.5 per cent by the end of the year.

A strong vehicle for the franc's decline yesterday was also the continuing sell-off of French bonds. Mr Paul Chertkow, chief currency strategist at UBS in London, said there had been much profit taking by investors after French bond yields came close to their German counterparts. In his view, German short-term interest rates are low enough to encourage investor interest further along the yield curve.

Mr Chertkow believes that the current pressure on the franc will dissipate because the Bundesbank will reduce interest rates by 125 basis points this year and 100 basis points next year. In his view, the French economy's fundamentally stronger position compared to Germany's will allow the Bank of France to push interest rates well below German levels to a point where they can stimulate recovery.

Mr Mark Austin, treasury economist at Midland Global Markets, is more pessimistic. "This was not a one-off," he said. "We are at the beginning of some more pressure in the system."

The D-Mark was strong against most European currencies, partly helped by perceptions that the German recession may have bottomed out.

Both the peseta and Italian lira were also weaker against the D-Mark on the day. The German currency pushed sterling down at one stage, but the pound later recovered to close 1/2 pfennig up on the day at FF73.5500.

The Swedish krona has been particularly badly hit in recent days, following the news that the country's unemployment rate is at 10 per cent. This is very high by Swedish standards. The krona closed at around SKr1.65 against the D-Mark yesterday, having been at SKr1.68 earlier in the week.

EMS EUROPEAN CURRENCY UNIT RATES

	Jul 8	Last	Previous Close
E Spot	1.4253-1.4262	1.4250-1.4260	
1 months	0.37-0.38m	0.37-0.38m	
3 months	1.37-1.38m	1.37-1.38m	
12 months	3.02-3.20m	3.01-3.20m	

Forward premiums and discounts apply in the US dollar.

STERLING INDEX

	Jul 8	Last	Previous
Basis	1.00	1.00	1.00
US	98.7	98.7	98.6
UK	100.0	100.0	99.9
France	100.4	100.5	100.5
Germany	100.7	100.7	100.7
Italy	100.9	100.9	100.9
Spain	101.0	101.0	101.0
Austria	101.2	101.2	101.2
Ireland	101.3	101.3	101.3
Netherlands	101.5	101.5	101.5
Belgium	101.6	101.6	101.6
Portugal	101.7	101.7	101.7
Switzerland	101.8	101.8	101.8
Denmark	101.9	101.9	101.9
Sweden	102.0	102.0	102.0
Norway	102.1	102.1	102.1
Finland	102.2	102.2	102.2
Greece	102.3	102.3	102.3
Hong Kong	102.4	102.4	102.4
Malta	102.5	102.5	102.5
Australia	102.6	102.6	102.6
New Zealand	102.7	102.7	102.7
Japan	102.8	102.8	102.8
Other	102.9	102.9	102.9

Forward premiums and discounts apply in the US dollar.

CURRENCY RATES

	Jul 8	Bank & Rate %	Spot & Forward	Currency & Unit
US	1.4253-1.4262	1.4250-1.4260		
UK	0.37-0.38m	0.37-0.38m		
France	1.37-1.38m	1.37-1.38m		
Germany	1.35-1.36m	1.35-1.36m		
Italy	1.35-1.36m	1.35-1.36m		
Spain	1.35-1.36m	1.35-1.36m		
Austria	1.35-1.36m	1.35-1.36m		
Ireland	1.35-1.36m	1.35-1.36m		
Netherlands	1.35-1.36m	1.35-1.36m		
Belgium	1.35-1.36m	1.35-1.36m		
Portugal	1.35-1.36m	1.35-1.36m		
Switzerland	1.35-1.36m	1.35-1.36m		
Denmark	1.35-1.36m	1.35-1.36m		
Sweden	1.35-1.36m	1.35-1.36m		
Norway	1.35-1.36m	1.35-1.36m		
Finland	1.35-1.36m	1.35-1.36m		
Greece	1.35-1.36m	1.35-1.36m		
Hong Kong	1.35-1.36m	1.35-1.36m		
Malta	1.35-1.36m	1.35-1.36m		
Australia	1.35-1.36m	1.35-1.36m		
New Zealand	1.35-1.36m	1.35-1.36m		
Japan	1.35-1.36m	1.35-1.36m		
Other	1.35-1.36m	1.35-1.36m		

All rates refer to central bank discount rates. These are quoted by the UK, Spain and Ireland.

2% rates are for Jul 7.

CURRENCY MOVEMENTS

	Bank of England	Morgan	Change %
US	1.00	1.00	-0.0000
UK	1.2144	1.2162	+0.1622
France	1.1211	1.1211	+0.0000
Germany	1.1140	1.1141	+0.0141
Italy	1.1052	1.1052	+0.0000
Spain	1.1052	1.1052	+0.0000
Austria	1.1052	1.1052	+0.0000
Ireland	1.1052	1.1052	+0.0000
Netherlands	1.1052	1.1052	+0.0000
Belgium	1.1052	1.1052	+0.0000
Portugal	1.1052	1.1052	+0.0000
Switzerland	1.1052	1.1052	+0.0000
Denmark	1.1052	1.1052	+0.0000
Sweden	1.1052	1.1052	+0.0000
Norway	1.1052	1.1052	+0.0000
Finland	1.1052	1.1052	+0.0000
Greece	1.1052	1.1052	+0.0000
Hong Kong	1.1052	1.1052	+0.0000
Malta	1.1052	1.1052	+0.0000
Australia	1.1052	1.1052	+0.0000
New Zealand	1.1052	1.1052	+0.0000
Japan	1.1052	1.1052	+0.0000
Other	1.1052	1.1052	+0.0000

Morgan: Currency changed: average 1980-1991. Bank of England: Average 1980-1991. Morgan: Bank of England: Average 1980-1991. For Jul 7.

OTHER CURRENCIES

	Jul 8	\$	\$
Argentina	1.4253-1.4262	1.4250-1.4260	
Australia	1.2144-1.2162	1.2145-1.2162	
Brazil	0.7223-0.7230	0.7220-0.7230	
Canada	1.1211-1.1211	1.1211-1.1211	
Chile	0.3459-0.3469	0.3459-0.3469	
China	11.5516-11.5616	11.5516-11.5616	
Costa Rica	0.3459-0.3469	0.3459-0.3469	
Denmark	1.1052-1.1052	1.1052-1.1052	
Ecuador	0.3459-0.3469	0.3459-0.3469	
Egypt	0.3459-0.3469	0.3459-0.3469	
El Salvador	0.3459-0.3469	0.3459-0.3469	
Finland	1.1052-1.1052	1.1052-1.1052	
Greece	0.3459-0.3469	0.3459-0.3469	
Honduras	0.3459-0.3469	0.3459-0.3469	
Iceland	0.3459-0.3469	0.3459-0.3469	
Indonesia	0.3459-0.3469	0.3459-0.3469	
Iran	0.3459-0.3469	0.3459-0.3469	
Iraq	0.3459-0.3469	0.3459-0.3469	
Ireland	1.1052-1.1052	1.1052-1.1052	
Italy	0.3459-0.3469	0.3459-0.3469	
Jamaica	0.3459-0.3469	0.3459-0.3469	
Korea	0.3459-0.3469	0.3459-0.3469	
Latvia	0.3459-0.3469	0.3459-0.3469	
Lebanon	0.3459-0.3469	0.3459-0.3469	
Lithuania	0.3459-0.3469	0.3459-0.3469	
Malta	0.3459-0.3469	0.3459-0.3469	
Mexico	0.3459-0.3469	0.3459-0.3469	
Nicaragua	0.3459-0.3469	0.3459-0.3469	
Nigeria	0.3459-		

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 *par* access only 6

NYSE1 09 (#78261) 09/07/93, EUR. 46,1



**GET YO
AAD**

1993						
High	Low	Stock	Buy	Yield %	P/E	Sales

NASDAQ NATIONAL MARKET

4 pm close July 1

AMEX COMPOSITE PRICES

400 class A

Casey's	13 510	75	74	74	-1	
Calpine	2.25 11 241	14 ²	14	14 ²		
Cal-Mil	30 225	18 ²	17 ²	18	+1 ²	
Cambridge	11 2260	54 ²	42 ²	54 ²	+1 ²	
CandelaL.	1 108	24 ²	3	3		
Canon Inc	0.54160	12 625	60 ²	60 ²	-1 ²	
Canonix	2 15	45 ²	44 ²	44 ²	+1 ²	
Cardinal	0.10 15	584 26 ²	27 ²	26	+1 ²	
CarlsonCo	0.57 22	50	23	23 ²		
Cascade	0.60 16	5	20 ²	20 ²		
Casey S	0.15 15	93 18 ²	17 ²	18 ²	-1 ²	
Caltrans	13 221	134 ²	125 ²	125 ²		
Calwest	4 672	14 132 ²	14	14 ²		
Centel	19 10	84 ²	84 ²	84 ²		
CentexTel	21 1300	9 82 ²	9	84 ²		
Centocor	1 11501	84 ²	76 ²	84 ²	+1 ²	
Centri Fin	1.00 12	322 302 ²	29 ²	29 ²		
Centri Sys	62 274	11 12 ²	11 12 ²	+1 ²		
Chandler	15 109	45 ²	42 ²	42 ²		
Chapter 1	0.54 8 1869	31 30 ²	31	31 ²		
Chemung	0.09 101026	125 612 ²	124 ²	124 ²	+1 ²	
Checkoff	22 756	105 ²	103 ²	103 ²	+1 ²	
Chemtura	25 91 54 ²	54 ²	54 ²	54 ²		
Chemtrol	14 2 11	11 104 ²	1	1 ²		
Chemtrol	20 25	1 1	1	1 ²		
Chemplex	13 2 37 ²	26 ²	32 ²	+1 ²		
Chips&Te	1 357	4 34 ²	34 ²	34 ²		
China Co	37 8549	64 ²	61 ²	62 ²	+1 ²	
China Fin	1.12 17 349 59 ²	59 ²	50 ²	50 ²	+1 ²	
Chivas Co	0.14 27 1922	26 ²	25 ²	26 ²		
Christal	20 2178	16 ²	16 ²	16 ²	-1 ²	
CS Tech	475 880	44 ²	42 ²	44 ²	+1 ²	
CiscoSyst	4711327	54 ²	52 ²	52 ²		
Cico Syst	1.04 14	32 25 ²	25	25 ²		
Clean Har	25 64	14 ²	14	14 ²		
Ciffs Dr	30 842	154 ²	144 ²	15 ²		
Cinemark	15 7128	95 ²	84 ²	95 ²	+1 ²	
Coca ColaB	1.05225	622 265 ²	264 ²	265 ²	+1 ²	
Coca ColaB	22 408	62 ²	55 ²	62 ²	+1 ²	
Coast Env	Green AP	0.60236	44 21 ²	20 ²	21 ²	+1 ²
Growth Ph	0.83428	55 ²	56 ²	55 ²	+1 ²	
Grossreal	37 1544	34 ²	27 ²	3		
Grid Wit	12 703	13 ²	13 ²	13 ²	+1 ²	
GII Corp	28 574	29 30 ²	30 ²	30 ²	+1 ²	
Gulf Svc	61 405	54 ²	53 ²	52 ²	+1 ²	
HAC Re	8.16 62	62	35 ²	35 ²	35 ²	+1 ²
Mast Frich	0.72 11	68	21 ²	20 ²	20 ²	+1 ²
Mat Pizza	19 35	73 ²	64 ²	64 ²	+1 ²	
MatCom	0.70 23	352	57 ²	57 ²	+1 ²	
Mat Compt	0.35 15	22	16 ²	16	16	
Mat Data	0.04 29	1168	17	15 ²	15 ²	+1 ²
Mat Sun	0.20 20	74	11 ²	10 ²	11 ²	
Navigator	23 104	34 ²	32 ²	32 ²		
NEC	0.60120	5	44	43 ²	43 ²	
Nelcor	15 478	23	22 ²	22 ²		
Newk Gen	19 2789	11 ²	11 11 ²	11 ²	+1 ²	
Newk Sys	7 1475	82 ²	81 ²	81 ²	+1 ²	
Neurogen	37 94	64 ²	65 ²	64 ²		
Neurogen	0.24 20	1032	17	16 ²	17 ²	+1 ²
NewE Bus	0.50 18	288	164 ²	153 ²	153 ²	+1 ²
New Image	30 2800	15 ²	14 ²	14 ²		
Morganstan	70 2428	0464 ²	43 ²	43 ²		
Newport Co	0.04 2	79	58 ²	64 ²		
Mobile Dr	34 963	8 7 ²	7 ²	7 ²	+1 ²	
Nordon	0.48 22	23	44 42 ²	43 ²	+1 ²	
Nordstrom	0.34 17	2087	26 ²	26 ²	+1 ²	
Nortel I	11 147	14 ²	13 ²	14 ²	+1 ²	
N Star Ut	38 70	55 ²	54 ²	54 ²		
N East Be	0.72 0	47	54 ²	54 ²		
Northstar	0.74 14	2225	44 42 ²	43 ²	+1 ²	
Novell	272002	261 ²	251 ²	26 ²	+1 ²	
Novellus	75 2577	24	23 23 ²	23 ²	+1 ²	
NSC Corp	13 8	5	44	44		
- H -						
US Hitter	0.52 24	2958	49	46 ²	46 ²	+1 ²
Unibet	2 311	65 ²	64 ²	64 ²	+1 ²	
US Commerce	0.58 14	182	181 ²	171 ²	18 ²	
US Trust	1.88 13	346 532 ²	523 ²	532 ²	+1 ²	
United St	0.40 14	214	121 ²	121 ²		
Untog	0.20 17	5	21 ²	21 ²		
Unifun	1.23 14	86 ²	44 ²	43 ²	+1 ²	
US Banc	0.88 11	2471	25 ²	24 ²	+1 ²	
US Energy	175 121	54 ²	43 ²	43 ²	+1 ²	
UST Corp	0.82 23	27	8 7 ²	8 7 ²	+1 ²	
Uten Med	17 183	10 ²	10 ²	10 ²		
Ust Telev	11 40	335	33 ²	34 ²		
Ush	8 161	41 ²	41 ²	41 ²		
- U -						
OChemists	20 134	104 ²	93 ²	104 ²	+1 ²	
Octel Com	19 1278	22 ²	22 ²	22 ²	+1 ²	
Offshore	14 1281	13 ²	13 ²	13 ²	+1 ²	
Opleby N	0.80 1	5	23	21 22 ²	+1 ²	
Ozco Corp	2.84 12	123	64 ²	64 ²	+1 ²	
- O -						

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FINANCIAL TIMES

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Perrier battle ends with

AMERICA

Dow rally on positive data, program buying

Wall Street

PROGRAM-BUYING contributed to the rally on Wall Street yesterday morning as investors reacted to positive economic reports and equities continued to recover from their recent losses, writes Karen Zagor in New York.

At 12.30pm, the Dow Jones Industrial Average was up 35.71, at 3,511.38 after breaking through the 3,500 level at noon. The more broadly based Standard & Poor's 500 was 4.42 higher at 447.25, while the Amex composite was off 0.39 at 431.40, and the Nasdaq composite rose 2.84 at 701.63. Trading volume on the NYSE was more than 1.46m shares by 12.30pm, as rises outnumbered declines by 1,132 to 658.

Investors took heart after unemployment claims showed a bigger than expected fall. The market was also encouraged by improved same-store sales for June from a number of large US retailers.

Woolworth, however, fell 5% to \$274c after warning investors that it would post disappointing second quarter earnings. The retailer reported a slight decline in domestic same-store sales for June.

In contrast, Sears climbed 81% to a week high of 575c after unveiling a strong

improvement in comparable store sales for June. Wal-Mart firms 5% to \$264c and JC Penney gained 31 to 544c.

Nike jumped 5% to 556c in active trading after the athletic shoe and apparel maker predicted single-digit growth for the current fiscal year. The company also authorised a

day earlier. Late on Wednesday, a secondary offering of 9.65m common shares in the company was priced at \$54c a share through underwriters led by Salomon Brothers.

In Nasdaq trading, Apple Computer added 5% to \$374c, Microsoft rose 5% to \$85.50 and Intel climbed 5% to \$54c.

Also in the technology sector, IBM rose 5% to \$474c, Hewlett-Packard advanced 5% to \$78c and Digital Equipment edged 5% higher to \$53c.

Airlines issues recovered from their Wednesday losses, with AMR, parent of American Airlines, up 5% to \$61c, USAir gaining 5% to \$15.50, Delta rising 5% to \$47c andUAL holding steady at \$124c.



stock buy back plan of up to \$450m in class B common stock. Reebok, Nike's main rival, firmed 5% to \$28c, while LA Gear improved 5% to \$10.4c.

Walt Disney Company fell 5% to \$374c after a delayed opening as the company's Euro Disney operations posted disappointing results.

Newmont Mining tumbled 51% to \$54c, after falling 53% a

day earlier. Late on Wednesday, a secondary offering of 9.65m common shares in the company was priced at \$54c a share through underwriters led by Salomon Brothers.

The TSE 300 composite index tumbled 47.36, or more than 1 per cent, to 3,925.36 in volume of 43.2m shares valued at C\$81.9m. Declining stocks outpaced advances by 448 to 197, with 349 issues flat.

The oil and gas sector plummeted 157.21, or 3.9 per cent, to 4,563.37, and gold and silver shares fell by around 3 per cent as Comex gold futures drifted lower in New York.

North Americans excited by casino building craze

But the boom is blurring the distinction between gambling and investment, writes Bernard Simon

Nowhere has the distinction between investing and gambling become more blurred than in the high-stakes performance of casino operators listed on North American stock exchanges.

The confusion is evident even in the names of the companies which are raking in investors' money. Goldrush Casino & Mining Corporation is one of this year's most heavily traded and volatile shares on the Vancouver exchange. The hottest performers on US markets include such companies as Casino Magic and Boomtown.

Goldrush, which hopes to strike it rich with casinos in Colorado, Las Vegas and the Caribbean, soared from a low of C\$3.05 in April to a peak of C\$20.25 in June, with more than 7.5m shares changing hands in the past three months. By this week the share price had tumbled back to C\$12.50.

The wheel has spun equally erratically for the veteran US gaming palaces centred on Las Vegas and Atlantic City. Shares of Circus Circus Enterprises have jumped more than 50 per cent on Wall Street in the past year to above US\$60. The shares will be split three-for-two later this month.

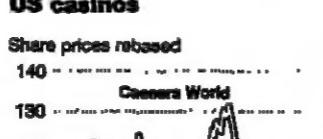
But Morgan Stanley downgraded its rating on the company yesterday from buy to hold, and the shares showed an immediate fall of 84% to 54%.

Circus World has bounced over the past 12 months between a low of \$28.13 and a peak of \$50.85. It presently trades at about \$41.75.

Almost a dozen casino opera-

tors are listed in New York, and three in Vancouver. Investors on the Toronto Stock Exchange can put their chips on Dion Entertainment Corporation, which is using the experience it has gained in 17 bingo halls on the Canadian prairies to expand into fully fledged casinos.

The casino boom stems largely from a drive among hard-pressed regional and local



governments to broaden their tax base without raising politically sensitive income or property taxes.

The Canadian province of Ontario recently called for bids for its first casino, to be built in Windsor, across the border from Detroit. The provincial government will keep 20 per cent of gross revenues, as well as any profits left over after expenses and a management fee paid to the operator.

In the US, prospects for casino operators have been buoyed by a flood of licences for floating "riverboat cas-"

inos". Mr John Rohr, an analyst at Wertheim Schroder in New York, points to a "domino effect", in which the legalisation of gambling in one state inexorably puts pressure on its neighbours to follow suit. For instance, if Windsor, Ontario, has a casino, can Detroit be far behind?

In addition, several dozen Indian bands in both countries are turning to casinos as a sure and recession-proof way of raising money for their communities.

Mr Rohr is confident that the proliferation of casinos is far from over, and that share prices will rise further. But he advises investors to place most of their bets with the well-established industry stalwarts. His current recommendations include Mirage Resorts and Promus Companies.

Others are nervous, however, that the wheel of fortune may be about to stop. Mr Douglas Taylor of National Securities in Seattle describes the casino craze as a "big fat". Noting that the market value of some of the newcomers already matches that of a medium-sized airline, Mr Taylor declares that "the entire population of the US is going to have to gamble once a day to keep these people going".

On the sign that the gambling instinct may have overtaken sound investment judgment is that one of the biggest buyers of Goldrush Casino & Mining shares on the Vancouver Stock Exchange has been reported as a group known as the High Rollers Investment Club.

GOLD shares retreated as bullion, having failed to break through the \$400 an ounce barrier, fell below \$396. The gold index lost 121 to 1,971. Industrials slipped 28 to 4,691 and the overall index lost 68 to 4,145.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 7 1993				TUESDAY JULY 6 1993				DOLLAR INDEX					
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % change on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % change
Australia (59).....	136.92	-0.8	138.01	93.22	121.55	133.85	-0.4	3.74	155.69	133.22	92.50	113.35	133.22	144.18
Austria (18).....	143.93	-0.5	142.87	87.92	127.58	127.16	-0.5	1.53	143.15	140.85	97.81	128.52	129.05	147.05
Belgium (32).....	146.38	-0.5	145.41	99.83	122.95	126.53	-0.1	4.82	146.75	144.08	100.36	120.87	126.87	155.78
Canada (10).....	123.01	-0.1	127.18	87.15	113.65	119.07	-0.2	2.83	126.14	121.87	97.94	113.25	119.28	132.38
Denmark (33).....	214.67	+0.1	213.24	148.14	190.56	191.67	+0.5	1.18	214.48	210.59	146.70	189.55	190.72	226.54
Finland (23).....	95.81	+0.1	98.31	68.07	88.75	118.23	+1.9	98.29	98.50	97.23	98.87	117.08	100.92	105.50
France (73).....	150.67	+0.1	151.50	102.00	122.50	122.50	+0.1	3.48	150.00	149.50	102.50	132.58	151.19	178.60
Germany (80).....	110.16	-0.5	109.43	75.00	97.79	97.79	-0.5	1.27	108.57	107.59	94.95	101.25	101.25	101.01
Hong Kong (55).....	267.90	-0.2	265.49	159.75	225.32	266.33	-0.5	3.29	268.09	265.92	197.72	255.51	267.88	301.31
Ireland (15).....	156.70	-2.8	155.28	106.88	138.11	154.62	-2.4	3.48	161.20	155.27	110.28	142.47	155.21	170.40
Italy (47).....	67.08	+0.2	67.24	48.08	78.36	73.36	+0.5	2.07	67.56	65.33	46.20	59.70	77.95	72.82
Japan (120).....	140.00	-0.3	140.00	100.00	120.00	120.00	-0.3	2.05	140.00	139.95	99.95	120.00	120.00	135.78
Malaysia (59).....	332.30	-0.1	330.09	222.26	294.98	323.04	-0.3	2.05	322.40	320.57	274.48	328.18	329.04	350.75
Mexico (19).....	148.21	-1.0	147.37	100.38	131.94	150.91	-0.6	1.07	149.65	149.53	102.27	131.92	150.30	149.71
Netherlands (24).....	166.46	-0.1	165.93	113.28	147.72	145.67	-0.3	3.77	166.52	165.53	102.27	151.30	172.81	141.03
New Zealand (13).....	51.82	-0.1	51.48	35.28	46.01	50.32	-0.6	4.43	51.88	50.84	35.49	45.56	50.80	51.88
Norway (26).....	249.57	-0.1	248.01	166.00	221.84	226.55	-0.5	1.75	249.50	248.00	105.68	210.50	249.50	249.50
Singapore (38).....	211.77	+0.6	210.37	144.17	187.98	212.92	+1.2	2.38	210.46	206.64	143.94	196.00	212.52	211.77
South Africa (60).....	211.77	+0.6	210.37	144.17	187.98	212.92	+1.2	2.38	210.46	206.64	143.94	196.00	212.52	211.77
Spain (44).....	123.50	-0.3	122.86	64.08	105.63	121.58								